



City of
Whittlesea

ATTACHMENTS

OF SPECIAL COUNCIL MEETING

HELD ON

THURSDAY 23 JUNE 2016

AT 6:00PM

TABLE OF CONTENTS

6.4.1 DECLARATION OF RATES AND ADOPTION OF 2016/17 BUDGET

Attachment 1	Minutes from Budget Submissions Advisory Committee.....	3
Attachment 2	2016/17 Annual Budget	37



Minutes
Budget Submissions Advisory
Committee Meeting
Tuesday 14 June 2016 at 7.30pm

Where: Council Chamber, Civic Centre

Committee:

Present

Apology

Cr Stevan Kozmevski, Mayor

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Cr Sam Alessi

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Cr Ricky Kirkham

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Cr Darryl Sinclair

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Officers:

Michael Wootten, Chief Executive Officer

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Russell Hopkins, Director Community Services

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Michael Tonta, Acting Director Corporate Services

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Nick Mann, Director City Transportation & Design

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Steve O'Brien, Director Planning & Major Projects

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Sean McManus, Acting Director Partnerships & Engagement

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Darryl Nelson, Manager Finance & Assets

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Paul Reading, Manager Leisure & Community Facilities

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Graham Haylock, Team Leader Management Accounting

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Janet Taylor, Governance Officer

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Introduction

The Mayor introduced the Budget Submissions Advisory Committee members ("Committee"), welcomed submitters and explained the Budget Submissions hearing process, the Committee's role, the Committee's recommendations and the adoption of the Budget.

Declarations of Interest

No Conflict of Interest Declarations were made by Councillors and Officers in attendance.

Hearing of Submitters

The Mayor then invited each submitter to speak to their submission.

Presentations provided directly related to issues raised in the written submission and no new material was raised. Committee members were given the opportunity to ask questions and have those questions answered.

SPEAKERS		
Time	Tab	Name / Organisation
	BS_17_001	Steve Darrall – <i>no attendance did not speak</i>
6.10pm	BS_17_004	Rachel Reilly – Project Respect
7.48pm	BS_17_006	Norris Bank Tennis Club – John Robinson & John Fitzpatrick
8.00pm	BS_17_008	West Lalor Tennis Club – Andrew McNeill
	BS_17_009	Paul Dupes – <i>An apology, not attending or speaking</i>
8.15pm	BS_17_010	Epping Tennis Club – Judy Snell & Lynn Kimber

Other Submissions

Written submissions were also received from the following submitters who indicated they did not wish to speak to their submission:

NON SPEAKERS	
Tab	Name / Organisation
BS_17_002	Steven Boyne
BS_17_003	Gordon Proudfoot
BS_17_007	Epping City FC - Mark Tavolaro

Meeting closed to the public

The Mayor then closed the meeting to the public to allow the Committee to consider issues raised by submitters.

Before closing the meeting the Mayor advised the submitters that the Committee will make recommendations to Council at its Council Meeting to be held on Thursday 23 June 2016. Council is responsible for making the final decision on the adoption of the proposed Council Budget 2016-2017. Submitters are welcome to attend this meeting. When Council makes its decision, all submitters will be notified in writing of the decision and the reasons for the decision.

Submitters and any members of the public in attendance were asked to vacate the Council Chamber.

The meeting was closed to the public at 8.30pm

Consideration of submissions and Budget Submissions Advisory Committee recommendations

The Budget Submissions Advisory Committee then considered all written submissions and oral presentations and provided Committee recommendations to be included in the Council Report to be considered by Council at the Special Meeting of Council to be held at 6.00pm on Thursday, 23 June 2016 at the Council Offices.

ALL SUBMISSIONS	
Number	Name / Organisation
BS_17_001	Steve Darrall
BS_17_002	Steven Boyne
BS_17_003	Gordon Proudfoot
BS_17_004	Rachel Reilly – Project Respect
BS_17_006	Norris Bank Tennis Club – John Robinson & John Fitzpatrick
BS_17_007	Epping City FC - Mark Tavolaro
BS_17_008	West Lalor Tennis Club – Andrew McNeill
BS_17_009	Paul Dupes
BS_17_010	Epping Tennis Club – Judy Snell & Lynn Kimber

Meeting Closed at 9.15pm

Record Completed by: Janet Taylor Governance Officer

2016-17 Budget Submissions

TABLE OF CONTENTS				
Submission Number	Name / Organisation	Page Number	In attendance	Speaking
BS_17_001	Steve Darrall – <i>did not attend or speak</i>	3	x	✓
BS_17_002	Steven Boyne	7	x	x
BS_17_003	Gordon Proudfoot	9	x	x
BS_17_004	Rachel Reilly - Project Respect	11	✓	✓
BS_17_006	Norris Bank Tennis Club – John Robinson / John Fitzpatrick	15	✓	✓
BS_17_007	Epping City FC - Mark Tavolaro	17		
BS_17_008	West Lalor Tennis Club – Andrew McNeill	19	✓	✓
BS_17_009	Paul Dupes – <i>late apology – not attending or speaking</i>	23	x	✓
BS_17_010	Epping Tennis Club – Judy Snell / Lynn Kimber	25	✓	✓
	New Works Program Planning & Feasibility Budget increase	29		

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_001	Steve Darrall Madden Drive, South Morang 3752	<p>Support for attitude of non-cyclists via bumper sticker program – estimated cost of \$15,000 for Council to produce</p> <p>I would like council to provide more support towards changing the attitudes of non-cyclists towards cyclists. As an avid cyclist myself, I often encourage others to take up this great form of exercise. However, one of the consistent pieces of feedback that I receive is that people are fearful of the reaction from other road users.</p> <p>Based on the “feedback” (used in the loosest sense of the word) that I have received from some drivers on my daily commute between South Morang and Docklands, cyclists are seen as de-humanised objects. On occasions where I’ve been involved in a close call with a motorist and have been able to speak with them calmly, their attitude changes immensely when I inform them that I’m not a cyclist, but a father and husband wanting to get home to have dinner with my family and read my son his bedtime story.</p> <p>City of Borondoorra recently ran a campaign (copy of web page attached) offering free bumper stickers to assist in this “humanising” of cyclists. As many drivers sit in traffic, I’m of the opinion that such bumper (or window) stickers would offer the following benefits</p> <ul style="list-style-type: none"> • be an efficient method of getting the message out over an extended time period; • be more cost effective than other campaigns; and • demonstrate City of Whittlesea’s commitment to changing attitudes towards cyclists and roads safer for us <p>Based on some brief research, I estimate that a run of 5,000 stickers (1,000 each of 5 designs) would cost in the order of \$15,000 at most.</p> <p>I believe that this submission is best aligned with Council's Future Direction 5 (Health and Wellbeing).</p> <p>Refer attachment 1</p>
<p>Officer Comment:</p> <p>Council has and is supportive of its bicycle users within and throughout the municipality and beyond. Council continues to work with schools, major employers, Whittlesea Bicycle User Group (WBUG), sports cycling groups. Council also promotes cycling generally and is committed to improving cyclist infrastructure, safe roads and intersections for cyclists.</p> <p>To date infrastructure has been delivered throughout several off road facilities along our waterways, the most recent being Darebin Creek. The development of the City of Whittlesea Bicycle Plan (WBP) is currently in its final stages of development. This Plan will direct the development of the cycling networks to promote cycling and travel behaviour change. Recent community feedback from the Draft WBP was very supportive with a series of improvements and education initiatives incorporated in to the plan.</p>		

2016-17 Budget Submissions

Specifically two of the four Key Directions of the WBP that focus on encouraging and promoting cycling and cyclist safety, through the following actions:

Making Cyclists Safer –

- Action 3.1 - Develop and implement Share the Road initiatives which demonstrate the responsibilities of motorists to take care around cyclists.
- Action 3.2 - Advocate to Victoria Police to enforce road rules relevant to cyclists, particularly helmet wearing, riding no more than two abreast, and riding with lights at night.
- Action 3.3 - Support adult cycling skills training and courses, in the City of Whittlesea and neighbouring municipalities.

Encourage and Promote Cycling -

- Action 4.1 - Build on the relationship with WBUG by: providing updates on the progress of the plan, contributing to their newsletter, and regularly meeting to discuss infrastructure and road safety issues.
- Action 4.4 - Support the uptake of cycling by women and persons aged 25+ by undertaking

Targeted community engagement and marketing activities -

- Action 6.3 - Promote the BikeEd program in primary schools throughout the municipality to provide children with the confidence to ride.
- Action 7.1 - Develop a communications plan to encourage cycling participation and promote the benefits of cycling to infrequent and non-cyclists.

Action 7.1 will encompass many engagement and promotional options and will include cyclist education and motorist education, e.g. through *Share the Road* initiatives, as well as the revised *Road Safety Strategy*, currently being reviewed. The development of bumper stickers will be considered in the future as part of this initiative.

Officer Recommendation

THAT Council resolve to continue working with schools, major employers, Victoria Police, VicRoads, Whittlesea Bicycle User Group, sports cycling groups and others through the implementation of local area traffic management programs, the Draft Bicycle Plan, and Road Safety Strategy (when adopted) and active travel initiatives in order to promote a safer environment for cyclists on our roads. As part of future engagement programs consider developing bumper stickers.

2016-17 Budget Submissions

Committee Recommendation:

THAT Council resolve to

- 1. Note the submission;**
- 2. Refer the submitter to the next round of Community Development Grants; and**
- 3. Continue working with schools, major employers, Victoria Police, VicRoads, Whittlesea Bicycle User Group, sports cycling groups and others through the implementation of local area traffic management programs, the Draft Bicycle Plan, and Road Safety Strategy (when adopted) and active travel initiatives in order to promote a safer environment for cyclists on our roads. As part of future engagement programs consider developing bumper stickers.**

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS 002	Steven Boyne Sweet Briar Street Epping 3076	<p>Fund Regional Recreational Park – Corner Harvest Home Road / Epping Road</p> <p>I would like the council to commit funds towards the regional recreational park on the corner of Harvest Home Road/ Epping Road. Currently it is a weed infested and looks terrible.</p> <p>Also with the amount of families moving into the area recreational parks in Epping North are in very short supply. It would also help with traffic as people would not have to travel as far to play sports etc.</p> <p>10 years is a long time to wait for these facilities as again the area is really in need of them.</p>
<p>Officer Comment:</p> <p>The land set aside for the development of the Epping North Regional Recreation Reserve on the corner of Harvest Home and Epping Roads only receives minor maintenance as it is currently not open for public access.</p> <p>The timing of the development of the Regional Recreation Reserve is based on triggers related to population growth levels and availability of funding for detailed design and construction of facilities.</p> <p>Council's Recreation Strategy which will review the priority and timing of the development of regional recreation facilities, including Epping North, is proposed to be reviewed in the 2017/18 Financial Year.</p> <p>This review will provide more detail regarding the need and timing of the development of the Epping North Regional Recreation Reserve.</p>		
<p>Officer Recommendation</p> <p>THAT Council resolve to consider the timing of the Epping North Regional Recreation Reserve development as part of the Recreation Strategy review scheduled for 2017/18.</p>		
<p>Committee Recommendation:</p> <p>THAT Council resolve to consider the timing of the Epping North Regional Recreation Reserve development as part of the Recreation Strategy review scheduled for 2017/18.</p>		

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_003	Gordon Proudfoot Borrack Crescent Mernda 3754	Support for the Budget I support the Budget
Officer Comment: Support noted.		
Officer Recommendation THAT Council resolve to note the submitter's support for the 2016/17 Proposed Budget.		
Committee Recommendation: THAT Council resolve to note the submitter's support for the 2016/17 Proposed Budget.		

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_004	Rachel Reilly Project Respect Operations Manager P O Box 1323 Fitzroy VIC 3065	<p>Seeking funding to allow Project Respect to continue its work with women working in the sex industry experiencing family violence</p> <p>Project Respect wishes to congratulate City of Whittlesea for proposing a budget which has a focus on health and wellbeing as well as continuing to develop an inclusive and engaged community.</p> <p>Project Respect is seeking \$10,000 - \$15,000 from the 2016/2017 City of Whittlesea budget to continue our critical work.</p> <p>Project Respect works with women in the sex industry, including women who have been trafficked into the industry. Over 18 years of working alongside women in the sex industry, we know they are often the most marginalised, stigmatised and vulnerable women living in our community, who regularly and repeatedly fall through gaps of mainstream support services.</p> <p>The City of Whittlesea has 4 licensed brothels. For every licensed brothel, there are approximately 4 unlicensed brothels - this means there is an estimate of 16 unlicensed brothels operating in the City of Whittlesea, and somewhere between 40-200 women working in the sex industry within the City of Whittlesea.</p> <p>Our outreach to brothels has found many women working in brothels cannot speak English well, if at all, experience a range of issues including addiction, homelessness – with some women sleeping in the brothels, financial issues and, family violence - including physical and emotional abuse. Several of the brothels have previously been suspected of trafficking.</p> <p>Women in the sex industry experience significant family violence, and this was recently highlighted in the Victorian Royal Commission into Family Violence in which a chapter was dedicated to women in the sex industry, of which Project Respect contributed to significantly.</p> <p><i>The Andrews Government has promised to implement all 227 recommendations from the Royal Commission into Family Violence, and recommendation number 94 stated, within 12 months:</i></p> <p>“The Victorian Government amend section 26 of the <i>Public Health and Wellbeing Act 2008</i> (Vic)— which requires that councils prepare a municipal public health and wellbeing plan—to require councils to report on the measures the council proposes to take to reduce family violence and respond to the needs of victims. Alternatively, the Victorian Government could amend section 125 of the <i>Local Government Act 1989</i> (Vic)—which requires each council to prepare a council plan—to require councils to include these measures in their council plan (rather than their health and wellbeing plans).”</p> <p>Given the high numbers of women in the sex industry who experience family violence, and the potential number of women in the City of Whittlesea working in the sex industry, we believe Project Respect can build a strong partnerships with council, and work alongside to assist in social strategy development and social strategy research around women in the sex industry which can help inform City of Whittlesea’s Public Health and Wellbeing plan for future years.</p>

2016-17 Budget Submissions

		<p>Project Respect needs to continue to undertake this vital outreach to brothels across the City of Whittlesea in order to be able to connect with women working in the brothels, discuss issues they may be experiencing, and let them know of the different support services which are available to them such as health, housing and family violence services operating within the City of Whittlesea.</p> <p>Project Respect also connects with women working in brothels in other LGAs who reside in the City of Whittlesea. Project Respect provides support to these women through referrals to services in the City of Whittlesea.</p> <p>Project Respect's outreach program also allows the organisation to monitor brothel activity, and report suspicious behaviour to the Victorian Sex Industry Coordination Unit, and, if need be, the Australian Federal Police.</p>
<p>Officer Comment:</p> <p>Project Respect will provide outreach to women working in the sex industry in brothels in the City of Whittlesea. There are four licensed brothel currently operating in the City. Project Respect's research estimates that for every one licensed brothel there are four unlicensed brothels meaning between 40 and 200 women are working in the sex industry in the municipality. The evidence shows that women working in the sex industry are at an increased risk of experiencing family violence and other forms of violence. Often women who work in the sex industry have previously experienced family violence and often sexual assault and violence in childhood. According to Project Respect's submission to the Royal Commission into Family Violence, women in the sex industry experience family violence in seven specific and common ways:</p> <ul style="list-style-type: none"> • being forced into the sex industry; • not being allowed to leave the sex industry; • perpetrator taking their earnings from the sex industry; • perpetrator disclosing or threatening to disclose that their partner or ex-partner has been in the sex industry to others, including to their children, other family members, friends, children's teachers or school, employers, the police, Child Protection, the Children's Court, the Magistrates Court, the Family Court and the Australian Taxation Office, with a view to discrediting and humiliating the woman; • verbal/emotional abuse in terms of their involvement in the sex industry; • being accused of infidelity or being sexually jealous; and • being coerced into having unwanted sex or types of sex by accusing her of wanting to have sex with other men but not him. <p>The City of Whittlesea Family Violence Strategy outlines a need to focus Council effort to address family violence against women most at risk or who experienced particular barriers to seeking support for family violence (including language, race, ethnicity, financial, locational disadvantage). The experiences of family violence by women in the sex industry are compounded by these barriers and others such as stigma due to their sex work.</p> <p>This priority population group of women would benefit from the increased outreach and service referral that Project Respect plan to provide with this 'grant'. Officers have contacted Project Respect and have been advised that they would also link into the Whittlesea Community Futures Partnership to build relationships and connections to local service providers for secondary consults and referrals. This would build the capacity of WCF partners and services to understand the significant and unique issues for these women and assist them to develop tailored and sensitive practice, breaking down stigma and encouraging engagement from a very isolated group of women in the community.</p>		

2016-17 Budget Submissions

This is the first time that this organisation has approached Council for funding, however they do receive funding from other LGAs including Yarra, Monash, Dandenong and Melbourne.

The Family Violence Action Plan for 2016 was approved by Council in February 2016 and this issue has not been specifically raised. It is suggested that officers work with Project Respect in 2016 to better understand the issues at a local level and use this to inform the Action Plan for 2017.

Officer Recommendation

THAT Council resolve to work with Project Respect in 2016 to better understand the family violence issues faced by women working in the sex industry in the City of Whittlesea and use this information to inform the Family Violence Action Plan for 2017.

Committee Recommendation:

THAT Council resolve to

- 1. Work with Project Respect in 2016 to better understand the family violence issues faced by women working in the sex industry in the City of Whittlesea and use this information to inform the Family Violence Action Plan for 2017; and**
- 2. Refer the submitter to the next round of Community Development Grants.**

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_006	Joan Robinson President Paul Mick (Club Coach) Norris Bank Tennis Club McLeans Road Bundoora 3083	Proposal for the construction of two new Hots Shots kids tennis courts within the existing boundary of Norris Bank Tennis Club. Please refer to attached proposal dated 24 May 2016.
Officer Comment: Norris Bank Tennis Club is located at Norris Bank Reserve; They have six full size tennis courts with 410 members. The construction of the two Hot Shots courts will cost approximately \$60,000, which the Club has indicated they are willing to make a contribution to. With the inclusion of these two courts, it will give an opportunity for primary school aged children to be more active in the community. Norris Bank Tennis Club will be the first club in the Whittlesea Municipality to have standalone fenced Hot Shots courts. This proposal will increase participation in the Hot Shot tennis program and encourage regeneration at the club by allowing families an opportunity to be active at the same time. It is considered that Council should undertake a feasibility assessment to ensure the implications on public access and open space are not detrimental. It is also considered that Council should seek a firmer commitment on the Club contributing financially following this assessment.		
Officer Recommendation THAT Council resolve to undertake a feasibility assessment for the development of two standalone hot shot courts within the reserve.		
Committee Recommendation: THAT Council resolve to: <ol style="list-style-type: none"> 1. Undertake a feasibility assessment for the development of two standalone hot shot courts within the reserve; and 2. Allocate \$90,000 in the New Works Program inclusive of a \$30,000 cash contribution from the Club to undertake the works. 		

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_007	Mark Tavolaro Epping City Football Club P O Box 1117 Epping 3071	<p>Epping City Football Club upgrade and restore its pavilion at Duffy Street Reserve Pavilion</p> <p>The pavilion is over 20 years old and has never been upgraded. It is still one of the very few in the municipality classified as a Class 2 Pavilion.</p> <p>The problems that exist include:</p> <ul style="list-style-type: none"> • Section of the roof is collapsing • No female change rooms • Inadequate female and disabled toilets • Non – compliant referee room • Out dated canteen area • No social room area • Very little storage space • Out – dated change rooms <p>Epping City has always been a club focused to develop and nurture junior players, all the way through to senior ranks. It has maintained a large player body despite numerous obstacles, as well as a strong family structure. It was one of the first clubs to introduce females into the sport.</p> <p>The upgrade to facilities would be a crucial step to accommodate a growing number of residents moving to the new estates that have been built within the municipality.</p> <p>The club has worked hard in the last 24 months with the FFV and Council officers to restore its numbers. In this period there has been an increase of 135% in registered players, mainly children and females.</p> <p>The club currently has close to 350 registered players including 3 female teams.</p> <p>We strongly believe an upgrade in the pavilion will not only help the club to continue to grow but it will also provide more families in the community, many with different backgrounds and cultural diversities, to bring their children into a rapidly growing international sport. We hope that this submission is considered favourably.</p>
<p>Officer Comment:</p> <p>Council received a similar submission from Epping City FC during the 2014 -15 Budget Public Submissions period. In the 2015-16 Budget, it was endorsed to do the Feasibility Planning of the Duffy Street Pavilion Redevelopment. Due to higher priority redevelopments, in the 2015-16 Budget, this Feasibility Planning was not undertaken. This pavilion is considered a high priority and has not been upgraded for many years. It will also be considered a priority action in the draft Soccer Strategy</p> <p>With the pavilion in its current condition, the pavilion is not meeting the current needs of the club particularly as the committee is working with Football Federation Victoria (FFV) and Council to increase its participation and has done so by 135% in recent years. The Club's female participation has also continued to grow and is a particular focus for the club. The existing facilities at Club's home ground do not reflect current day standards and is particularly unsuitable for use by female teams.</p>		

2016-17 Budget Submissions

Officer Recommendation

THAT Council resolve to consider the Feasibility Planning of Duffy Street Pavilion Redevelopment in the 2016-17 Budget.

Committee Recommendation:

THAT Council resolve to undertake a Master Plan for the Duffy Street Reserve, to include the Feasibility Planning of Duffy Street Pavilion Redevelopment in the 2016-17 Budget.

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_008	Andrew MacNeill West Lalor Tennis Club Inc (WLTC) P O Box 207 Mernda 3754	<p>West Lalor Tennis Club requests Council consider varying the \$15,000 funding allocation in the draft proposed 2016/17 budget.</p> <p>Current Funding allocation External access door to toilet</p> <p>New Request: Installation of new sports lighting to the Club's existing synthetic grass courts. Cost of lighting estimated by the Club at \$56,400-\$100,000).</p> <p>West Lalor Tennis Club (WLTC) seeks Council's consideration of a variation of the \$15,000 provided in the 2016/17 budget. The indicative allocation was for a new external access door to the West Lalor Tennis Pavilion Toilet. WLTC seek to vary the allocation to new sports lighting to the Club's existing synthetic grass courts. The cost of the sports lighting is estimated between \$56,460 and \$100,000 + GST.</p> <p>Should the above variation of budget be approved, WLTC intends to carry out the new pavilion access door works under the City of Whittlesea Club In-Kind Contribution Policy. The initial project proposal for the pavilion works fully meets the criteria of Council's Club In-kind Contribution Policy, whereas the installation of sports lighting negates the policy due to the technical requirements of the project.</p> <p>The Club is currently working with Council Officers to develop the In-kind contribution proposal as well as seeking an Australian Government grant to co-fund this project.</p> <p>The Club currently has a shortage of tennis courts available for night tennis due to a shift towards weeknight play (as outlined in City of Whittlesea Tennis Strategy 2013 - 2018 - "Tennis Strategy") and the immediate installation of sports lighting to our existing synthetic grass tennis courts would allow the Club to continue to grow via greater participation in night tennis.</p> <p>The immediate installation of new sports lighting at WLTC is also consistent with the following strategic directions outlined in the Tennis Strategy:</p> <ul style="list-style-type: none"> • Strategic Direction One - works will assist in increasing opportunities to participate in tennis (i.e. Courts reconstruction, development and/or addition of sport lighting). • Strategic Direction Four - Council should work with Clubs and associations to maximise facility usage, whilst also exploring solutions that do not require additional courts to be built i.e. use of private and/or school tennis courts, changes to competition schedules, upgrade to lighting and interclub partnerships. <p>The installation of new lighting to our synthetic grass tennis courts in combination with WLTC's new online automated booking system (under Tennis Victoria's Opening Up Tennis Pilot Program) would ensure maximum utilisation of WLTC's facilities by the local community and members alike.</p>

2016-17 Budget Submissions

		<p>We have obtained a quote from SES Lighting totalling \$56,460 + GST (conventional metal halide lighting) for the installation of the lights, and an estimate from 2MH Consulting of approx. \$100,000 + GST (LED lighting).</p> <p>Tennis Victoria has verbally advised that the project is likely to be eligible for a rebate of approx. 10% of the project value (i.e. \$6k to \$10k rebate) under the Tennis Australia Court Rebate Scheme. We are also advised that Tennis Victoria seeks the maximum rebate possible for tennis clubs that participate in the Opening Up Tennis pilot program (since it maximises court accessibility and consequently increases available playing hours). WLTC is the only tennis Club in the City of Whittlesea chosen by Tennis Victoria to participate in the Opening Up Tennis Pilot Program.</p> <p>WLTC's membership base has grown exponentially since the introduction of the Opening Up Tennis online access system in the last financial year (60% increase - from 117 as at 30 June 2015 to 186 as at 24 May 2016), therefore we would appreciate Council's support to install sports lighting to allow this growth to continue whilst the redevelopment of the WLTC is planned and funded in subsequent Council budgets.</p> <p>This variation request (if approved) will:</p> <ul style="list-style-type: none"> • Immediately provide a significant improvement in the facilities and court time available to the 186 members of the WLTC and general community members which frequently use the Club's facilities. • Since WLTC will meet the cost of the additional door works through its own resources, we estimate that this variation request requires additional funding of between \$34.5k (SES Lighting quote – metal halide) and 75k (2MH Consulting – LED) in the 2016/17 budget (after reallocation of \$15k currently in the 16/17 budget and allowing for the an estimated 10% rebate from Tennis Australia). • Since the lighting will be designed and manufactured to meet Australian standard requirements, the amount invested in sports lighting as part of this request will be saved when redevelopment works are completed in future years. <p>Attachments: Pre Tender Estimate</p> <p>Proposal prepared by 2MH Consulting</p>
<p>Officer Comment:</p> <p>There is an indicative allocation of \$15,000 in the 2016/17 budget for West Lalor Tennis Club to upgrade their external access door to the Pavilion toilet. With the club growing rapidly in recent years (an increase of 60% participation), the club seeks a variation to the allocation to develop new sports lighting to the Club's existing synthetic grass court at Huskisson Reserve as they have a shortage of courts. The provision of the lights is estimated at a total cost of \$100,000 based on the cost of most recent court lighting redevelopment at Lalor Tennis Club and more recent advice from 2MH consultants.</p>		

2016-17 Budget Submissions

The Sports Lighting Strategy identifies the lighting at the reserve as high priority and the Tennis Strategy (2013) identifies the redevelopment of the West Lalor Tennis Club as a medium priority. Since 2013, West Lalor Tennis Club was chosen to participate in the Opening Up Tennis Pilot program, which is an automated booking system. West Lalor Tennis club is the only club in the Whittlesea municipality to have this system and with their increase in participation, the installation of the lights on the synthetic grass court are required to meet these demands.

If this request is approved, the Club will undertake the new external access door project as per the Club In-kind Contribution Policy, which was endorsed by Council in February 2016.

Officer Recommendation

THAT Council resolve to consider the variation request to fund the installation of new sports lighting to the Club's existing synthetic grass courts and fund the project in the 2016/17 New Works Program.

Committee Recommendation:

THAT Council resolve to fund the installation of new sports lighting to the Club's existing synthetic grass courts, by an additional \$85,000 (being a total of \$100,000) and fund the project in the 2016/17 New Works Program

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_009	Paul Dupes Prospect Hill Drive Bundoora 3083	It is outrageous that Coulstock St between High Street and Miller Street, located in the heart of Epping, remains an unsealed, unfinished road in 2016. As an owner of one of the commercial properties on Coulstock St, I think it's ridiculous that Whittlesea Council with such a large annual roads budget, haven't as yet completed the road. The benefits in terms of easing traffic congestion alone should be sufficient cause for sealing the road there, without mentioning the inconvenience this Council has caused the businesses that front Coulstock St. I urge you to allocate budget funding to seal / fix this road in 2016/17.
Officer Comment <p>The upgrade/ urbanisation of Coulstock Street and other surrounding roads like Duffy Street were investigated by Council some time ago (i.e. 4 to 5 years) via a 'Special Charge Scheme' arrangement. This entailed community consultation with the abutting property owners, and involved various concept plans and cost estimates, not to mention feedback surveys, etc. Unfortunately, a consensus was not reached by relevant parties and the road remained as it is.</p> <p>Notwithstanding the above, in the same instance, a renewal planning review of the immediate area was being undertaken for Epping, involving changes to roads, their functions, land use type and form, community needs and servicing, etc... This work is complete and has developed in to what is now known as the Epping Central Structure Plan (ECSP). The ECSP does include the construction of roads, that is Duffy Street (i.e. between Wedge Street and Coulstock Street) and Coulstock Street (i.e. between Duffy Street and Miller Street). As for Coulstock Street between Duffy Street and its current termination, (i.e. constructed section), the ECSP identifies this section as a high amenity key pedestrian and cycling link.</p> <p>From a strategic road network perspective, the connection of Coulstock Street as a road would not enhance the broader regional and/ or municipal links, but rather place traffic on a local street only to generate more strain on Miller Street and that of Epping Road. Hence, adding no real benefit or positive impact to the current level of congestion. As a localised connection identified in ECSP, Coulstock Street's connectivity would achieve a greater link between the High Street Village Precinct and that of the Epping Central Activity Centre.</p>		
Officer Recommendation <p>THAT Council resolve consider the timing of Coulstock Street upgrading as part of the implementation of the Epping Central Structure Plan (ECSP), not upgrade Coulstock Street in 2016/17 Budget and advise the submitter accordingly.</p>		
Committee Recommendation: <p>THAT Council resolve to consider the timing of Coulstock Street upgrading as part of the implementation of the Epping Central Structure Plan (ECSP), not upgrade Coulstock Street in 2016/17 Budget and advise the submitter accordingly.</p>		

2016-17 Budget Submissions

No	Submitter Details	Summary of issues
BS_010	Judy Snell Lynn Kimber, President Epping Tennis Club P O Box 135 Epping 3076	<p>Epping Tennis Club installation of glass sliding doors at club rooms at Epping Reserve. Estimated by the club at \$30,000.</p> <p>The profile of the club membership and the scope of proposed work are included under separate headings. Epping Tennis Club (ETC) is situated within the Epping Reserve at the corner of High Street and Park Street Epping. The club has a long history and place in the community. ETC is welcoming and maintains a website and advertising to encourage membership and/or casual use of the facilities. It is open to all ages and currently participants range in age from beginning-school age to people in their sixties. ETC is a family oriented club and we have couples, siblings, and cross-generational family members among our players. The club offers the opportunity for juniors', men's, women's and mixed competitions. The ethnic and cultural mix of club membership and casual usage of facilities is broad and reflective of the make-up of the community. ETC has promoted and held, free open days to encourage community participation. ETC is an accredited Good Sports club. Good Sports clubs aim to reduce alcohol-related problems and to increase the viability and impact of sporting clubs in their communities.</p> <p>Apart from the Meadowglen International Athletics Stadium in McDonald's Rd, ETC is the only public sporting club in a wide area which offers the opportunity for girls and women of all ages to engage in sport. That area extends north along High Street to beyond Wollert and south to Kingsway Drive in Lalor. It extends west of ETC to the Whittlesea City Council (WCC) boundary and east from ETC to the WCC boundary. The same area has no public library or easy access to public swimming pool or basketball courts. The opportunity for women and girls to engage in any sport or recreation at a public facility within this area is extremely limited.</p> <p>The club is well managed financially, with both the current and previous treasurers having excellent skills in managing club funds. The committee are fiscally responsible and strive to provide maximum amenity for members, while keeping fees as low as possible in order to make participation as accessible as possible to all members of the community. ETC has successfully applied for grants outside of City of Whittlesea in order to improve both the amenities and functioning of the club. The club has also been active and successful in seeking sponsorship through a broad range of local business people. The club has recently managed to secure a federal grant to assist in upgrading the kitchen and has had a recent council renovation to open up two rooms into one.</p> <p>ETC club facilities are well looked after by the club. Occasional working bees are held and the club room is cleaned weekly. As shown by the club profile, there are a large number of people who use the facility each week and pavilion room is opened for almost thirty hours per week.</p> <p>The need to improve the ETC clubrooms has been the subject of discussion between the club and representatives of WCC for some time. Being located on High St, the ETC is a highly visible and geographically prominent public sporting facility. It is also comparatively easily reached by public transport, making it one of the most accessible clubs to teenagers and others without private transport.</p>

2016-17 Budget Submissions

		<p>The courts, with lights, and in frequent use, look very good. However, the pavilion allows little natural light and has no outlook to the courts from within. Although the club is very well run and the courts well used, the appeal of this sporting facility and its potential will be maximised by the work proposed in this submission. The standard of amenity enjoyed by WCC tennis clubs such as Norris Bank, Barry Rd Thomastown, Whittlesea and St Luke's Thomastown illustrate the need to upgrade ETC to bring it up to a standard in line with community expectations. This submission is for work which would complement and finish the recent council work and the kitchen upgrade so that the pavilion would not require further foreseeable major work for the next decade at least.</p> <p>Epping Tennis Club respectfully submits that the upgrade of the ETC clubrooms is necessary and with consideration of the above factors, should be a high priority.</p> <p>Epping Tennis Club Profile</p> <p><i>Membership includes:</i></p> <ul style="list-style-type: none"> • 120 members and approximately a further 100 coaching students, 12 senior teams and 5 junior teams competing in inter-club competition <p><i>Scheduled usage includes:</i></p> <ul style="list-style-type: none"> • Monday nights: Open for members and the general public for social competition. • Tuesday, Wednesday and Thursday nights: Senior, inter-club competitions. • Saturdays: Junior competition • Wednesday, Friday and Sunday: Coaching <p><i>Casual usage includes:</i></p> <ul style="list-style-type: none"> • Hire of the courts by members of the public • Hire of the courts by local schools • Hire courts by other clubs <p>The Club has approximately 200 people using the courts weekly. This includes competitive players, coaching students, members and guest teams. Junior teams and coaching students have parents and siblings attending with them.</p> <p>The courts, with nets provided and maintained by ETC, are used almost every day. The club room is required to be open for almost thirty hours per week for scheduled activities.</p>
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2016-17 Budget Submissions

		<p>Scope of works for proposed upgrade of Epping Tennis Club clubrooms:</p> <p>The northern wall of the eastern side of the pavilion should be fitted with glass sliding doors.</p> <p>This would improve both the internal and external amenity of the club rooms. It would increase the amount of natural light coming into the rooms and help to lower power consumption. It would improve general amenity by decongesting entry/exit points at busy times. It would improve general amenity by providing the opportunity to view play on some courts from within the clubrooms.</p> <p>The work is estimated to cost approximately \$30K. Plans will be provided to Council at the Budget Submissions Advisory Committee meeting (too large to send by email).</p> <p>Attachment: Quotes for Sliding Glass Doors</p>
		<p>Officer Comment:</p> <p>The Epping Tennis Club initially requested Council's consideration of a number of pavilion improvements items through the 2014/15 budget public submissions process. As a result, Council undertook planned maintenance works (\$40,000) this 2015/16 financial year to respond to some of the structural items of the Club's requested improvement works. In addition, the Club (with the assistance of Council Officers) has been successful in securing an Australian Government grant of \$20,000 through the Stronger Communities funding program to undertake a kitchen upgrade. The Club will solely finance the matching amount (\$20,000) required for the kitchen upgrade and undertake this project through Council's recently endorsed Club In-kind Contribution Policy.</p> <p>The Club's 2016/17 budget Public Submission proposal is the final item of works requested in their previous 2014/15 submission.</p> <p>It is estimated that the Club's weekly participation is over 200 people including competitive senior and junior players, coaching participants, members, guest teams and casual usage by the public. The Club is experiencing a steady growth particularly attracting culturally diverse participation from the Epping North Growth corridor. The Epping Tennis Club is currently the closest club offering club membership that includes social, coaching, and competitive tennis activities to the Epping North growth corridor; this is likely to be the case for the medium to long term.</p> <p>The proposed works requested in this submission is the final item as previously requested in their 2014/15 public submission. Together with the recent structural works and the pending kitchen upgrade the proposed project will complete the pavilion improvements to enhance the facility to cater for the steady growth of the Club.</p>
		<p>Officer Recommendation</p> <p>THAT Council resolve to consider a future New Works Program allocation of \$30,000 for the works proposed by the Epping Tennis Club.</p>
		<p>Committee Recommendation:</p> <p>THAT Council resolve to make an allocation of \$30,000 in the 2016/2017 New Works Program as proposed by the Epping Tennis Club.</p>

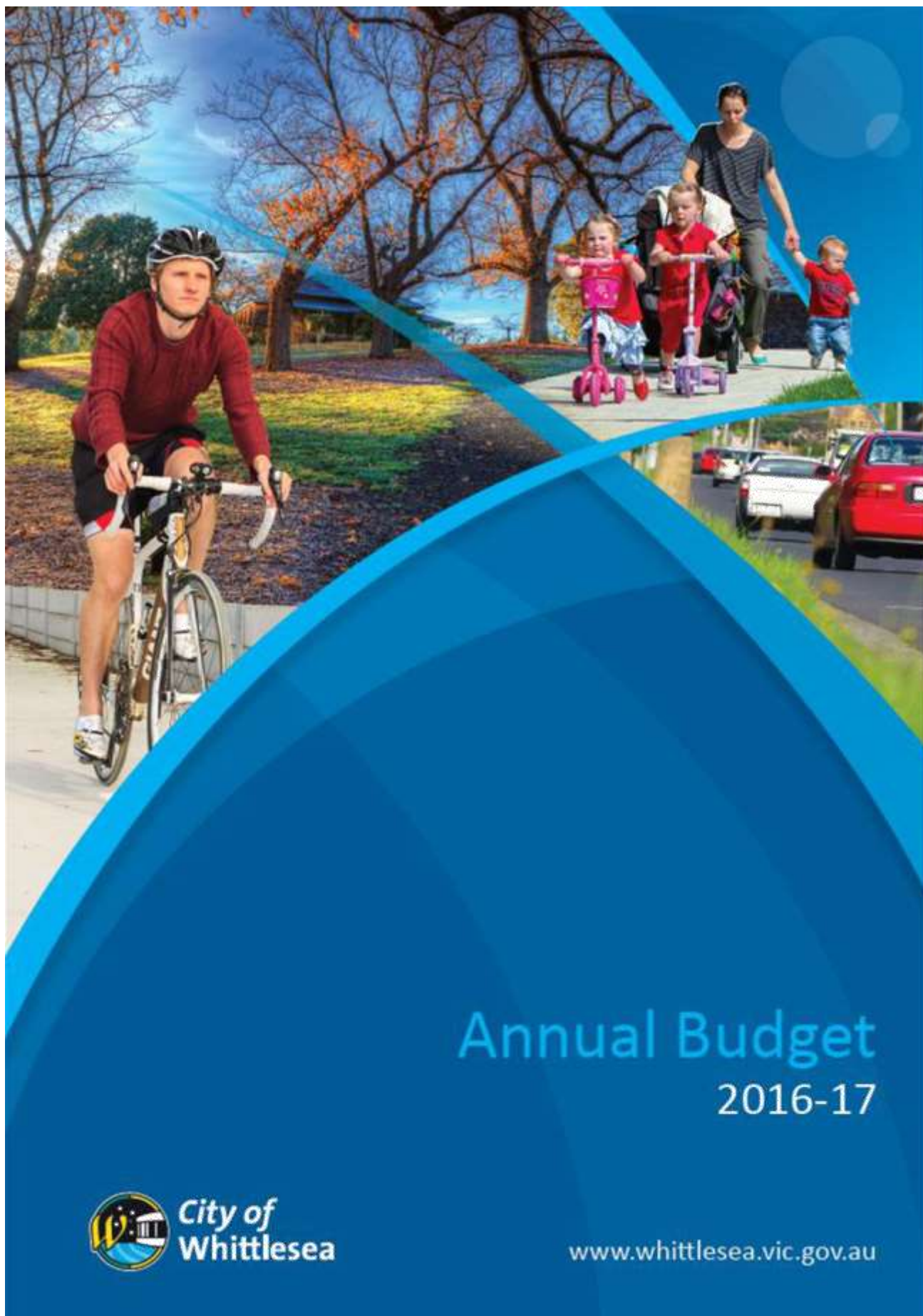
2016-17 Budget Submissions

New Works Program Planning & Feasibility Budget increase

The Committee recommended the New Works Program Planning & Feasibility Budget be increased by \$100,000 to ensure priorities are able to be completed in the 2016/17 financial year.

Committee Recommendation:

THAT Council resolve to increase the New Works Program Planning & Feasibility Budget by \$100,000.



City of Whittlesea – Budget 2016/17

Table of Contents

Mayor's introduction	1
Executive summary	3
Linkage to Council Plan.....	7
Strategic objectives/Future directions	9
Services, initiatives and service performance indicators	10
Future Direction 1 – Inclusive and engaged community.....	10
Future Direction 2 – Accessibility in, out and around our community	12
Future Direction 3 – Growing our economy.....	14
Future Direction 4 – Places and spaces to connect people.....	16
Future Direction 5 – Health and wellbeing.....	21
Future Direction 6 – Living sustainably	25
Future Direction 7 – Good governance	27
Budgeted statements	30
Analysis of the budget statements	37
Strategic resource plan and financial performance indicators	49
Overview to appendices	59
Appendix A Statutory Disclosures	60
Appendix B Capital works and works carried forward from 2015/16.....	63
Appendix C 2016/2017 Fees and Charges Schedule	80
Appendix D Proposed declaration of rates and charges	120

City of Whittlesea – Budget 2016/17

Mayor's introduction

I am pleased to present the 2016-17 budget to the City of Whittlesea community.

Council has worked hard to develop a balanced budget that will achieve the key strategic activities and priorities as set out in our 2013-17 Council Plan. The 2016-17 budget maintains the existing levels of services provided to our community in previous years, while investing in new infrastructure for our growing municipality.

In 2016-17, the City of Whittlesea will spend \$251 million to deliver more than 100 services to our community, including \$43 million on our new works program. Our new works program includes more than 115 projects to build and upgrade community centres, sporting fields and tennis courts, playgrounds, roads, bike paths and footpaths across our new and established areas.

Key community infrastructure projects for 2016-17 include:

- \$16.8 million for roads, footpaths, bike paths and road related projects (this includes \$3.8 million to complete the construction and signalisation of the Bridge Inn and Painted Hills Road intersection).
- \$2.8 million to complete the new Animal Welfare Precinct in Epping.
- \$600,000 to complete the construction of a new early learning centre in Hawkestone Parade, Mernda.
- \$1.3 million to complete the upgrade and extension to the pavilion at RGC Cook Reserve in Thomastown.
- \$500,000 to complete the Barry Road Community Activity Centre refurbishment and car parking extension.
- \$1.5 million to construct the Ashley Park Community Activity Centre.
- \$1.5 million to commence the upgrade to the tennis courts and pavilion at TH Hurrey Reserve in Yan Yean.
- \$1 million to renew the athletic track at Meadowglen Athletics Reserve.

Important community initiatives and programs for 2016-17 include:

- Implementation of the Family Violence Strategy and Gender Equity Strategy action plans.
- Implementation of the Open Space Strategy which includes a review of the existing master plan for Whittlesea Gardens, implementation of a playground improvement program, and works along Darebin and Edgars Creek.
- Development of the Aquatic Centre Strategy, which includes the design documentation for the development of Mill Park Leisure Centre, and feasibility studies for Mernda Aquatic and Indoor Centre and the refurbishment of Whittlesea Swim Centre.
- Delivery of actions from the Community Building Strategy.

In an effort to more meaningfully consult with the community, this financial year, community input into the budget was sought prior to the finalisation of the budget. Community members were given the opportunity to suggest projects and services for Council to consider funding in the 2016-17 budget. This enabled Council to better consider community submissions for incorporation into the budget. A total of 51 submissions were received. A Committee of Council reviewed all submissions. Many related to capital projects which are already included in the proposed budget or future year's budgets, or projects for which Council may be able to assist with through its advocacy efforts. A total of five submissions were recommended for funding in this proposed budget.

Introduction of a rate cap

This year sees the introduction of rate capping by the State Government. The nominated rate rise of 2.5% by the State Government has meant Council has had to work hard to ensure that we are able to continue to provide our community with the high level of services and facilities needed by the community. The Council has carefully considered the needs of the community, in addition to the capacity of our community to pay and has complied with the 2.5% rate rise imposed by the State Government. The City of Whittlesea has not sought a variation of the rate rise for the 2016-17 budget, however looking ahead, it will become increasingly challenging for Council to be able to continue to provide the same level of quality services and infrastructure projects to our growing community within the constraints of the rate cap.

City of Whittlesea – Budget 2016/17

Advocating for much needed community infrastructure and services

Faced with the constraints of a rate cap within a fast growing municipality, Council will continue to advocate strongly to the State and Federal Governments for funding for much needed infrastructure and community services. Building on the success of the *Access Denied* campaign in 2014 which saw the State Government commit to extending the train line to Mernda, and provide funding for the O'Herns Rd interchange, the City of Whittlesea has joined the national *Fund our Future* campaign. Launched by the National Growth Areas Alliance (NGAA), the campaign sees councils from across Australia join forces to secure dedicated ongoing funding from all sides of federal politics to fix a critical backlog of road and public transport works and health facility needs in the fast growing outer suburbs.

Council alone cannot adequately provide the necessary infrastructure and services for our growth municipality. A pipeline of dedicated ongoing funding from other tiers of government is needed to meet the demands of our residents to ensure our community remains a liveable municipality into the future. The State Government has established the Interface Growth Fund which recognises that the growing outer suburbs need dedicated funding to meet the needs of growing communities. This fund is extremely important and needs to be continued and built upon into the future.

I commend and endorse the 2016-17 budget and I thank the senior leadership team and many staff of the City of Whittlesea who assisted with its development. I encourage residents to have a say on the proposed budget and welcome any community feedback.

Cr Stevan Kozmevski
Mayor

City of Whittlesea – Budget 2016/17

Executive summary

This Budget has been prepared with a view to operationalise the priorities, corporate objectives and actions contained in the City of Whittlesea Council Plan.

It is therefore always challenging to maintain a strong financial position and it is pleasing that the City of Whittlesea is well positioned to confront these fiscal challenges by taking a long term approach to financial planning.

We have a four year Strategic Resource Plan and a 15 year Strategic Financial Plan which provide the financial framework within which priorities can be determined.

Importantly, these plans are underpinned by community input that drives the creation of our Community Plan, which in turn, helps establish Council priorities. The programs and projects funded in the 2016/17 proposed budget are premised on consultation with residents on their needs and aspirations and the type of community they want in future years.

The community can be confident that service delivery at the operational level is based on detailed business plans, which take account of community needs and resource availability, but above all provide a continued focus on excellence in delivery of valued core services.

Key budget information is provided below about the budget influences, population growth, operating result, cash and investments, capital works and working capital.

Budget influences**External influences**

- The introduction of rate capping
- The City of Whittlesea being one of the fastest growth municipalities in the nation (see population growth)
- Reduced or stable revenue from development activity. There is cautious optimism that this sector is gaining momentum
- Continuation of a low interest rate environment which impact revenue from investment of cash reserves
- Anticipated increases to Green Waste processing costs – up from \$35.00 to \$65.00 per tonne (although there is a fee for service, this cost increase has been absorbed into the current fee)
- Erosion in the value of Grant funding for a number of services where Enterprise Agreement movements have exceeded CPI linked Grant allocations such as Home Care services
- The continuing freeze on the growth in the Federal Grants Commission funding pool and overall other State/Federal Government grants moving by CPI
- Additional election costs of \$160k resulting from changes to the cost of postage.

Internal influences

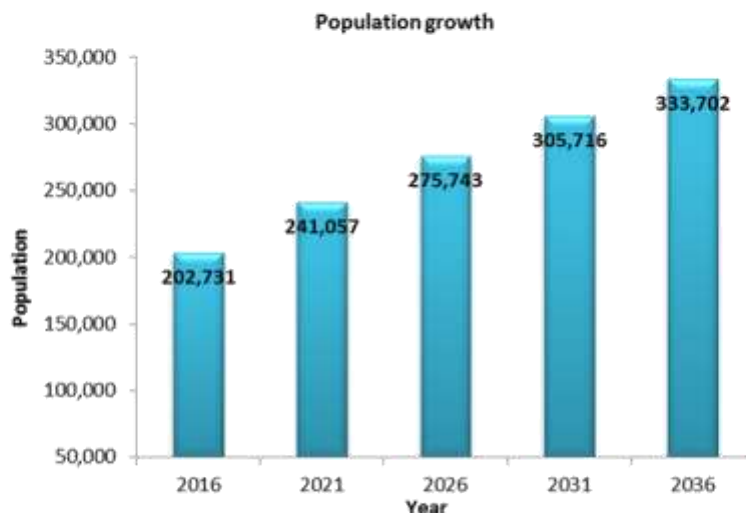
- Impacts of the Enterprise Agreement on employee costs
- Pressure on the range of services and the cost of service delivery in an environment of reduced revenue, for example growth in Parks and Gardens and Waste contracts and the expansion of a range of HACC and other community services

Council is facing an increasingly significant challenge to deliver current levels of service to the community while at the same time maintaining an appropriate capital works program within the parameters of new rate capping fiscal

City of Whittlesea – Budget 2016/17

environment. As a matter of course both expenditure and revenue will continue to be reviewed on an ongoing basis in an effort to optimise Council's budgetary position.

Population growth



Key growth statistics

- Between 2015 and 2016, the estimated residential population grew by 8,233 people or 158 people per week.
- The population of the City of Whittlesea (CoW) is expected to grow by almost 131,000 people over the next 20 years.
- By 2036, the population is forecast to reach 333,702, reflecting an average annual growth rate (2016 to 2036) of 2.5%.
- The greatest growth will occur in the next three years (2016 to 2018), with an average increase of 8,155 people per year.

In the 2014/15 financial year, the City of Whittlesea was the:

- Fifth largest growing LGA in raw number of new residents and seventh fastest growing LGA in Australia.ⁱ
- Third largest growing LGA in Victoria behind Wyndham and Casey. ⁱ
- Third fastest growing LGA in Victoria behind Melbourne and Wyndham. ⁱ

Note: "Largest growth" refers to the change in number of residents between June 2014 and June 2015. "Fastest growth" refers to the change in number of residents as a proportion of the population at June 2014.

Growth areas

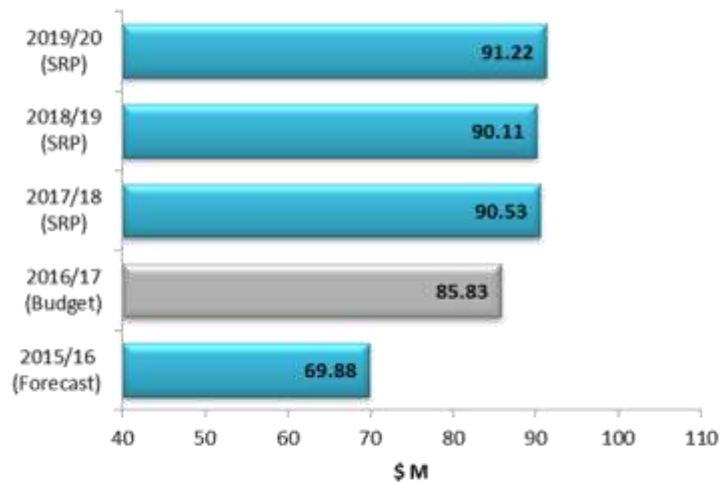
- In the 2014/15 financial year, the 'South Morang' Statistical Area Level 2 (SA2) had the second largest population growth by medium area in Australia. South Morang SA2 includes Mernda, Doreen and covers most of the South Morang suburb. ⁱ
- In the 2014/15 financial year, the 'Epping' Statistical Area Level 2 (SA2) had the third largest population growth by medium area in Australia. Epping SA2 covers most of the suburbs of Wollert and Epping (which also includes the precinct area of Epping North), as well as a very small proportion of the suburb of Woodstock.

City of Whittlesea – Budget 2016/17

Between 2016 and 2036:

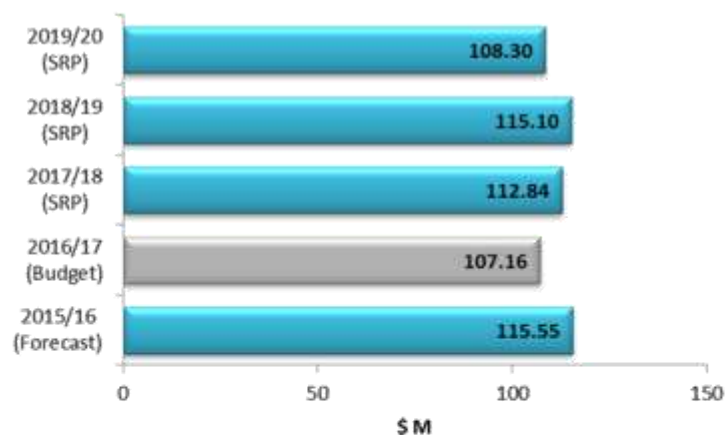
- Wollert - estimated growth of 31,768 people (22,215%)
- Donnybrook - estimated growth of 36,469 people (35,754%)
- Epping North - estimated growth of 28,228 people (121%)
- Mernda/Doreen - estimated growth of 14,663 people (36%) (Mernda: increase of 9,515 persons or 51%, Doreen: increase of 5,148 persons or 24%).

Operating result



The expected operating result for the 2016/17 year is a surplus of \$85.83 million, which is an increase of \$15.95 million over the 2015/16 forecast. The surplus is mainly due to the recognition of non-monetary assets through subdivisional development and grants - operating (recurrent) due to the early receipt of half of Council's 2015/16 Grants Commission allocation in 2014/15. Non-monetary assets are forecast to increase from \$66 million in 2015/16 to \$70 million in 2016/17.

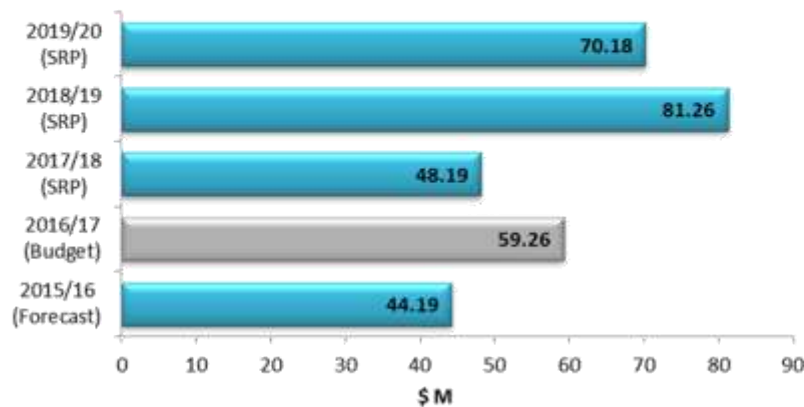
Cash and investments



Cash and investments (including financial assets) are expected to decrease from the 2015/16 forecast by \$8.39 million during the 2016/17 financial year to \$107.16 million.

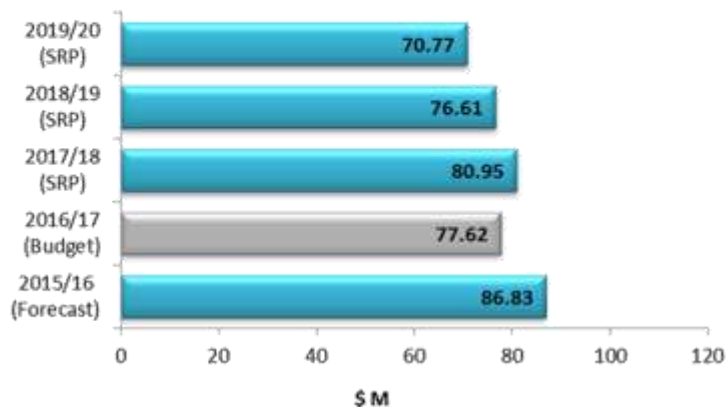
City of Whittlesea – Budget 2016/17

Capital works (Gross)



The capital works program for the 2016/17 year is proposed at \$59.26 million of which \$15.93 million relates to projects which will be carried forward from the 2015/16 year (refer to Appendix B – Capital Works).

Working Capital



Net current assets (working capital) will decrease by \$9.21 million to \$77.62 million as at 30 June 2017. This is the result of a decrease in cash & cash equivalents due to an increased capital works program.

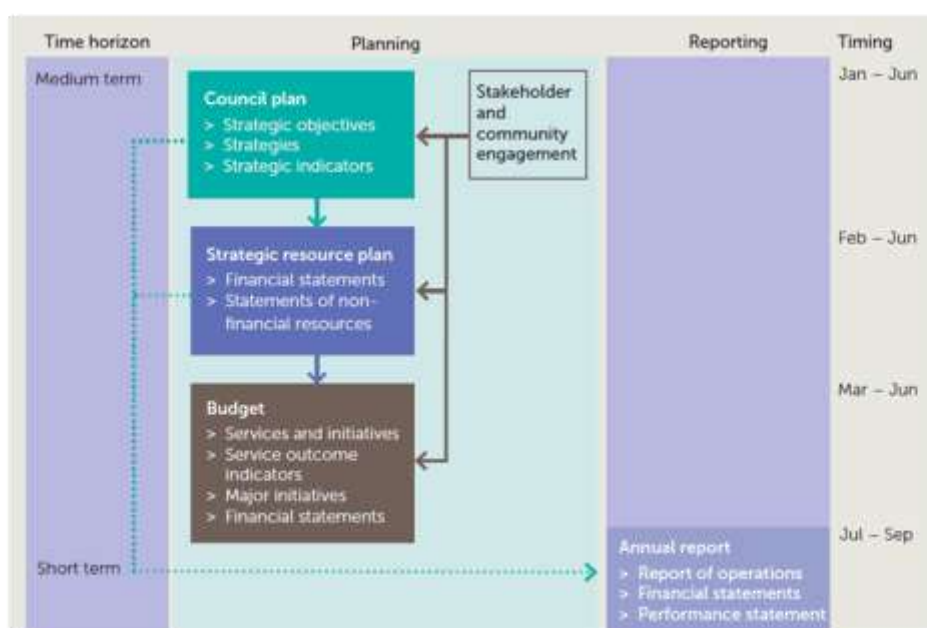
City of Whittlesea – Budget 2016/17

Linkage to Council Plan

Planning and accountability framework

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term ('Shaping Our Future' Community Plan 2030), medium term ('Shaping Our Future' Council Plan 2013-2017) and short term (Annual Budget) and then holding itself accountable (Audited Statements/Annual Report).

The Strategic Resource Plan, included in the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

In addition to the above, Council has a long term plan ('Shaping Our Future' Community Plan 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Municipal Health and Wellbeing Plan, and the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

City of Whittlesea – Budget 2016/17

Our purpose

Our vision 'creating vibrant self-sustaining communities together'

The City of Whittlesea's vision guides our effort to keep pace with the rapid changes to and growth of our municipality over the next few years.



Our mission

The City of Whittlesea promises to:-

- Use evidence to decide our community direction
- We use this evidence to advocate to Council and external parties
- We strategically resource our organisation to support our community

Our values

- Excellence
- Wellbeing
- Valuing diversity
- Respect
- Open communication
- Sustainability

City of Whittlesea – Budget 2016/17

Strategic objectives/Future directions

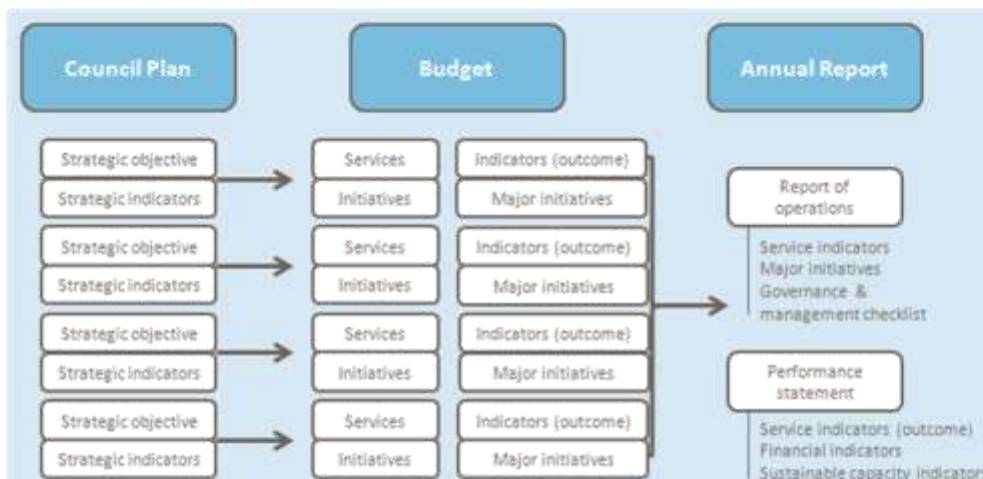
Council delivers services and initiatives under 24 major service categories. Each contributes to the achievement of one of the seven Strategic Objectives, or Future Directions as we named them in the Council Plan 2013- 2017. The following table lists the seven Future Directions Strategic Objectives as described in the Council Plan.

Future Direction	Description
1. Inclusive and engaged community	Our City is diverse and that is its strength. People from many countries with different languages, faiths and customs have made it their home. There are also urban and rural communities. When we are together we learn and grow through each other's experiences. We build skills and capacity so everyone can fully engage and participate in community life. All voices are heard and decision making takes account of all views. Our inclusive, engaged community is resilient and strong.
2. Accessibility in, out and around our community	Access in, out and around our community happens in many ways, and for many reasons. Public transport, roads for vehicles, walking and bike paths, communications and digital networks allow us to connect with the services we need. The local services that are provided must match our community need, and services that cannot be provided locally are easily accessible. The design and construction of our built infrastructure enables access for all.
3. Growing our economy	A diverse economy offers varied career opportunities so people can live and work in Whittlesea. Business attraction requires infrastructure and transport planning, affordable housing, skill development and a supportive regulatory environment. We need to work on supporting and developing opportunities for local business like growing the food we need locally. Education facilities offer everyone career and skill development options.
4. Places and spaces to connect people	Places, spaces and events bring people together to socialise and access services and also help build our community and an understanding and appreciation of our diversity. Our community hubs provide a central place to meet, shop, have a haircut, go to the doctor, post a letter, do banking, have coffee, visit the library and be entertained. They bring people together. Urban design develops a sense of place built on heritage. Parks and recreation facilities improve community wellbeing and can be used for events and celebrations. There are many pathways to bring people together in all the communities that together make our city.
5. Health and wellbeing	A healthy community that supports people through all of life's stages and cares about life-long learning has a sense of wellbeing and belonging. Health services are available locally and easily accessed in community hubs. Support is available for young people, families, seniors and those who are isolated and disadvantaged. Communities are safe places where harm from violence, alcohol and drugs is removed. Access to education, training and information enables life-long learning for everyone.
6. Living sustainably	Living sustainably in our community means managing the impacts of environmental, economic, and social activities, so that we remain healthy over the long term. Our natural environment is a resource for all to enjoy and we need to protect it for future generations. This means our carbon footprint, water, waste, energy use, flora (particularly the majestic River Red Gums) and our fauna need to be cared for. Strong population growth, strong housing demand, economic growth, climate change, alternative energies and transport all provide challenges for our environment, future planning and how we live. Our daily routines have changed; we plan for tomorrow and use innovation to become more sustainable. Everyone does their bit to help.
7. Good governance	Providing good governance means that the decision making processes for managing public resources are accessible, transparent and appropriate. Council must take into consideration principles of social justice and human rights in the delivery of democratic government.

City of Whittlesea – Budget 2016/17

Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2016/17 year and how these will contribute to achieving the strategic objectives specified in the Council Plan. It also includes a number of initiatives, major initiatives and service performance outcome indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

Future Direction 1 – Inclusive and engaged community

Our City is diverse and that is its strength. People from many countries with different languages, faiths and customs have made it their home. There are also urban and rural communities. When we are together we learn and grow through each other's experiences. We build skills and capacity so everyone can fully engage and participate in community life. All voices are heard and decision making takes account of all views. Our inclusive, engaged community is resilient and strong.

Services

Service Area	Description	Expenditure (Revenue) Net Cost \$'000
Aged & Disability	The role of the Aged & Disability team is to coordinate and deliver community care and senior citizens' services for the community in accordance with legislation, funding guidelines and Council policy.	13,463 <u>(7,810)</u> 5,653
Advocacy and Communications	The Advocacy and Communications Department's purpose is to advocate on behalf and with the Whittlesea communities and other partners to influence change in respect to public policy and resource allocation by State and Federal Governments as well as advocating for local investment by the not for profit organisations, private sectors and philanthropic organisations. The department also strategically promotes and builds a positive image and awareness of the City of Whittlesea, its projects, services and initiatives. The team is a collaborative, valued and customer focussed resource that delivers high quality outcomes and expert marketing and communications advice and services that is an enabler for all Departments to improve communications and community engagement. The department is a driver of a well-informed workforce and works to create a culture where quality marketing and communications is fundamental to Council's success and embedded within key planning processes.	<u>1,731</u> 1,731

City of Whittlesea – Budget 2016/17

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
Community & Cultural Development	The Community Cultural Development department's purpose is to strengthen social cohesion and the capacity of local communities especially our vulnerable, under-represented or marginalised through: a) Creating opportunities for cultural, creative and participatory activity based community engagement. b) Building our organisational capacity to ensure all Council services are culturally inclusive and accessible. c) Working collaboratively in partnership with community groups and service providers.	2,381 (34) 2,347

Initiatives

- 1) Residents are supported to remain independent in their own homes and communities for as long as possible through HACC Services.
- 2) Strengthening opportunities for older residents to 'age well' through participation in and contributions to, current and future Council provided seniors activities.
- 3) Development of Advocacy Plan that influences inclusion of key priorities in the State and Federal Budgets.
- 4) Promote and build a positive image and awareness of the City of Whittlesea, its projects, services and initiatives.
- 5) Develop and deliver the City of Whittlesea Festival and Events Program, that include Council managed events (Carols by Candlelight, Australia Day Celebrations, Rockin' @ Redleap and City of Whittlesea Community Festival) and Council Supported Events (Kids Art in the Park, Hawkstowe Music and Whittlesea Country Music Festival).
- 6) Address the barriers that aboriginal communities and culturally and linguistically diverse (CALD) communities experience in accessing Council services by provision of staff competency training in Aboriginal Cultural Awareness and Cultural Diversity Awareness.

Major initiatives

16/17 No.	Action	Target
1	Community Building Strategy	Prioritised 2016/17 actions from the Community Building Strategy to be delivered by 30/06/2017

City of Whittlesea – Budget 2016/17

Future Direction 2 – Accessibility in, out and around our community

Access in, out and around our community happens in many ways, and for many reasons. Public transport, roads for vehicles, walking and bike paths, communications and digital networks allow us to connect with the services we need. The local services that are provided must match our community need, and services that cannot be provided locally are easily accessible. The design and construction of our built infrastructure enables access for all.

Services

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
City Design and Transport	The purpose of City Design and Transport is to provide quality service in customer service, management and protection of Council's road, drainage and public lighting infrastructure assets, design and supervision of capital works, civil engineering services in the area of infrastructure provision for new developments in growth and established areas, including plan assessment and construction supervision, strategic transport planning, including policy and strategy development and development of business cases to address traffic congestion through improved State Government investment in the arterial road and public transport network, and traffic and parking management for existing and future communities.	8,308 <u>(2,866)</u> 5,442
Strategic Planning and Design	The role of Strategic Planning and Design is to proactively co-ordinate forward/strategic land use planning and design for Council's growth areas, established areas and non-urban areas including the development of strategic plans, structure plans and key strategic policy/projects which impact on the future land use planning of the municipality. Responsibilities also include coordination of a long-term strategy for local infrastructure, through development contributions, to keep pace with growth in an economically sustainable way.	<u>2,387</u> 2,387
Major Projects	The Major Projects Department is responsible for the overall co-ordination for the development and delivery of the capital works program. This includes management and ongoing improvements to the systems and process for best practice project management, facilitating reporting and performance monitoring to Council, coordination of business case for significant project, as well as the development of the 4 year capital works budget and long term 15 year capital works Program. Major Projects also manages the delivery of building and major infrastructure projects	<u>3,140</u> 3,140

City of Whittlesea – Budget 2016/17

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Sealed local road requests (The number of sealed local road requests per 100 kilometres of sealed local roads)	Number of sealed local road requests divided by Kilometres of sealed local roads X 100
Roads	Condition	Sealed local roads below the intervention level (The percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	Number of kilometres of sealed local roads below the renewal intervention level set by Council divided by Kilometres of sealed local roads
Roads	Service Cost	Cost of sealed local road reconstruction (The direct reconstruction cost to Council per square metre of sealed local roads reconstructed)	Direct cost of sealed local road reconstruction divided by Square metres of sealed local roads reconstructed
Roads	Service Cost	Cost of sealed local road resealing (The direct resealing cost to Council per square metre of sealed local roads resealed)	Direct cost of sealed local road resealing divided by Square metres of sealed local roads resealed
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

Initiatives

- 1) Tram 86 extension – outline of costs and benefits to the tram 86 extension from RMIT Bundoora to South Morang Railway Station.
- 2) Provide input into the Mernda Rail Extension Project to assist with transport and traffic.
- 3) Development of a 15 year Community Infrastructure Plan for Growth Corridors.

Major initiatives

16/17 No.	Action	Target
2	Regional Health and Human Services Plan	50% development of a detailed Health and Human Services Plan for the City of Whittlesea and neighbouring municipalities by 30/12/2016 100% development of a Health and Human Services Advocacy fact sheet by 30/06/2017
3	Mernda Rail Extension and Mernda Town Centre Project (MTC)	By 30/06/17, the Mernda Rail Extension Reference Design will include stabling north of MTC, station aligned with main street of MTC, street based bus interchange and the provision of cycling infrastructure.
4	Integrated Transport Strategy (ITS)	100% development of a Transport Priorities Plan by 30/06/17 100% implementation of the 2016/17 actions from the Bicycle Plan by 30/06/17 100% development of the Road Safety Strategy by 30/06/17

City of Whittlesea – Budget 2016/17

Future Direction 3 – Growing our economy

A diverse economy offers varied career opportunities so people can live and work in Whittlesea. Business attraction requires infrastructure and transport planning, affordable housing, skill development and a supportive regulatory environment. We need to work on supporting and developing opportunities for local business like growing the food we need locally. Education facilities offer everyone career and skill development options.

Services

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
Jobs and Investment	The Jobs and Investment department comprises a multi-disciplinary team engaged in facilitating the conditions to sustainably grow businesses within Whittlesea and grow employment. The direction for this will be set by the Economic Development Strategy, which will focus on jobs, investment, supporting current and future businesses, transport, learning, development and education, technology and industrial analysis and land use planning.	1,275 (236) 1,039
People and Culture	People and Culture provide a range of strategic HR functions such as workforce planning, learning & development, leadership development and cultural change management.	2,979 (1) 2,978
Property and Valuations	The role of Property & Valuations is to provide statutory valuations on all properties within the municipality for general valuation and supplementary valuation purposes and to undertake continual maintenance of Council's property data base system. To provide professional property management of Council property portfolio and to provide valuation and general property advice to Council.	2,659 (1,700) 959

City of Whittlesea – Budget 2016/17

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Participation	Participation in business development activities (The percentage of businesses with an ABN in the municipality who participate in at least one Council business development activity)	Number of businesses with an ABN in the municipality who participate in a business development activity divided by Number of businesses with an ABN in the municipality
Economic Development	Service Standard	Delivery of planned business development activities (The percentage of planned Council business development activities that are delivered)	Number of business development activities delivered divided by Number of planned business development activities
Economic Development	Service Cost	Cost of economic development service (The direct cost to Council in providing economic development services per business with an ABN in the municipality)	Direct cost of delivering economic development activities divided by Number of businesses with an ABN in the municipality
Economic development	Economic activity	Change in number of businesses (The percentage change in the number of businesses with an ABN in the municipality)	Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year divided by Number of businesses with an ABN in the municipality at the start of the financial year

Initiatives

- 1) In line with best practice, establish a standalone Business website for our business community
- 2) Review Community Plan and extend to 2035.
- 3) Promote the “Jobs in the North” website to increase local jobs for residents.

Major initiatives

16/17 No.	Action	Target
5	Economic Development Strategy Implementation Plan	100% development of an Economic Development Strategy Implementation Plan, including resourcing and costing by 30/06/17
6	Thomastown Industrial Area Strategy	Council adoption of the Thomastown Industrial Area Strategy and associated implementation plan by 30/06/17

City of Whittlesea – Budget 2016/17

Future Direction 4 – Places and spaces to connect people

Places, spaces and events bring people together to socialise and access services and also help build our community and an understanding and appreciation of our diversity. Our community hubs provide a central place to meet, shop, have a haircut, go to the doctor, post a letter, do banking, have coffee, visit the library and be entertained. They bring people together. Urban design develops a sense of place built on heritage. Parks and recreation facilities improve community wellbeing and can be used for events and celebrations. There are many pathways to bring people together in all the communities that together make our city.

Services

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
Leisure Services	The purpose of Leisure Services is to provide planning, management, facilities and services to promote community and wellbeing through leisure and sport.	2,851 (842) 2,009
Major Facilities	The new Major Facilities Department comprises the Council's three Leisure Centres (TRAC, Mill Park and Whittlesea), the Plenty Ranges Arts and Convention Centre (PRACC) and the Growling Frog Golf Course (GFGC). The Department manages Council's key major facilities to ensure affordable community access to high quality services and community facilities, whilst maximising revenue generation through thorough business planning and facility partnerships.	4,356 (4,224) 132
Parks and Open Spaces	The Parks and Open Space department exists to ensure that the community of the City of Whittlesea has ready access to a variety of high quality, functional and well maintained areas of public open space, including streetscapes and similar public spaces that offer a range of passive and recreational amenity opportunities, planned and developed based on the principles of excellence in landscape and urban design.	16,089 (410) 15,679
Development Assessment	The role of Development Assessment is to provide statutory planning (application assessment for development and subdivision) services across the entire municipality. This includes determining subdivision and planning permit applications to ensure the objectives of overarching structure plans, development plans and Council policies for established areas are implemented effectively, and facilitating orderly, quality sustainable development across the municipality.	4,524 (1,290) 3,234

City of Whittlesea – Budget 2016/17

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
Community Building and Planning	<p>The Community Building and Planning Department provides a range of services which support the planning and delivery of community facilities and services, as well as the development of strong, active and engaged local communities across the municipality through considered and evidence-based social planning.</p> <p>A central focus of the research, social planning, service delivery, infrastructure planning and community building work is based on enhancing community wellbeing through facilitating the planning and delivery of local place-based facilities and services, which, where possible, is able to actively engage local residents, community organisations and community services agencies.</p> <p>Based on this operating philosophy, one of the key goals of this Department is to build local community capacity to participate in the planning, delivery and management of local facilities and services. All Department efforts focused on achieving the goal will be channelled through the implementation of the recently Council endorsed and adopted Community Building Strategy.</p>	<p>1,891</p> <p>(42)</p> <p>1,849</p>

City of Whittlesea – Budget 2016/17

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Timeliness	Time taken to decide planning applications (The median number of days taken between the receipt of a planning application and a decision on the application)	Median number of days between the receipt of planning application and a decision on planning application
Statutory Planning	Service standard	Planning applications decided within 60 days (The percentage of planning application decisions made within 60 days)	Number of planning application decisions made within 60 days divided by Number of planning application decisions made
Statutory Planning	Service cost	Cost of statutory planning service (The direct cost to Council of the statutory planning service per planning application received)	Direct cost of the statutory planning service divided by Number of planning applications received
Statutory Planning	Decision Making	Planning decisions upheld at VCAT (The percentage of planning application decisions subject to review by VCAT that were not set aside)	Number of VCAT decisions that did not set aside Council's decision in relation to a planning application divided by Number of VCAT Council decisions in relation to planning applications
Libraries	Utilisation	Library collection usage (The number of library collection item loans per library collection item)	Number of library collection item loans divided by Number of library collection items
Libraries	Resource standard	Standard of library collection (The percentage of the library collection that has been purchased within the last five years)	Number of library collection items purchased in the last 5 years divided by Number of library collection items
Libraries	Service cost	Cost of library service (The direct cost to Council of the library service per visit)	Direct cost of the library service divided by Number of visits
Libraries	Participation	Active library members (The percentage of the municipal population that are active library members)	Number of active library members divided by municipal population
Aquatic Facilities	Satisfaction	User satisfaction with aquatic facility (optional) (The satisfaction of users with the aquatic facility)	User satisfaction with how council has performed on provision of aquatic facilities

City of Whittlesea – Budget 2016/17

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Service standard	Health inspections of aquatic facilities (The number of inspections by an authorised officer within the meaning of the <i>Public Health and Wellbeing Act 2008</i> carried out per Council Aquatic facility)	Number of authorised officer inspections of Council aquatic facilities divided by Number of aquatic facilities
Aquatic Facilities	Service standard	Reportable safety incidents at aquatic facilities (The number of WorkSafe reportable aquatic facility safety incidents)	Number of WorkSafe reportable aquatic facility safety incidents
Aquatic Facilities	Service cost	Cost of indoor aquatic facilities (The direct cost to council less any income received of providing indoor aquatic facilities per visit)	Direct cost of indoor aquatic facilities less income received divided by Number of visits to indoor aquatic facilities
Aquatic Facilities	Service cost	Cost of outdoor aquatic facilities (The direct cost to council less any income received of providing outdoor aquatic facilities per visit)	Direct cost of outdoor aquatic facilities less income received divided by Number of visits to outdoor aquatic facilities
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities divided by Municipal population

Initiatives

- 1) Mill Park Leisure Centre redevelopment design
- 2) Complete feasibility study for the redevelopment of Whittlesea Swim Centre
- 3) Provide high quality, responsive and cost effective maintenance of active and passive open space areas including civic spaces, sports fields, regional and local parkland, playgrounds, conservation reserves and streetscapes.

Major initiatives

16/17 No.	Action	Target
7	Open Space Strategy Implementation	100% completion of the Whittlesea Gardens Master Plan review by 30/06/17 100% development of the Norris Banks Reserve Master Plan by 30/06/17 100% delivery of the 2016/17 schedule of upgrades to shared pathways by 30/06/17 100% implementation of the 2016/17 Playground Improvement Program by 30/06/17 100% development of a Park Improvements Implementation Plan for the next 5 years, by 30/06/17

City of Whittlesea – Budget 2016/17

16/17 No.	Action	Target
8	Aquatic Centre Strategy	<p>100% completion of the Mill Park Leisure Centre redevelopment design documentation by 30/06/17</p> <p>100% completion of the Mernda Aquatic & Indoor Centre Feasibility Study (at the Mernda Regional Recreation Reserve), by 30/06/17</p> <p>100% completion of the Whittlesea Swim Centre Refurbishment Feasibility Study by 30/06/17</p>
9	Bundoora Shopping Centre Renewal	<p>100% completion of Daly Place and front car park reconfiguration and streetscape improvements by 30/06/2017</p> <p>100% development of scope for precinct structure plan by 30/06/2017</p>

City of Whittlesea – Budget 2016/17

Future Direction 5 – Health and wellbeing

A healthy community that supports people through all of life's stages and cares about life-long learning has a sense of wellbeing and belonging. Health services are available locally and easily accessed in community hubs. Support is available for young people, families, seniors and those who are isolated and disadvantaged. Communities are safe places where harm from violence, alcohol and drugs is removed. Access to education, training and information enables life-long learning for everyone.

Services

Service Area	Description	Expenditure
		(Revenue) Net Cost \$'000
Family, Children and Youth	The Family and Youth Department works toward achieving Council's vision of 'Creating vibrant, self-sustaining, resilient, connected communities', through its policies, planning, programs, partnerships and advocacy. The focus is on building resilience, preventive actions, addressing inequities and vulnerabilities. The aim is to deliver strategies and actions that contribute to the capacity of families, carers and the community to support the development of babies, children, young people and families.	11,449 (4,498) 6,951
Community Wellbeing	The Community Wellbeing Department provides services to protect and monitor community health. These include a Food Safety Surveillance Program, an Infectious Diseases Program comprising investigations, public swimming pool water quality testing, regulation of Health Act premises (hairdressers, tattooists, and rooming houses), nuisance investigations and immunisation programs for infants, school children and adults at worksites. The Department also plans for the health and wellbeing of the community by the development and implementation of a Municipal Public Health and Wellbeing Plan and the provision of preventive health programs. The Department also advocates for and supports people with a disability via the Disability Action Plan and provides opportunities to enable people with disabilities to participate fully in community life, as is their right. The Department also has responsibility for Emergency Management. The Resilience and Emergency Management team (REM) leads capacity building projects at the community and regional level, and provides expert input into State, MAV and regional council policy positions. The team ensures that Council has the internal reserves of trained staff to respond to emergencies, that Council meets its statutory obligations through the effective running of the Municipal Emergency Management Planning Committee (MEMPC) and the maintenance of all key municipal emergency plans.	3,416 (941) 2,475
Building Services	The Building Services Department is committed to ensuring that the amenity and safety of the community is maintained when using Buildings and Places of Public Entertainment, (POPEs). The Unit's role is derived from a long history of legislated responsibility to Councils for governance of building standards, safety and amenity in the built environment. This includes the issue of Building Permits, Occupancy Permits for Buildings and POPEs, assessment and the issue of "Report & Consent" relative to building siting and encroachments. Inspection of existing buildings, including swimming pools, to ensure compliance of Essential Safety Measures and barriers. Enforcement of Building Legislation with the assistance of the Courts as required. Data entry, retrieval and dissemination in relation to all Building and Occupancy permits.	1,941 (1,092) 849

City of Whittlesea – Budget 2016/17

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Timeliness	Time taken to action animal management requests (applicable from 1 July 2015) (The average number of days it has taken for Council to action animal management related requests)	Number of days between receipt and first response action for all animal management requests divided by Number of animal management requests
Animal Management	Service standard	Animals reclaimed (The percentage of collected registrable animals under the <i>Domestic Animals Act 1994</i> reclaimed)	Number of animals reclaimed divided by Number of animals collected
Animal Management	Service cost	Cost of animal management service (The direct cost to Council of the animal management service per registrable animal under the <i>Domestic Animals Act 1994</i>)	Direct cost of the animal management service divided by Number of registered animals
Animal Management	Health and safety	Animal prosecutions (The number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Timeliness	Time taken to action food complaints (applicable from 1 July 2015) (The average number of days it has taken Council to action food complaints received from members of the public about the safety or handling of food for sale)	Number of days between receipt and first response action for all food complaints divided by Number of food complaints
Food safety	Service standard	Food safety assessments (The percentage of registered class 1 and class 2 food premises that receive an annual food safety assessment)	Number of registered class 1 and class 2 food premises that receive an annual food safety assessment in accordance with the <i>Food Act 1984</i> divided by Number of registered class 1 and class 2 food premises that require an annual food safety assessment in accordance with the <i>Food Act 1984</i>
Food safety	Cost	Cost of food safety service (The direct cost of the food safety service per food premises registered by Council, or for which Council has received notification, during the year)	Direct cost of the food safety service divided by Number of food premises registered or notified in accordance with the <i>Food Act 1984</i>

City of Whittlesea – Budget 2016/17

Service	Indicator	Performance Measure	Computation
Food safety	Health & Safety	Critical and major non-compliance notifications (The percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up divided by Number of critical non-compliance notifications and major non-compliance notifications about food premises
Home and Community Care	Timeliness	Time taken to commence the Home and Community Care service (applicable from 1 July 2015) (The average number of days it has taken for a new client to commence the HACC service)	Number of days between the referral of a new client and commencement of HACC service divided by Number of new clients who have received a HACC service
Home and Community Care	Service standard	Compliance with Community Care Common Standards (The percentage of Community Care Common Standards expected outcomes met)	Number of Community Care Common Standards expected outcomes met divided by Number of expected outcomes under the Community Care Common Standards
Home and Community Care	Service cost	Cost of domestic care service (The cost to Council of the domestic care service per hour of service delivered)	Cost of the domestic care service divided by Hours of domestic care service delivered
Home and Community Care	Service cost	Cost of personal care service (The cost to Council of the personal care service per hour of service delivered)	Cost of the personal care service divided by Hours of personal care service delivered
Home and Community Care	Service cost	Cost of respite care service (The cost to Council of the respite care service per hour of service delivered)	Cost of the respite care service divided by Hours of respite care service delivered
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	Number of people that received a HACC service divided by Municipal target population for HACC services
Home and Community Care	Participation	Participation in HACC service by Culturally and Linguistically Diverse (CALD) people (The percentage of the municipal target population in relation to CALD people who receive a HACC service)	Number of CALD people who receive a HACC service divided by Municipal target population in relation to CALD people for HACC service
Maternal and Child Health	Satisfaction	Participation in first MCH home visit (The percentage of infants enrolled in MCH service who receive the first MCH home visit)	Number first MCH home visits divided by Number of birth notifications received

City of Whittlesea – Budget 2016/17

Service	Indicator	Performance Measure	Computation
Maternal and child health	Service standard	Infant enrolments in MCH service (The percentage of infants enrolled in the MCH service)	Number of infants enrolled in the MCH service (from birth notifications received) divided by Number of birth notifications received
Maternal and child health	Service cost	Cost of MCH service (The cost to Council of the MCH service per hour of service delivered)	Cost to Council of the MCH service divided by Hours worked by MCH nurses
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	Number of children who attend the MCH service at least once (in the year) divided by Number of children enrolled in the MCH service
Maternal and Child Health	Participation	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participated in the MCH service)	Number of Aboriginal children who attend the MCH service at least once (in the year) divided by number of Aboriginal children enrolled in the MCH service

Initiatives

- 1) Strengthening partnerships between Council, Schools, VicHealth, Victoria Walks and Bicycle Network to support school active travel policies and programs
- 2) Provide planning and design advice for various Community Activity Centres and Maternal Child Health infrastructure projects to ensure they are aligned with local needs.
- 3) Development of the Animal Welfare Facility (due to open in 2017).
- 4) On-going school crossing safety parking patrols ensuring children's safety in the vicinity of school crossings.

Major initiatives

16/17 No.	Action	Target
10	Aged Care Service Review	100% development of the NDIS Rollout Plan and endorsed by 30/06/17 100% development of the HACC Transition Plan and endorsed by 30/06/17 100% development of the Positive Ageing Strategy Action Plan and endorsed by 30/06/17
11	Family Violence and Gender Equity	100% completion of the 16/17 action plan for the Family Violence Strategy 100% completion of the 16/17 action plan for the Gender Equity strategy

City of Whittlesea – Budget 2016/17

Future Direction 6 – Living sustainably

Living sustainably in our community means managing the impacts of environmental, economic, and social activities, so that we remain healthy over the long term. Our natural environment is a resource for all to enjoy and we need to protect it for future generations. This means our carbon footprint, water, waste, energy use, flora (particularly the majestic River Red Gums) and our fauna need to be cared for. Strong population growth, strong housing demand, economic growth, climate change, alternative energies and transport all provide challenges for our environment, future planning and how we live. Our daily routines have changed; we plan for tomorrow and use innovation to become more sustainable. Everyone does their bit to help

Services

Service Area	Description	Expenditure (Revenue)
		Net Cost \$'000
Sustainability Planning	Sustainability Planning provides leadership, direction and support to Council and the community in achieving its aspirations for a more sustainable community and environment. This is achieved by developing key sustainability policy and strategy, and supporting the implementation of endorsed sustainability policies and programs. The Sustainability Planning unit specialises in environmental education, sustainable built form, and land management issues.	1,020 (3) 1,017
City Presentation	City Presentation is responsible for providing provides road and associated road related infrastructure maintenance, facility (building) management, waste management, fleet management and associated customer service functions to the municipality's ratepayers through the delivery of physical services and the investigation and development of strategic policy.	39,753 (6,158) 33,595

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Satisfaction	Kerbside bin collection requests (The number of kerbside bin collection requests per 1000 kerbside bin collection households)	Number of kerbside garbage and recycling bin collection requests divided by Number of kerbside bin collection households X 1000
Waste Collection	Service standard	Kerbside collection bins missed (The number of kerbside collection bins missed per 10,000 scheduled kerbside collection bin lifts)	Number of kerbside garbage and recycling collection bins missed divided by Number of scheduled kerbside garbage and recycling collection bin lifts X 10,000
Waste Collection	Service cost	Cost of kerbside garbage bin collection service (The direct cost of the kerbside garbage bin collection service per kerbside garbage collection bin)	Direct cost of the kerbside garbage bin collection service divided by Number of kerbside garbage collection bins
Waste Collection	Service cost	Cost of kerbside recyclables bin collection service The direct cost of the kerbside recyclables collection service per kerbside recyclables collection bin	Direct cost of the kerbside recyclables bin collection service divided by Number of kerbside recyclables collection bins

City of Whittlesea – Budget 2016/17

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (The percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins divided by Weight of garbage, recyclables and green organics collected from kerbside bins

Initiatives

- 1) Delivery of environmental sustainability education to the community and staff through activities and programs.

Major initiatives

16/17 No.	Action	Target
12	Greening Whittlesea (Street Tree Master Plan)	100% implementation of the 2016/17 Street Tree Renewal Program actions in accordance with process and priorities in the new Street Tree Management Plan by 30/06/17
13	Climate Change Adaption Plan	100% development of the local Climate Change Adaption Plan by 30/06/17

City of Whittlesea – Budget 2016/17

Future Direction 7 – Good governance

Providing good governance means that the decision making processes for managing public resources are accessible, transparent and appropriate. Council must take into consideration principles of social justice and human rights in the delivery of democratic government.

Services

Service Area	Description	Expenditure (Revenue) Net Cost \$'000
Governance	The Governance Department comprises four teams, Council Business, Heritage Co-ordination, Local Laws and Customer Service. The department is responsible for managing Council's governance processes, providing advice and oversight to ensure Council functions as an effective government, management of Council heritage assets and customer service with a focus on the way the organisation provides service to our customers.	10,282 (5,988) 4,294
Finance and Assets	The role of Finance and Assets is to ensure the provision of quality financial and asset management systems, processes and advice enabling the organisation's financial and control functions to be undertaken effectively to ensure ongoing financial viability.	4,358 (1,053) 3,305
Information Services	The aim of the Information Services department is to provide customer focused information management and technology solutions and services to all Councillors and departments within the City of Whittlesea and also supports the Council online service delivery functions.	6,726 (28) 6,698
Service Planning & Improvement	The Service Planning & Improvement team supports Council's Service Planning & Review project. This project aims to review all of Council's internal and external services to ensure that it delivers services in the most effective and efficient way. The project aims to embed a continuous improvement program into a 4 – 10 year Service Plan that ensures that services are sustainable into the future.	1,114 (45) 1,069
Corporate Accountability and Risk	This unit includes procurement and risk management services. Procurement provides centre-led, strategic support to the organisation to maximise achievement of best value, effectiveness and probity in the procurement of works, goods and services. Risk Management provides advice to Management on the development of systems, policies and procedures in relation to management of risk at the strategic, corporate and operational levels, public liability and other claims against Council, ensuring that all claims against Council are properly investigated and settled in a cost effective manner.	2,197 (42) 2,155

City of Whittlesea – Budget 2016/17

Service performance outcome indicators

Service	Indicator	Performance Measure	Computation
Governance	Transparency	Council decisions made at meetings closed to the public (The percentage of Council resolutions made at an ordinary or special meeting of Council, or at a meeting of special committee consisting only of councillors, closed to the public under section 89(2) of the <i>Local Government Act 1989</i>)	Number of Council resolutions made at an ordinary or special meetings of Council, or at meetings of a special committee consisting only of councillors, closed to the public under section 89(2) of the <i>Local Government Act 1989</i> divided by Number of council resolutions made at an ordinary or special meetings of Council or meetings of a special committee consisting only of councillors
Governance	Consultation and engagement	Satisfaction with community consultation and engagement (Community satisfaction rating out of 100 with the consultation and engagement efforts of the Council. This includes consulting and engaging directly with the Community on key local issues requiring decisions by Council)	Community satisfaction rating out of 100 with how council has performed on community consultation and engagement
Governance	Attendance	Councillor attendance at Council meetings (The percentage of attendance at ordinary and special Council meetings by Councillors)	The sum of the number of Councillors who attended each ordinary and special Council Meeting divided by (Number of ordinary and special Council meetings) multiplied by (the number of Councillors elected at the last Council general election)
Governance	Service cost	Cost of governance (The direct cost of delivering Council's governance service per Councillor)	Direct cost of the governance service divided by Number of Councillors elected at the last Council general election
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the Community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

Initiatives

- 1) Implementation of the Towards a Customer Centric Organisation Project has seen a fundamental change in the way Council delivers services to its community. The Project will see further refinement and changes to ensure that services to our customers are delivered to a high standard
- 2) Implementation of the City of Whittlesea Developer Contributions Management Strategy to ensure sustainable and risk adverse coordination of both the extensive Developer Contributions Plan portfolio and associated strategic infrastructure delivery in a way that keeps pace with growth in the municipality.

City of Whittlesea – Budget 2016/17

Major initiatives

16/17 No.	Action	Target
14	Epping Central Urban Renewal	100% completion of the concept design for High Street Central (between Rufus & Cooper Streets) by 30/06/17 100% delivery of the public art project in Epping Central by 30/06/17
15	Service Planning Review II	12 Council Services to be reviewed as part of the Service Planning Review Stage 2 Project by 30/06/17
16	Plenty Valley Town Centre Structure Plan (PVTC)	100% completion of the PVTC Background report by 30/06/2017 100% completion of the draft PVTC Structure Plan by 30/06/2017 Commencement of a planning scheme amendment process for PVTC by 30/06/2017
17	Community Infrastructure Plan – A 15 Year	100% development of the 15 Year Community Infrastructure Plan by 30/06/17
18	Property Management Strategy	100% development of a Property Management Strategy by 30/06/17
18	Long Term Financial Plan	100% of 2017/18 Council Plan actions are budgeted for in the Strategic Resource Plan by 30/06/17
20	One Whittlesea Phase II	2016 CoW Culture Survey completed by 31/12/16 100% of departments having updated their action plans for the 16/17 year
21	Office Accommodation	Report submitted to Council on the status of the Office Accommodation Plan by 30/06/17 Report submitted to Council on the status of Civic Precinct – HVAC and Refurbishment project by 31/12/16 and 30/06/17

Performance statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

City of Whittlesea – Budget 2016/17

Budgeted statements

This section of the Annual Budget presents information in relation to the budgeted statements. The budget information for the years 2016/17 to 2019/20 has been extracted from the Strategic Resource Plan (SRP). At the end of each financial year Council is required to report back to the community on a comparison of actual financial results against these Budgeted Statements and provide an explanation of significant variances. The Statements provide a clear, concise and understandable report of Council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

This section includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources

City of Whittlesea – Budget 2016/17

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast Actual 2015/2016 \$'000	Budget 2016/2017 \$'000	Strategic Resource Plan Projections		
			2017/2018 \$'000	2018/2019 \$'000	2019/2020 \$'000
Income					
Rates and charges	128,646	136,455	143,165	150,240	157,746
User fees and fines	19,626	21,876	22,327	22,633	23,106
Contributions - cash	1,267	1,699	995	1,888	1,058
Contributions - cash (developer contributions)	10,038	10,405	10,500	10,747	11,000
Contributions - Non-monetary assets	66,000	70,000	73,000	75,000	77,000
Grants - Operating (recurrent)	18,892	25,401	26,009	27,101	28,212
Grants - Operating (non-recurrent)	340	173	70	70	70
Grants - Capital (recurrent)	1,477	2,086	5,135	6,978	5,016
Grants - Capital (non-recurrent)	1,558	2,144	1,700	700	1,100
Net gain (loss) on disposal of property, infrastructure, plant and equipment	144	266	170	95	203
Other income	7,194	7,468	7,366	7,532	7,675
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	-	-	-	-	-
Total income	255,182	277,973	290,437	302,984	312,186
Expenses					
Employee costs	80,291	84,017	86,577	89,918	93,752
Materials and services	64,188	66,208	69,601	77,139	78,662
Bad and doubtful debts	599	605	611	617	624
Depreciation and amortisation	23,500	24,000	25,000	26,000	27,000
Finance costs	2,152	1,984	2,060	2,877	3,949
Other expenses	14,577	15,333	16,061	16,324	16,979
Total expenses	185,307	192,147	199,910	212,875	220,966
Surplus (deficit)	69,875	85,826	90,527	90,109	91,220
Share of comprehensive income of associates and joint ventures accounted for by the equity method	-	-	-	-	-
Total comprehensive result	69,875	85,826	90,527	90,109	91,220

City of Whittlesea – Budget 2016/17

Budgeted Balance Sheet

For the four years ending 30 June 2020

	Forecast Actual 2015/2016 \$'000	Budget 2016/2017 \$'000	Strategic Resource Plan Projections		
			2017/2018 \$'000	2018/2019 \$'000	2019/2020 \$'000
Current assets					
Cash and cash equivalents	51,997	48,223	50,777	51,797	48,735
Financial assets	63,551	58,939	62,060	63,307	59,565
Trade and other receivables	9,148	10,051	10,382	10,680	11,041
Inventories	70	72	74	77	79
Other assets	1,983	2,010	1,973	2,021	1,982
Total current assets	126,749	119,295	125,266	127,882	121,402
Non-current assets					
Other financial assets	22	22	22	22	22
Investments in associates	2,431	2,431	2,431	2,431	2,431
Infrastructure, property, plant and equipment	2,804,620	2,898,728	2,994,193	3,110,292	3,224,185
Investment property	2,600	2,600	2,600	2,600	2,600
Intangible assets	589	809	809	809	809
Total non-current assets	2,810,262	2,904,590	3,000,055	3,116,154	3,230,047
Total assets	2,937,011	3,023,885	3,125,321	3,244,036	3,351,449
Current liabilities					
Trade and other payables	13,479	13,904	14,616	16,199	16,519
Trust funds and deposits	6,220	6,220	6,220	6,220	6,220
Provisions	17,870	18,932	20,072	21,222	22,394
Interest bearing loans and borrowings	2,348	2,619	3,409	7,626	5,501
Total current liabilities	39,917	41,675	44,317	51,267	50,634
Non-current liabilities					
Provisions	4,189	6,101	8,529	10,849	13,167
Interest bearing loans and borrowings	28,096	25,477	31,318	50,653	65,162
Total non-current liabilities	32,285	31,578	39,847	61,502	78,329
Total liabilities	72,202	73,253	84,164	112,769	128,963
Net assets	2,864,809	2,950,632	3,041,157	3,131,267	3,222,486
Equity					
Accumulated surplus	2,210,633	2,306,153	2,385,319	2,474,883	2,568,290
Reserves	654,176	644,479	655,838	656,384	654,196
Total equity	2,864,809	2,950,632	3,041,157	3,131,267	3,222,486

City of Whittlesea – Budget 2016/17

Budgeted Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	2,864,809	2,210,633	567,737	86,439
Comprehensive result	85,826	85,826		
Net asset revaluation increment(decrement)	(3)		(2)	(1)
Transfer to reserves	-	(18,494)		18,494
Transfer from reserves	-	28,188		(28,188)
Balance at end of the financial year	2,950,632	2,306,153	567,735	76,744
2018				
Balance at beginning of the financial year	2,950,632	2,306,153	567,735	76,744
Comprehensive result	90,527	90,527		
Net asset revaluation increment(decrement)	(2)		(2)	
Transfer to reserves	-	(15,655)		15,655
Transfer from reserves	-	4,294		(4,294)
Balance at end of the financial year	3,041,157	2,385,319	567,733	88,105
2019				
Balance at beginning of the financial year	3,041,157	2,385,319	567,733	88,105
Comprehensive result	90,109	90,109		
Net asset revaluation increment(decrement)	1		1	
Transfer to reserves	-	(15,965)		15,965
Transfer from reserves	-	15,420		(15,420)
Balance at end of the financial year	3,131,267	2,474,883	567,734	88,650
2020				
Balance at beginning of the financial year	3,131,267	2,474,883	567,734	88,650
Comprehensive result	91,220	91,220		
Net asset revaluation increment(decrement)	(1)		(1)	
Transfer to reserves	-	(16,299)		16,299
Transfer from reserves	-	18,488		(18,488)
Balance at end of the financial year	3,222,486	2,568,292	567,733	86,461

City of Whittlesea – Budget 2016/17

Budgeted Statement of Cash Flows

For the four years ending 30 June 2020

	Forecast Actual 2015/2016 \$'000	Budget 2016/2017 \$'000	Strategic Resource Plan Projections		
			2017/2018 \$'000	2018/2019 \$'000	2019/2020 \$'000
Cash flows from operating activities					
Rates	131,854	136,220	142,963	150,028	157,521
User fees and fines	20,685	21,201	22,191	22,541	22,964
Developer contributions	10,038	10,405	10,500	10,747	11,000
Grants (inclusive of GST)	24,494	32,784	36,205	38,334	37,837
Other receipts and charges (inclusive of GST)	4,008	5,895	5,036	6,066	5,359
Interest received	3,777	3,782	3,820	3,859	3,899
Net GST refund	11,523	9,462	9,536	11,914	12,036
Payments to employees	(77,328)	(81,044)	(83,009)	(86,448)	(90,262)
Payments to suppliers (inclusive of GST)	(95,856)	(89,889)	(94,113)	(101,745)	(105,535)
Net cash provided by (used in) operating activities	33,195	48,816	53,129	55,296	54,819
Cash flows from investing activities					
Proceeds from disposal of non-current assets	599	1,105	748	423	872
Payments for infrastructure, property, plant and equipment (inclusive of GST)	(39,745)	(53,975)	(52,773)	(74,127)	(70,929)
Redemptions/(Payments) for investments (maturing later than 90 days)	27,657	4,612	(3,121)	(1,247)	3,742
Net cash provided by (used in) investing activities	(11,489)	(48,258)	(55,146)	(74,951)	(66,315)
Cash flows from financing activities					
Repayment of borrowings	(2,173)	(2,348)	(2,619)	(3,409)	(7,626)
Finance costs	(2,152)	(1,984)	(2,060)	(2,877)	(3,949)
Proceeds from borrowings	-	-	9,250	26,961	20,009
Net cash provided by (used in) financing activities	(4,325)	(4,332)	4,571	20,675	8,434
Net increase (decrease) in cash and cash equivalents	17,381	(3,774)	2,554	1,020	(3,062)
Cash and cash equivalents at the beginning of the year	34,616	51,997	48,223	50,777	51,797
Cash and cash equivalents at the end of the year	51,997	48,223	50,777	51,797	48,735

City of Whittlesea – Budget 2016/17

Budgeted Statement of Capital Works

For the four years ending 30 June 2020

	Forecast Actual 2015/2016 \$'000	Budget 2016/2017 \$'000	Strategic Resource Plan Projections		
			2017/2018 \$'000	2018/2019 \$'000	2019/2020 \$'000
Property					
Land	260	-	-	280	-
Buildings	9,201	11,010	5,250	16,520	16,743
Building Improvements	3,791	9,720	6,200	5,400	950
Total Land and Buildings	13,252	20,730	11,450	22,200	17,693
Plant and Equipment					
Plant	1,398	2,398	1,541	866	1,841
Fixtures	158	75	80	80	80
Computers and telecommunications	1,250	1,470	718	891	776
Total Plant and Equipment	2,806	3,943	2,339	1,837	2,697
Infrastructure					
Roads	12,525	14,545	14,947	22,144	18,730
Bridges	-	280	-	-	-
Footpaths and cycleways	2,956	2,700	1,885	3,116	4,130
Drainage	204	1,356	755	70	305
Recreational	8,231	11,169	9,950	23,579	21,650
Parks, open space and streetscapes	2,539	3,100	2,610	3,712	3,760
Off Street Car Parks	-	-	-	-	-
Other	1,673	1,440	4,257	4,599	1,219
Total Infrastructure	28,128	34,590	34,404	57,220	49,794
Total capital works expenditure	44,186	59,263	48,193	81,257	70,184
Represented by:					
New assets	23,104	25,640	25,507	43,654	37,028
Asset renewal	4,962	7,276	7,240	7,303	7,194
Upgrade/expansion	15,941	25,987	15,396	30,300	25,922
Non Infrastructure	179	360	50	-	40
Total capital works	44,186	59,263	48,193	81,257	70,184

City of Whittlesea – Budget 2016/17

Budgeted Statement of Human Resources

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/2016		2017/2018	2018/2019	2019/2020
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	80,291	84,017	86,577	89,918	93,752
Employee costs - capital	-	-	-	-	-
Total staff expenditure	80,291	84,017	86,577	89,918	93,752
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees	789.7	784.3	769.1	773.1	775.2
Total staff numbers	789.7	784.3	769.1	773.1	775.2

City of Whittlesea – Budget 2016/17

Analysis of the budget statements

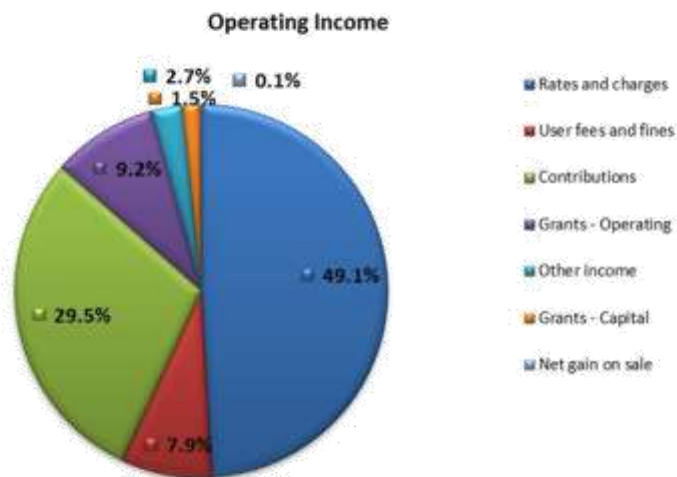
This section of the Annual Budget analyses Council's Statements for the 2016/2017 financial year.

Budgeted Comprehensive Income Statement

	Forecast Actual 2015/16	Budget 2016/17	Variance
	\$'000	\$'000	\$'000
Comprehensive result from Comprehensive Income Statement	69,875	85,826	(15,951)
Less: Non-operating Income and Expenditure			
Grants - Capital (non-recurrent)	(1,558)	(2,144)	586
Contributions - cash (developer contributions)	(10,038)	(10,405)	367
Contributions - Non-monetary assets	(66,000)	(70,000)	4,000
Underlying surplus / (deficit)	(7,721)	3,277	10,998

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2016/17 year is a surplus of \$3.28 million which is an improvement of \$10.99 million over the 2015/16 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

Income from ordinary activities



Rates and charges

Revenue from rates and charges is to increase by \$7.81 million over the 2015/16 forecast to a net of \$136.45 million. This includes \$2.5 million of rates from supplementary valuations offset by \$1.57 million of rate rebates (Sustainable Land Management: \$200,000; Melbourne Wholesale Markets: \$1.37 million).

City of Whittlesea – Budget 2016/17

As confirmed in the table below, this rate increase is in line with the 2.5% rate cap set by the Minister for Local Government.

Rate revenue	2015/16 \$	2016/17 \$	Variance %
General rate	123,922,624	134,146,051	8.2%
Farm rate	1,027,423	1,154,610	12.4%
Total rates raised compared to 2015/16 Adopted Budget	124,950,047	135,300,661	8.3%
Annualised 2015/16 supplementary rates added to rate base	7,050,620	-	
Total confirming rate increase in line with rate cap	132,000,667	135,300,661	2.5%

User fees and fines

User charges relate to the recovery of service delivery costs through the charging of fees to users of services.

These include charges for property and Land Certificate information, the green organics waste service, fees for the use of leisure facilities, entertainment, equipment hire and other community facilities and the provision of human services such as family day care and home help services.

This category also includes statutory fees and fines that relate mainly to fees and fines levied in accordance with legislation and include parking infringements, animal registrations, Health Act registrations, building control permits, statutory planning permits and subdivision supervision fees.

Statutory fees are increased in accordance with legislative requirements.

User fees and fines are estimated to increase by 11.46% or \$2.25 million in 2016/17 compared to the 2015/16 forecast.

Contributions – cash (including developer contributions)

This category includes contributions and reimbursements from organisations such as sporting clubs for works carried out on their behalf, as well as contributions from developers towards specific capital works projects.

Contributions in total are projected to increase by 7.07% or \$0.80 million compared to 2015/16 forecasts.

Contributions – non-monetary assets

Contributions - non-monetary assets are those assets that have been transferred to Council by developers.

Non-monetary assets are expected to increase by \$4.00 million to \$70.00 million in 2016/17 year.

Grants – operating (recurrent & non-recurrent)

Government grants include all monies received from State and Commonwealth sources for the purposes of funding the delivery of programs and services to ratepayers.

Operating grants will increase by 32.98% or \$6.34 million compared to 2015/16 forecasts.

A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

The main reason for the increase is Grants Commission funding. The Federal Government paid half of Council's 2015/16 allocation in 2014/15, which resulted in a lower 2015/16 forecast. The full 2016/17 allocation has been budgeted in 2016/17.

City of Whittlesea – Budget 2016/17

Operating Grants Funding Type and Source	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Recurrent- Commonwealth			
Family, Children and Young People	750	715	(35)
Grants Commission	6,614	13,036	6,422
Health, Access & Bushfire Recovery	25	-	(25)
Recurrent - State Government			
Resilience & Emergency Management	74	-	(74)
Aged & Disability Services	6,480	6,643	163
Family, Children and Young People	3,340	3,435	95
Economic Development	-	-	-
Health, Access & Bushfire Recovery	280	265	(15)
Sustainability Planning	9	3	(6)
Established Areas Planning	5	-	(5)
Recurrent - Vic Roads			
Local Laws	489	498	9
Family, Children and Young People	76	76	-
Infrastructure Maintenance	697	709	11
Recurrent - Other			
Risk Management	19	20	1
Strategic Planning & Design	15	-	(15)
Health, Access & Bushfire Recovery	18	-	(18)
Non-recurrent- Commonwealth			
Aged & Disability Services	10	-	(10)
Non-recurrent - State Government			
Economic Development	57	57	0
Resilience & Emergency Management	16	13	(3)
Infrastructure	132	103	(29)
Health, Access & Bushfire Recovery	-	-	-
Family, Children and Young People	17	1	(16)
Leisure & Community Inclusion	24	-	(24)
Non - Recurrent - Other			
Health, Access & Bushfire Recovery	25	-	(25)
Family, Children and Young People	60	-	(60)
	19,232	25,574	6,341

Grants – capital (recurrent & non-recurrent)

Capital grants include all monies received from State, Commonwealth and community sources for the purposes of funding projects within the capital works program.

Overall the level of grants and contributions has increased by 39.37% or \$1.20 million compared to the 2015/16 forecast due mainly to increased grant programs availability for roads. Refer to Budgeted Statement of Capital Works for a more detailed analysis of the grants and contributions expected to be received during the 2016/17 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

City of Whittlesea – Budget 2016/17

Capital Grants Funding Type and Source	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$ '000	Variance \$ '000
Recurrent- Commonwealth			
Roads to Recovery	1,477	2,086	609
Non-recurrent- Commonwealth			
Sustainable Street lighting	143		(143)
Road Works	350	920	570
Non-recurrent - State Government			
Parks and Open Space		150	150
Road Works		100	100
Non - Recurrent - Vic Roads			
Road Works	1,065	974	(91)
	3,035	4,230	1,195

Net gain on sale of assets

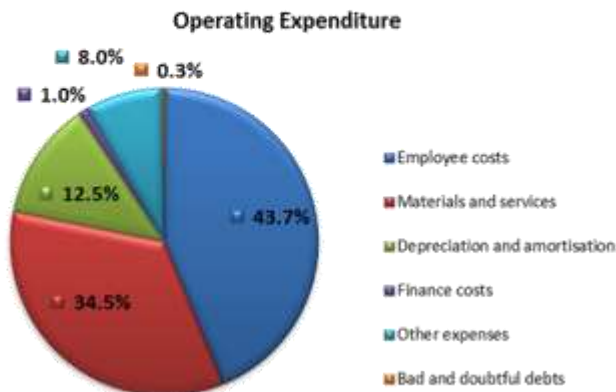
Net gain from the sale of Council assets is budgeted to be \$0.27 million for 2016/17 and relate to the planned cyclical replacement of part of the plant and vehicle fleet.

Other income

Other income relates to items such as interest on investments and operational sales. Other income is forecast to increase by 3.81% or \$0.27 million compared to the 2015/16 forecast.

City of Whittlesea – Budget 2016/17

Expenditure on ordinary activities



Employee costs

Employee costs include all labour related expenditure such as salaries, wages, allowances and on-costs such as leave entitlements, superannuation and WorkCover.

Employee costs are estimated to increase by 4.64% or \$3.73 million compared to the 2015/16 forecast. This increase relates to the following factors:

- Increase in staff numbers due largely to growth within the municipality resulting in expansion of programs, services and administration
- Includes positions which have been funded from specific grants
- Salary movements through banding adjustments and the Enterprise Agreement

A summary of human resources expenditure and the number of full time equivalent (FTE) Council staff, categorised according to the organisational structure, is included below.

Directorate	Budgeted		Comprises				Casual	
	\$ '000	FTE	Permanent Full Time	Permanent Part Time			\$ '000	FTE
			\$ '000	FTE	\$ '000	FTE		
Executive	1,083	6.00	903	5.00	180	1.00	-	-
Corporate Services	17,140	183.12	11,887	127.00	5,253	56.12	120	2.02
Planning and Major Projects	12,541	104.47	10,684	89.00	1,857	15.47	-	-
City Transport and Presentation	19,620	194.00	18,609	184.00	1,011	10.00	176	2.97
Community Services	28,118	245.00	10,903	95.00	17,215	150.00	428	7.22
Partnerships and Engagement	4,791	39.54	3,150	26.00	1,641	13.54	-	-
Total permanent staff expenditure	83,293	772.13	56,136	526.00	27,157	246.13	724	12.21
Casuals and other expenditure	724	12.21						
Total	84,017	784.34						

City of Whittlesea – Budget 2016/17

Materials & services

Materials and services are forecast to increase by 3.15% or \$2.02 million compared to the 2015/16 forecast.

The increase is due in part to the operational component of the 2016/17 capital works program, and a general increase in operating expenditure.

Depreciation and amortisation

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure assets such as roads and drains expressed in financial terms.

The increase of \$0.50 million for 2016/17 compared to 2015/16 is due mainly to increases in non-monetary assets and asset values.

Finance costs

Finance costs relate to interest charged by financial institutions (banks) for funds borrowed.

Finance costs are estimated to decrease by 7.81% or \$168,000 over the 2015/16 forecast due to no new loan borrowings budgeted for 2016/17.

Other expenses

Other expenses relate to a range of unclassified items including utilities and contributions to community groups.

Other expenses are estimated to increase by 5.19% or \$0.76 million compared to the 2015/16 forecast.

City of Whittlesea – Budget 2016/17

Budgeted Balance Sheet

This section of the Annual Budget report analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17.

Current assets and non-current assets

The decrease in current assets is mainly due to the decrease in cash and cash equivalents (See Budget Standard Cash Flow Statement) and financial assets.

Inventory levels are expected to increase marginally.

The increase in non-current assets is the net result of the capital works program and transfer to Council of non-monetary assets (\$70.00 million), offset by the depreciation of non-current assets (\$24.00 million).

Current liabilities and non-current liabilities

Trade and other payables (being the amounts that Council owes to suppliers) are expected to increase slightly in line with materials and services (See Budgeted Comprehensive Income Statement).

Annual and long service leave staff entitlements (provisions) are expected to increase in line with an increasing labour cost base.

Non-current liabilities (that is, obligations Council must pay beyond the next financial year) will decrease due to no new loan borrowings for capital projects in 2016/17.

Equity

The net increase in equity (or net assets) will be \$85.82 million and in the main reflects the increase in Council's Infrastructure, Property Plant and Equipment. This increase is substantially due to the Income Statement item non-monetary assets – i.e. those assets built and/or constructed by developers that are then divested to Council.

Key assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2017 it was necessary to make a number of assumptions about key assets, liabilities and equity balances.

The key assumptions are as follows:

- 97% of total rates raised will be collected in the 2016/2017 year
- Debtors to remain consistent with 2015/2016 levels, creditors will increase marginally
- Financial assets, investments in associates and trust funds and deposits to remain consistent with current levels.

City of Whittlesea – Budget 2016/17

Budgeted Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Operating activities

The increase in cash flows from operating activities is due to a \$8.29 million increase in grants, a \$4.36 million increase in rates and charges; offset by a \$3.76 million increase in payments to employees.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

Investing activities

The increase in payments for investing activities represents the increase in capital works expenditure over the 2015/16 level.

Proceeds from disposal of non-current assets (fleet trade-ins and sales) will increase over the 2015/16 forecast.

Financing activities

The total of loan principal repayments for 2016/17 is \$2.35 million and the total loan interest is \$1.98 million.

Cash at end of the year

Total cash and investments (including financial assets) are forecast to decrease by \$3.77 million to \$48.22 million at 30 June 2017.

City of Whittlesea – Budget 2016/17**Restricted and unrestricted cash and investments**

Council estimates that at 30 June 2017 it will have cash and investments of \$107.16 million, part of which has been restricted as follows:

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total cash and investments	115,548	107,162	(8,385)
Restricted cash and investments			
- Statutory reserves	(51,105)	(32,060)	19,044
- Cash held to fund carry forward capital works	(8,971)	(15,928)	(6,957)
- Trust funds and deposits	(8,290)	(8,415)	(124)
Unrestricted cash and investments	47,181	50,760	3,578
- Discretionary reserves	(41,609)	(43,367)	(1,756)
Unrestricted cash and investments adjusted for discretionary reserves	5,572	7,394	1,822

Statutory reserves

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenue for Council, they are not available for other purposes.

Cash held to fund carry forward capital works

An amount of \$15.93 million is forecast to be held at 30 June 2016 to fund capital works budgeted but not completed in the 2015/16 financial year.

Unrestricted cash and investments

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital works expenditure from the previous financial year.

Discretionary reserves

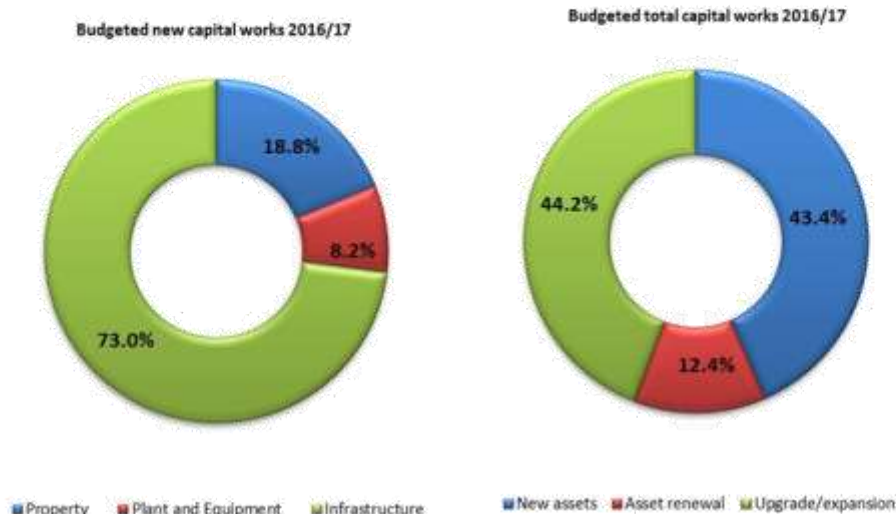
There are no restrictions on the use of these funds other than as Council may itself impose. In this case Council has made decisions regarding the future use of these funds and, unless there is a Council resolution to change those decisions, these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Financial Plan and any changes in the future use of these funds will be made in the context of the long term funding requirements as set out in the Plan.

Unrestricted cash and investments adjusted for discretionary reserves

These funds are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions.

City of Whittlesea – Budget 2016/17

Budgeted Statement of Capital Works



Carried forward works from 2015/16

At the end of each financial year there are capital projects, which are either incomplete or not commenced due to a number of factors including project planning issues, extended consultation & timing issues.

For the 2015/2016 year it is forecast that \$15.93 million of capital works will be incomplete and be carried forward into the 2016/2017 year. (Appendix B)

Property

The property asset class comprises buildings and building improvements including community facilities and municipal offices.

For the 2016/17 year, \$20.72 million will be expended on building and building improvement projects. The more significant projects include the construction of the new Ashley Park Community Activity Centre (\$1.5 million), construction of the New Animal Welfare facility (\$2.8 million), refurbishment and extension of the Barry Road Community Activity Centre (\$0.50 million), construction of the Hawkestone Parade Early Learning Centre (\$0.50 million), and the relocation of modular units from Whittlesea to the Redgum Child and Family Centre (\$0.50 million).

Plant and equipment

Plant and equipment includes plant, machinery and equipment, computers and telecommunications.

For the 2016/17 year, \$3.94 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.4 million), upgrade and replacement of information technology (\$1.08 million) and furniture and fittings purchases (\$0.12 million).

Infrastructure

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, sporting, recreation and leisure facilities, parks, open space and streetscapes, off street car parks and other structures. For the 2016/17 year, \$14.55 million will be expended on road projects. The more significant projects include local road reconstructions (\$2.00 million), local road resurfacing works (\$2.00 million), signalisation and construction of intersections (\$6.34 million), and road safety (\$0.75 million).

City of Whittlesea – Budget 2016/17

For the 2016/17 year, \$11.17 million will be expended on sporting, recreation and leisure facilities, including sportsfield upgrades (\$1.28 million), upgrade tennis courts and pavilion at TH Hurrey Reserve (\$1.50 million), renewal of playgrounds (\$1.36 million), upgrade tennis courts and pavilion at Lalor Tennis Club (\$0.85 million), redevelopment and extension of the RGC Cook Reserve pavilion (\$1.30 million), renewal of the track at Meadowglen Athletics Reserve (\$1.00 million) and commence design and construction of the Mill Park Leisure and Service Centre redevelopment (\$0.52 million).

For the 2016/17 year, \$2.70 million will be spent on footpaths and cycleways, including the construction of a shared path along Darebin Creek (\$1.325 million) and the Missing Footpath Links program (\$0.6 million). Other infrastructure expenditure includes implementation of disability access projects (\$0.16 million) and sustainable street lighting (\$0.30 million).

New assets, asset renewal and expansion/ upgrade

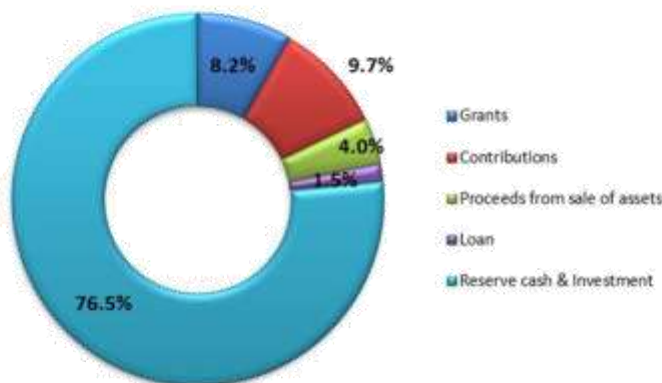
A distinction is made between expenditure on new assets, expenditure on asset renewal and expansion/upgrade. Expenditure on asset renewal is expenditure on an existing asset which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories which constitute expenditure on new assets are: a new Community Activity Centre in Ashley Park, Mernda (\$1.5 million), the New Animal Welfare Precinct (\$2.8 million), and the new signalised intersection at Painted Hills Road/Bridge Inn Road, Mernda (\$3.8 million).

Expenditure on asset renewal includes road resurfacing, rehabilitation and resheeting (\$4.0 million) and renewal of various playgrounds (\$1.36 million).

Funding sources

Capital works funding sources 2016/17



Grants and contributions

Capital grants and contributions include monies received from State and Commonwealth Governments and community sources for the purposes of funding the Capital Works Program, but does not include funds received from Developers.

City of Whittlesea – Budget 2016/17

Grants and contributions are budgeted to be received to fund the construction of the Community Activity Centre at Ashley Park, Mernda (\$1.50 million) and construction of the signals and intersection at Painted Hills/Bridge Inn Road, Mernda (\$3.25 million).

Proceeds from sale of assets

Proceeds from the sale of assets include motor vehicle sales and trade-ins in accordance with Council's fleet renewal program.

Reserve cash and investments

In 2016/17, \$15.93 million will be used from reserves to fund carried forward Capital Works projects from 2015/16.

Operations

During the year Council generates cash from its operating activities which is used as a funding source for the capital works program.

\$24.18 million will be generated from operations to fund the 2016/17 capital works program.

City of Whittlesea – Budget 2016/17

Strategic resource plan and financial performance indicators

This section includes an extract of the adopted Strategic Resource Plan to provide information on the long term financial projections of the Council.

Plan development

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Achieve a breakeven operating result in the short term
- Achieve a net capital expenditure program of approximately \$24.0 million per annum for 2016/17 increasing by \$2.0 million per annum over the term of this SRP
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information

The Victoria Auditor General's Office (VAGO) presents an annual report to parliament on Local Government based on their year-end financial audits of the local government sector comprising 79 councils. This report also includes an assessment of the financial sustainability of councils within categories for which Whittlesea is included with "Interface Councils". VAGO's overall assessment of the Interface Council's financial sustainability was low risk based on their financial audit for the year ending 30 June 2015. When assessing the financial sustainability of Councils VAGO takes into consideration the following financial indicators:

- Underlying result - councils generate enough revenue to cover operating costs (including the cost of replacing assets reflected in depreciation expense)
- Liquidity - councils have sufficient working capital to meet short-term commitments
- Indebtedness - councils are not overly reliant on debt to fund capital programs
- Self-financing - councils generate sufficient operating cash flows to invest in asset renewal and repay any debt that may have been incurred in the past
- Investment Gap - councils have been replacing assets at a rate consistent with their consumption
- Renewal Gap - councils have been maintaining existing assets at a consistent rate.

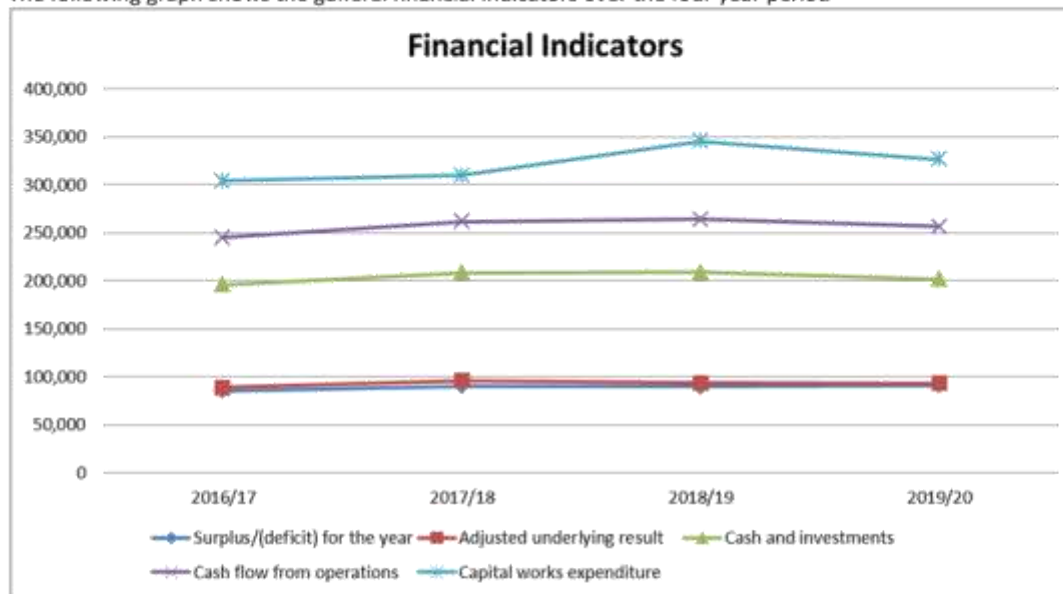
The following table summarises the key financial results for Whittlesea over the four years 2016/17 to 2019/20.

Indicator	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	Trend +/-
Surplus/(deficit) for the year	85,826	90,527	90,109	91,220	+
Adjusted underlying result	3,277	5,327	3,662	2,120	o
Cash and investments	107,162	112,837	115,104	108,300	o
Cash flow from operations	48,816	53,129	55,296	54,819	+
Capital works expenditure	59,263	48,193	81,257	70,184	+

Key to Forecast Trend: + Forecasts improvement in Council's financial performance/financial position indicator
o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

City of Whittlesea – Budget 2016/17

The following graph shows the general financial indicators over the four year period



The key outcomes of the SRP are as follows:

- **Financial sustainability** – Cash and cash equivalents combined with financial assets (investments) is forecast to decrease over the four year period from \$115.5 million (at the beginning of 2016/17) to \$108.3 million (at the end of 2019/20), which indicates prudent financial management whilst maintaining a strong commitment to Council's capital works program by using a relatively minor portion of Council's cash reserves which is supplemented by borrowings.
- **Rating levels** – A rate increase of 2.5% for the 2016/17 Budget is based on the rate cap set by the State Government. The following 3 years forecasts have been predicated on a rate rise of 2.0% subject to annual determination by the State Government having considered the recommendations of the Essential Services Commission. At this point Council has not considered applying for a variation to the rate cap in the forecast period.
- **Service delivery strategy** – Service levels have been maintained throughout the four year period. Despite this, operating surpluses are forecast in all years of the SRP as a result of the receipt of significant gifted assets and developer contributions. Significant development activity within the municipality and capital grant revenue received to fund the annual capital works program is expected to continue.
- **Borrowing strategy** – Borrowings of \$900k are budgeted for the Capital Works program in 2016/17, however it is planned to defer these borrowings until the 2017/18 year and utilise current cash assets to cover the related expenditure in the interim period. Borrowings between 2017/18 – 2019/20 will increase from \$30.4 million (at 30 June 2016) to \$80.2 million (at 30 June 2020) in order to fund significant capital projects, and represents a movement in the prudential ratio from 22% (at 30 June 2016) to 45% (at 30 June 2020).
- **Infrastructure strategy** – Capital expenditure over the four year period will total \$259 million at an average of \$65 million.

City of Whittlesea – Budget 2016/17

Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Budget	Strategic Resource Plan			Trend +/o/-
				Projections			
			2016/17	2017/18	2018/19	2019/20	
Operating Position							
Adjusted Underlying Result	Adjusted Underlying Surplus (Deficit)/ Adjusted underlying revenue	1	1.68%	2.6%	1.69%	0.95%	-
Liquidity							
Working Capital	Current Assets/ Current Liabilities	2	286.3%	282.7%	249.4%	239.8%	-
Unrestricted Cash	Unrestricted cash / Current liabilities		121.8%	125.9%	132.1%	143.5%	-
Obligations							
Loans and Borrowings	Interest bearing loans and borrowings/rate revenue	3	20.6%	24.3%	38.8%	44.9%	-
Loans and Borrowings	Interest and principal repayments/rate revenue		3.2%	3.3%	4.2%	7.4%	-
Indebtedness	Non-current liabilities/ Own source revenue		19.0%	23.0%	34.1%	41.5%	-
Asset Renewal	Asset renewal expenditure / depreciation	4	30.3%	29.0%	28.1%	26.6%	-
Stability							
Rates concentration	Rate revenue/adjusted underlying revenue	5	69.7%	69.7%	69.3%	70.6%	+
Rates effort	Rate revenue/property values (CIV)		0.4%	0.4%	0.4%	0.4%	o
Efficiency							
Expenditure level	Total expenditure/ number of assessments		\$2,432	\$2,438	\$2,504	\$2,483	o
Revenue level	Residential rate revenue / number of residential assessments		\$1,438	\$1,449	\$1,462	\$1,478	o
Workforce turnover	Number of resignations and terminations / average number of staff		8.4%	8.3%	8.3%	8.2%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

City of Whittlesea – Budget 2016/17

Notes to indicators

1 Adjusted underlying result – The adjusted underlying operating result excludes the impact of non-recurrent capital grants, non-monetary asset contributions and contributions from developers to fund capital expenditure. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the following years due to increased borrowings which will fund some large capital projects.

3 Debt compared to rates – Trend indicates Council's increasing use of debt to fund significant capital projects

4 Asset renewal – This percentage indicates the extent of Council's renewal against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration – Reflects the extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become increasingly reliant on rate revenue compared to all other revenue sources despite efforts to identify other income streams.

Non-financial resources

In addition to the financial resources to be utilised over the planning period, Council will also utilise non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2016/17 to 2019/20 years is shown below.

Indicator	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Employee costs (\$'000)				
- Operating	84,017	86,577	89,918	93,752
- Capital	0	0	0	0
Total	84,017	86,577	89,918	93,752
Employee numbers (FTE)	784.3	769.1	773.1	775.2

City of Whittlesea – Budget 2016/17

Rating Information

In developing this SRP, rates and charges were identified as an important source of revenue, accounting for approximately 65% of the total revenue (excluding non-cash contributions) received by Council annually. Planning for future rate increases has been impacted by the introduction of rate capping by the State Government, but remains an important component of the Strategic Resource Planning process, as a variation process also applies should Council be of a mind to seek a rate rise above the nominated rate cap. The level of rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Whittlesea community.

The following table shows a comparison of the last five years and the average rates per capita for the 2016/17 year.

Year	Whittlesea City Council
2012/13	5.00%
2013/14	4.75%
2014/15	3.95%
2015/16	3.5%
2016/17	2.5%
Average increase	3.94%
Average rate per capita 2016/17	\$673

It is predicted that the 2016/17 operating position will be significantly influenced by increases in labour resources and reductions in government funding in real terms. It will therefore be necessary to achieve future revenue growth while containing costs in order to achieve an underlying breakeven operating position by 2017/18 as set out in the SRP.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the general rate will increase by 2.50%. This will raise total rate and charges for 2016/17 of \$136.6 million, including \$2.5 million budgeted for supplementary rates.

A challenge for the organisation is to grow the funding available to deliver the significant pipeline of capital projects into the future.

The determination of Fees and Charges is also an important component of Council's Annual Budget. Council will continue a rolling review of fees and charges in an effort to ensure that price settings are appropriate and contribute an equitable share of income to the Budget.

The following table sets out future proposed increases in rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016. Due to the uncertainty surrounding rate capping at this time, Council has based its future forecasts on the percentage assumed to be CPI for the next 4 years.

Year	General Rate Increase %	Farm Rate Increase %	Total Rates Raised
2015/16	3.5%	3.5%	128,646,462
2016/17 (proposed)	2.5%	2.5%	136,454,675
2017/18 (indicative)	2.0%	2.0%	143,164,705
2018/19 (indicative)	2.0%	2.0%	150,240,482
2019/20 (indicative)	2.0%	2.0%	157,745,844

Council uses the Net Annual Value (NAV) method of valuation and calculates a rate in the dollar on property valuations to determine the total rate revenue required from the annual budget process.

The existing rating structure comprises two rating categories (general rate and farm rate). These rates are structured in accordance with the requirements of section 155 of the Local Government Act 1989.

City of Whittlesea – Budget 2016/17

The City of Whittlesea has offered a Farm Rate since at least the early 1980s to assist those with genuine farming properties within the municipality. In 2013/14 the discount was increased by 5% to 15% on the general rate and currently is provided to and assists 194 properties on the farm rate. The discount will remain at 15% for 2016/17.

Council also offers a rate rebate for sustainable land management and this will continue in 2016/17. Eligible rural landowners may be provided with a rate rebate to encourage responsible land management, through Council's Sustainable Land Management Rebate Scheme.

The Sustainable Land Management Rebate is to be granted to:

- Assist in the proper and sustainable development of the municipal district
- Support and encourage the application of sustainable land management practices
- Preserve places within the municipal district which are of environmental interest
- Preserve, restore and maintain places of environmental importance and value within the municipal district
- Improve the productive capacity of rural land; and
- Promote the objectives described in the Sustainable Land Management Rebate Scheme Application Guidelines

Melbourne Wholesale Market Rebate

- Council will grant a rebate to each owner (or, where applicable, occupier) of land comprising any part of the Melbourne Wholesale Markets.
- The rebate became operative from the commencement of trading at the Markets in September 2015, and be in an amount equal to the rates which would otherwise have been payable in respect of the land; and
- The rebate is to be granted to assist the proper development of the municipal district and is for a period of 5 years

Under the NAV rating system there is no opportunity for differential rates other than a Farm Rate and Urban Farm Rate.

Council has a formal Rating Strategy that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

The following table summarises the rates to be determined for the 2016/17 year.

	How applied	2015/16	2016/17	Change
General Rates	Cents in \$ of NAV	.06621000	.06389510	(-3.5%)
Farm Rates	Cents in \$ of NAV	.05627850	.05431084	(-3.5%)

General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2016 for the 2016/17 year.

Definitions of valuations

City of Whittlesea uses the net annual method of valuation (NAV), which is either five per cent of the CIV for residential properties or the reasonable annual rental of a property, minus specified outgoings for non-commercial properties.

The other valuation bases the Valuer is required to return are:

- Site value (SV) which is the market value of land excluding improvements; and
- Capital Improved Value (CIV) is the market value of a property including land, buildings and improvements

City of Whittlesea – Budget 2016/17

Supplementary valuations

Supplementary valuations are made during the financial year when a significant change to the valuation occurs.

The most common causes for supplementary valuations are:

- construction of a new dwelling or building;
- subdivision of a property; or
- consolidation of properties Council presently undertakes this task on a quarterly basis

As a result of a supplementary valuation, a rate notice is issued to reflect any change in rates.

Asset Management

Asset Management is the combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner. It includes the management of the whole life cycle (design, construction, commissioning, operating, maintaining, repairing, modifying, replacing and decommissioning/disposal) of physical and infrastructure assets.

Providing and maintaining infrastructure asset for service delivery is a function of Council under the Local Government Act 1989.

Council's Asset Management Policy is currently being reviewed. The revised policy, together with soon to be developed service plans, endeavour to balance the service levels with the expectations of communities and stakeholders, having due regard to available resources and affordability.

Council is also developing nine Asset Management Plans, and investing in an Asset Management System to assist with the planning for the maintenance and renewal needs of infrastructure assets.

As a growth municipality with a significant number of new assets constructed each year, it is critically important that future maintenance and renewal of these assets is planned for now, to ensure future generations have access to the same service levels currently delivered.

A key objective of the Budget is to allocate funding for the maintenance and renewal of existing infrastructure assets used for providing services.

In developing the Budget, the following guiding principles were considered – (a) give priority to the timely interventions which optimise the useful lives of assets so that expensive repairs and premature renewal can be avoided; and (b) comply with regulatory obligations. The process includes:

- identification of capital projects that would maintain or renew Council's existing assets at desired condition levels; and
- prioritisation of capital projects.

Capital Works

Council recognises the need to provide significant funding sources for additional assets needed to provide for increased service demands. Asset Service Plans inform this process, and feed into identified capital projects which are then prioritised in a Capital Works Program for the period of the SRP.

In the development of the Capital Works Program, Council assesses alternate options before committing to the development of new assets.

In addition to the guiding principles stated above in this section, the following principles are also considered – (a) take a strategic approach that forecasts the service delivery needs and the capacity to meet them in a short, medium and long-term basis, and (b) provide and maintain assets fit for service delivery.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

City of Whittlesea – Budget 2016/17

Year	Total Capital Program \$'000	Summary of funding sources			
		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2015/16	46,649	5,986	0	37,761	2,902
2016/17	59,263	4,846	5,759	47,758	900
2017/18	48,193	6,835	2,313	30,695	8,350
2018/19	81,257	7,678	14,114	32,504	26,961
2019/20	70,184	1,100	16,213	32,862	20,009

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to community facilities, drainage and recreational open space. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

Service delivery

The key objectives in this SRP which directly impact the future service delivery strategy are to maintain existing service levels and to achieve an underlying breakeven operating result within the short term. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year	Adjusted Underlying Surplus (Deficit)	Net Service (Cost)
	\$'000	\$'000	\$000
2015/16	69,875	(7,721)	(107,886)
2016/17	85,826	3,277	(117,562)
2017/18	90,527	5,327	(122,064)
2018/19	90,109	3,662	(127,421)
2019/20	91,220	2,120	(134,371)

Service levels have been maintained throughout the four year period with operating surpluses forecast in all years from 2016/17 through to 2019/20 as a result of significant cash and non-cash contributions from developers and capital grant revenue being received to fund the annual capital works program.

The adjusted underlying operating result excludes the impact of non-recurrent capital grants, non-monetary asset contributions and other contributions to fund capital expenditure.

The net cost of the services (i.e. the total cost less revenue earned) provided to the community increases from \$107.9 million to \$134.3 million over the four year period.

A more detailed analysis of the net cost of services attributable to each of Council's strategic objectives can be seen in the table below:

City of Whittlesea – Budget 2016/17

Strategic Objective	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Good Governance	17,842	17,952	18,913	19,814
Living sustainably	3,234	3,196	3,322	3,513
Health and wellbeing	10,432	10,275	10,687	11,170
Places and spaces to connect people	17,821	19,320	21,128	22,930
Growing our Economy	4,975	5,179	4,375	4,940
Accessibility in, out and around our City	46,757	49,322	51,511	53,874
Inclusive and Engaged Community	16,501	16,820	17,485	18,130
	117,562	122,064	127,421	134,371

OTHER STRATEGIES

Long Term Borrowings

In developing this Strategic Resource Plan, borrowings were identified as an important funding source for capital works programs. In the past, Council has borrowed moderately to finance large infrastructure projects and since then has been in a phase of debt reduction. This has resulted in a reduction in debt servicing costs, but has meant that cash and investment reserves have been used as an alternate funding source to maintain robust capital works programs. With Council discretionary reserves now forecast to be \$43.4 million at 30 June 2016 and a significant capital works program to be completed over the coming years, it has been necessary to reconsider the issue of borrowings.

Council regularly monitors its debt levels against prudential guidelines and has instituted a program of debt reduction over the past few years to enable Council to invest in intergenerational capital projects which will be required in the near term.

For the 2016/17 year, Council has decided that no new borrowings will be undertaken, however notional borrowings of \$900k will be added to the proposed borrowings for the 2017/18 works program to fund the projects. After making loan repayments of \$2.35 million plus a sinking fund provision of \$580k, Council's loan liability will reduce to \$28.1 million as at 30 June 2017. In future years, borrowings will be required to fund further infrastructure initiatives. The following table sets out future proposed borrowings, based on a) the forecast financial position of Council as at 30 June 2016 and b) existing capital works projections.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2015/16	0	2,173	2,152	30,444
2016/17	0	2,348	1,984	28,096
2017/18	9,250	2,619	2,060	34,727
2018/19	26,961	3,408	2,877	58,279
2019/20	20,009	7,626	3,949	70,662

Council's approach to borrowings is to ensure that:

- Total borrowings remain below the State Government prudential guideline of 60% of total rate revenue
- Debt commitment costs (principal and interest repayments for each financial year) remain below the prudential guideline of 10 cents in every rate dollar
- Based on compliance with the prudential financial guidelines the purpose of borrowing as required will be to fund capital projects that provide intergenerational equity.

Borrowings may also be required in the future as a means of securing a fixed rate of payment for other liabilities Council may face, for example, should there be a future requirement to contribute additional amounts to the Local Government defined benefit superannuation fund.

Council participates in the MAV (Municipal Association of Victoria) Loan Funding Vehicle which aims to provide interest savings of approximately 1% dependant on the loan terms.

City of Whittlesea – Budget 2016/17

All future borrowings will be considered carefully in accordance with principles of sound financial management and the ability of Council to meet the relevant prudential requirements for borrowing set out by State Government. The State Government prudential requirements for borrowing are set out below, together with Council's budgeted position at 30 June 2017:

Prudential ratio	Calculation	Rationale	State Govt Target	Whittlesea 2016/2017 Budget	Comparison to State Government Target
Liquidity (working capital)	Current Assets : Current Liabilities	Reflects ability to repay current commitments from cash or near cash assets	> 1.1 : 1	2.8 : 1	Greater than State Government target
Debt commitment	Total loans as a percentage of rate revenue	Reflects total loan levels relative to Council rates	<60%	20.62%	Below State Government target
Debt servicing	Total interest costs as a percentage of total revenue	Reflects the proportion of total revenue that is used to service loan interest	<5%	0.72%	Below State Government target
Debt Commitment Costs	Total interest plus principal as a percentage of total revenue	Reflects the proportion of total revenue that is used to service loan interest and principal repayments	<10%	1.56%	Below State Government target

As can be seen in the table above, Whittlesea's position with respect to borrowings is well within the State Government prudential targets in the 2016/17 Budget year.

The table below shows information on borrowings that is specifically required by the Regulations

	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	32,618,029	30,444,717
Total amount to be borrowed	0	0
Total amount projected to be redeemed	(2,173,312)	(2,348,379)
Total amount proposed to be borrowed as at 30 June	30,444,717	28,096,338

City of Whittlesea – Budget 2016/17

Overview to appendices

The following appendices include voluntary and statutory disclosures of information that provide support for the analysis contained in this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of Information
A	Statutory Disclosures
B	Capital works and works carried forward from 2015/2016
C	Fees and Charges Schedule
D	Proposed declaration of rates and charges

City of Whittlesea – Budget 2016/17

Appendix A
Statutory Disclosures

The information set out below is required under the Act to be disclosed in the Council's annual budget.

1 Borrowings

	2015/16 \$	2016/17 \$
New borrowings (other than refinancing)	0	0
Debt redemption	2,173,312	2,348,379

2 Rates and charges

2.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2015/16 Cents/\$NAV	2016/17 Cents/\$NAV	Change
General rate for rateable residential and commercial properties	0.06621000	0.06389510	-3.5%
Farm rate	0.05627850	0.05431084	-3.5%

2.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
General Rate	123,922,624	134,146,051	8.2%
Farm Rate	1,027,423	1,154,610	12.4%
Total amount to be raised by general rates	124,950,047	135,300,661	8.3%
Annualised 2015/16 supplementary rate revenue	7,050,620	-	
Total annualised general rates	132,000,667	135,300,661	2.5%

2.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2015/16	2016/17	Change
General Rate	75,596	79,055	4.6%
Farm Rate	192	194	1.0%
Total number of assessments	75,788	79,249	4.6%

2.4 The basis of valuation is the Net Annual Value (NAV)

2.5 The estimated total value of each type or class of land, and the estimated net assessable value of land, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
General Rate	1,871,660,358	2,099,473,211	12.2%
Farm Rate	18,256,050	21,259,295	16.5%
Total value of land	1,889,916,408	2,120,732,506	12.2%

2.6 The municipal charge under section 159 of the Act compared with the previous financial year
Council does not have a municipal charge under section 159 of the Act.

City of Whittlesea – Budget 2016/17

2.7 The estimated total amount to be raised by municipal charges compared with the previous financial year
Not applicable

2.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Council does not have a separate charge for kerbside collection and recycling

2.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Not applicable

2.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
Rates and charges	124,950,047	135,300,661	8.3%

2.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

3. Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A rate of 0.06389510 in the NAV dollar in respect of residential and commercial use land (of a non-farm nature)
- A rate of 0.05431084 in the NAV dollar in respect of farm land.

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of its functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

General rate

The general rate for rateable residential and commercial properties applies to all properties which do not fall into the farm rate classification (see below).

The requirements of municipal valuation are governed by the Valuation of Land Act 1960. The Act was amended in 1998 to introduce two-yearly valuations from the 2000 general valuation onwards. A Council valuer inspects all properties and takes into consideration the size, condition and locality of the property and improvements. The valuer then analyses similar properties that have recently sold in the area and determines a value for the property based on the state of the property market and current conditions.

City of Whittlesea – Budget 2016/17

Valuers are required to assess three bases of value:

- **Capital Improved Value (CIV)** - The value of both the land and any improvements on the property. It is the sum that the property would be likely to realise at the time of valuation if offered for sale
- **Site Value (SV)** - Site Value is what the land is worth assuming that there are no improvements, it is the sum that the property would be likely to realise at the time of valuation if offered for sale.
- **Net Annual Value (NAV)** - In the case of residential houses, units and rural properties the NAV is 5% of the Capital Improved Value. For commercial and industrial properties the NAV is the rent at which the property might reasonably be expected to be let from year to year.

A Council may choose one of these valuation bases for calculating general rates. At the City of Whittlesea, the NAV is used for calculating municipal rates.

Farm rate

The farm rate may be applied to some properties within the Municipality which are classified by Council as Farm Land as defined in Section 2(1) of the Valuation of Land Act 1960. Farm Land is used primarily for growing or grazing purposes and must be greater than 2 hectares in area.

City of Whittlesea – Budget 2016/17

Appendix B

Capital works and works carried forward from 2015/16

This appendix presents a listing of the capital works projects that will be undertaken for the 2015/2016 year.

The capital works projects include the following:

- New works for 2016/2017
- Works carried forward from the 2015/2016 year

New works for 2016/2017

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY										
Buildings										
Animal Welfare Facility - Cooper Street Epping	2,800	2,800	-	-	-	-	-	-	2,800	-
Extend building - Wollert Hall - Epping Road Wollert	50	-	-	-	50	-	-	-	50	-
Ashley Park Community Activity Centre - (Mernda Precinct 2B) - Mernda - Precinct 2B	1,500	1,500	-	-	-	-	-	1,500	-	-
Hawkstowe Parade ELC (Mernda Precinct 5)-Mernda South PPP - Mernda - Precinct 5	600	600	-	-	-	-	-	100	500	-
Epping Depot upgrade and refurbishment - Epping	300	-	30	-	270	-	-	-	300	-
Conversion of Janefield School Building into Community Facility - University Hill - Bundoora	300	300	-	-	-	-	-	-	300	-
Leased Building/Property Renewal Program - Various - Various	100	-	-	100	-	-	-	-	100	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Relocate modular units - Whittlesea to Redgum Child and Family Centre, South Morang - South Morang	500	500	-	-	-	-	-	-	500	-
Planned Renewal Projects - Various	200	-	200	-	-	-	-	-	200	-
Total Buildings	6,350	5,700	230	100	320	-	-	1,600	4,750	-
Buildings Improvements										
Office Refurbishment and Alterations - Various Locations - Various locations	350	-	-	350	-	-	-	-	350	-
Barry Road CAC - extension and refurbishment - Thomastown	500	-	-	500	-	-	-	-	500	-
Civic Precinct - HVAC and Refurbishment (Sustainable Climate Control Project Stage 1) - Civic Centre South Morang	500	-	-	500	-	-	-	-	-	500
Energy Efficiency Program - Various - Various	250	-	-	250	-	-	-	-	250	-
Refurbish Harbard Street Kindergarten - Thomastown	30	-	-	30	-	-	-	-	30	-
Ziebell's Farmhouse - Fire Detection Alarms	50	-	-	50	-	-	-	-	50	-
New external access door to Huskisson Reserve Pavilion Toilet	15	-	-	15	-	-	-	-	15	-
Thomastown Library Refurbishment - Thomastown	100	-	-	100	-	-	-	-	100	-
Total Building Improvements	1,795	-	-	1,795	-	-	-	-	1,295	500
TOTAL PROPERTY	8,145	5,700	230	1,895	320	-	-	1,600	6,045	500

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PLANT & EQUIPMENT										
Plant, Machinery & Equipment										
Replacement of Council fleet - Ongoing Program - Plant	2,338	2,338	-	-	-	-	-	-	2,338	-
Furniture and equipment purchases - Various locations	60	60	-	-	-	-	-	-	60	-
Total Plant, Machinery & Equipment	2,398	2,398	-	-	-	-	-	-	2,398	-
Fixtures, Fittings & Furniture										
Acquisition of Visual Art - Civic Centre - Civic Centre	10	10							10	
Furniture and fittings for halls and CACs - Various Locations - Various locations	65	65	-	-	-	-	-	-	65	-
Total Fixtures, Fittings & Furniture	75	75	-	-	-	-	-	-	75	-
Computers & Telecommunications										
IT - Various computer system hardware and other IT equipment - Various locations	85	34	-	51	-	-	-	-	85	-
IT - Councillor IT Equipment Replacement - Civic Centre South Morang	55	28	-	27	-	-	-	-	55	-
IT - ICT Infrastructure Asset Program - Civic Centre South Morang	115	69	-	46	-	-	-	-	115	-
IT - Mobility - Various	88	35	-	53	-	-	-	-	88	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
IT - Meeting Room IT Improvements - Civic Centre South Morang	10	8	-	2	-	-	-	-	10	-
IT - HRIS Review - Civic Centre South Morang	220	220	-	-	-	-	-	-	220	-
IT - MCH and Remote Network Links (Radio and Microwave) - Civic Centre	100	100	-	-	-	-	-	-	100	-
IT - Telephone System BCP and Renewal - Civic Centre	25	25	-	-	-	-	-	-	25	-
IT - Health Systems and Mobile Application - Civic Centre South Morang	100	-	-	-	-	100	-	-	100	-
IT - MCH Statewide Application - Civic Centre South Morang	60	-	-	-	-	60	-	-	60	-
IT - Smartphones for MCH Centres - Civic Centre South Morang	49	49	-	-	-	-	-	-	49	-
IT - PC Replacement - Civic Centre South Morang	25	25	-	-	-	-	-	-	25	-
EPMO System Implementation - Civic Centre	150	-	-	-	-	150	-	-	150	-
Total Computers & Telecommunications	1,082	593	-	179	-	310	-	-	1,082	-
TOTAL PLANT & EQUIPMENT	3,555	3,066	-	179	-	310	-	-	3,555	-
INFRASTRUCTURE										
Roads										
Local road resurfacing works - Ongoing Program - Various Roads	2,000	-	2,000	-	-	-	300	-	1,700	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Local road reconstruction/rehabilitation - Various Roads	2,000	-	2,000	-	-	-	300	-	1,700	-
LATM Schemes various treatments - Various locations	400	280	-	120	-	-	-	-	400	-
Car Park rehabilitation - various - Various locations	60	-	60	-	-	-	-	-	60	-
Traffic control devices - un-programmed works - Various locations	235	118	-	117	-	-	-	-	235	-
Collector Road traffic management - Various locations - Collector Roads	140	70	-	42	28	-	-	-	140	-
Upgrade disabled parking bays to DDA requirements - Various locations - DDA Works - Various locations - DDA Works	35	-	-	35	-	-	-	-	35	-
Roadside hazard protection - Various locations	75	75	-	-	-	-	-	-	75	-
Part constructed roads improvements - Various Roads	100	100	-	-	-	-	-	-	100	-
Urbanise Road - McKimmies Road - Darebin Creek to Garden Grove Drive - Lalor	880	-	-	880	-	-	735	-	145	-
Construct Road - Regent Street - Sackville Street to Grafton Street - Mernda	400	-	-	400	-	-	-	-	400	-
Construct shared path - Bush Boulevard - Plenty Road to Westfield Shopping Centre - Bush Bvd	20	20	-	-	-	-	-	-	20	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Construction of 2 lane undivided road and roundabout - Brush Road - Brush Road, Epping	850	850	-	-	-	-	271	579	-	-
Modify Roundabout - Centenary Drive and Hinkler Drive - Centenary Drive, Mill Park	200	-	200	-	-	-	200	-	-	-
Painted Hills Road/ Bridge Inn Road Intersection - Mernda	3,800	3,800	-	-	-	-	-	3,250	550	-
Install pedestrian operated signals - Findon Road - west of Civic Drive - South Morang	300	300	-	-	-	-	-	-	300	-
Black Spot - Yan Yean Road/Jorgensen Road intersection - Yan Yean Rd Mernda	974	-	-	974	-	-	974	-	-	-
Streetscape improvements program - Thomastown High Street Shops (Thomastown and Lalor Masterplan) - High Street Thomastown - TLMP	200	-	-	200	-	-	-	-	200	-
Traffic signals - Yan Yean Road/Cookes Road intersection - Yan Yean Rd Mernda	900	900	-	-	-	-	800	-	100	-
Construct roundabouts - intersections Redleap Avenue and Buckmaster Drive - Redleap Reserve, Mill Park	120	-	120	-	-	-	120	-	-	-
Construct Concrete Deck Overlay - Findon Road Bridge - Findon Creek - Epping North	265	-	-	265	-	-	-	-	265	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Construct roundabout - Intersection Rockfield Street and Redding Rise - Epping Central	250	250	-	-	-	-	-	-	250	-
Total Roads	14,204	6,763	4,380	3,033	28	-	3,700	3,829	6,675	-
Footpath & Cycleways										
Bicycle facilities - provide new on-road & off-road paths - Various locations	100	80	-	20	-	-	-	-	100	-
Kerb Ramp DDA Upgrades - Various locations - DDA Works	40	-	-	40	-	-	-	-	40	-
Safe Routes to Schools - Various	25	13	-	12	-	-	-	-	25	-
Upgrade shared path - Darebin Creek - Metropolitan Ring Road to Findon Road - Epping	1,325	1,325	-	-	-	-	-	-	1,325	-
Construct shared path - McDonalds Road (north side) - Darebin Creek to Civic Drive - McDonalds Road, South Morang	35	35	-	-	-	-	-	-	35	-
Construct shared path - Yan Yean Pipe Track - Gordons Road to Hawkstowe Parade - Gordons Road, South Morang	125	125	-	-	-	-	-	-	125	-
Construct shared path - Plenty Road (west side) - McKimmies Drive to Weathilland Drive - Bundoora	300	300	-	-	-	-	-	-	300	-
Missing Footpath Links Program - Various	600	-	-	-	600	-	-	-	600	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Epping Central DCP Implementation - Streetscape improvement works - Coulstock Street and High Street - Coulstock Street, Epping	100	-	-	100	-	-	-	-	100	-
Total Footpath & Cycleways	2,650	1,878	-	172	600	-	-	-	2,650	-
Drainage										
Drainage improvement works - Various locations	50	50	-	-	-	-	-	-	50	-
Queenscliff Road and Michigan Terrace intersection drainage issue - Thomastown/ Lalor precincts	1,200	-	-	1,200	-	-	-	-	1,200	-
Construct end of pipe treatments - Darebin Creek - Epping	50	50	-	-	-	-	-	-	50	-
Depot Fuel Facility Environmental Improvements - Epping Depot Administration Office	56	-	56	-	-	-	-	-	56	-
Total Drainage	1,356	100	56	1,200	-	-	-	-	1,356	-
Bridges										
Findon Road Bridge across Darebin creek - concrete deck overlay - Darebin Creek	280	-	280	-	-	-	280	-	-	-
Total Bridges	280	-	280	-	-	-	280	-	-	-
Recreational, Leisure & Community Facilities										
Upgrade open space - Implement Sportsfield Strategy - Various	1,285	-	-	1,285	-	-	-	-	1,285	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Construct playing fields and pavilion - Lalor West Reserve (Mosaic) - Lalor	200	200	-	-	-	-	-	100	100	-
Construct two soccer pitches and pavilion - Doreen South Reserve (cnr of Eminence Boulevard and Painted Hills Road) - Mernda - Precinct 2A	200	200	-	-	-	-	-	200	-	-
Upgrade tennis courts and pavilion - TH Hurrey Reserve - TH Hurrey Reserve, Yan Yean	1,500	-	1,500	-	-	-	-	-	1,500	-
Upgrade pavilion - RGC Cook Reserve - RGC Cook Reserve, Thomastown	1,300	-	-	-	1,300	-	-	-	1,300	-
Construct Recreation/Leisure centre - Mernda Regional Recreation Hub - near cnr Plenty Road and Bridge Inn Road (Mernda Precinct 3) - Mernda - Precinct 3 - Regional Recreation Hub	110	110	-	-	-	-	-	-	110	-
Construction of two tennis courts - Mill Park Lakes CAC - South Morang	200	200	-	-	-	-	150	-	50	-
Upgrade Coaches Boxes - Various Locations - Various	55	55	-	-	-	-	-	-	55	-
Cricket Practice Net Upgrade (various locations) - Various	200	-	-	-	200	-	-	-	200	-
Redevelop Mill Park Leisure and Service Centre - Mill Park	523	262	-	261	-	-	-	-	123	400
Upgrade tennis courts and pavilion - Lalor Tennis Club - Lalor	850	-	-	850	-	-	-	-	850	-
Course improvement works- Growling Frog - Yan Yean	100	-	-	100	-	-	-	-	100	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Establishment of additional dog off leash areas - Various Locations - Various locations	55	55	-	-	-	-	-	-	55	-
Cricket Wickets Upgrade (various locations) - Various Sportsfields	55	-	55	-	-	-	-	-	55	-
Refurbish building - Whittlesea Aquatic Facility - Whittlesea	30	-	30	-	-	-	-	-	30	-
Vehicle Exclusion Fencing - Various locations	50	37	13	-	-	-	-	-	50	-
Renewal of track - Meadowglen Athletics Reserve - Meadowglen Athletics Stadium, Epping	1,000	-	-	1,000	-	-	-	-	1,000	-
Sports Lighting Upgrades - Various Sites - Various Sportsfields	220	-	-	220	-	-	-	-	220	-
Redgum Child and Family Centre – additional fit out - Redgum CAC	87	-	-	87	-	-	-	-	87	-
Norris Bank Reserve Master Plan Development (as part of the Open Space Strategy Implementation) - Norris Bank Reserve, Bundoora	50	-	-	-	-	50	-	-	50	-
Huskisson Reserve Tennis Court Upgrade	50	-	-	50	-	-	-	-	50	-
Botanica Park Playground	10	-	5	5	-	-	-	-	10	-
A.F. Walker Reserve Sportfield Lighting - Walker Reserve, Whittlesea	200	-	-	200	-	-	-	-	200	-
Waterview Reserve – Additional shelter	50	50	-	-	-	-	-	-	50	-
Sycamore Reserve – Temporary lighting	30	30	-	-	-	-	-	-	30	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Norris Bank Reserve - Hot Shot Courts	90	90						30	60	
Huskisson Reserve – Sports lighting	85	85							85	
Epping Recreation Reserve – Tennis club room upgrade	30			30					30	
Total Recreational, Leisure & Community Facilities	8,615	1,374	1,603	4,088	1,500	50	150	330	7,735	400
Parks, Open Space and Streetscapes										
Renewal of playgrounds and general landscape improvements - Various locations	1,360	-	-	1,360	-	-	-	-	1,360	-
Street tree renewal - Ongoing Program - Various locations	300	45	255	-	-	-	-	-	300	-
Develop landscape - Whittlesea Gardens - Whittlesea Gardens Lalor	50	-	-	-	50	-	-	-	50	-
Develop landscape - Quarry Hills Park - South Morang	160	-	160	-	-	-	-	-	160	-
Scott Street Beautification works - Scott Street, Thomastown	300	-	-	300	-	-	-	-	300	-
Skate Parks - Growth Areas - Various locations	20	20	-	-	-	-	-	-	20	-
Landscape development balance of site - Hillsvie Recreation Reserve - South Morang	390	390	-	-	-	-	-	-	390	-
Retail Activity Centres - Streetscape Condition Audit & Improvements - Various Locations - Various	100	-	-	100	-	-	100	-	-	-
Doreen Recreation Reserve Master Plan - Doreen	50	50	-	-	-	-	-	-	50	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Streetscape improvements program - Lalor High Street Shops (Thomastown and Lalor Masterplan) - Lalor Shopping Centre	250	-	-	250	-	-	-	-	250	-
Half Court Basketball Court in University Hill - University Hill	75	75	-	-	-	-	-	-	75	-
Scoreboard for Main Street Reserve Thomastown - Thomastown	35	35	-	-	-	-	-	-	35	-
Total Parks, Open Space and Streetscapes	3,090	615	415	2,010	50	-	100	-	2,990	-
Infrastructure - Other										
Disability Action Plan - Ongoing Program - Various locations	100	-	-	100	-	-	-	-	100	-
Management of the Public Art Collection - Various locations	45	45	-	-	-	-	-	-	45	-
Improve disability access (DDA) to public transport - Various locations - DDA Works	60	-	-	60	-	-	-	-	60	-
Installation bus shelters - Various locations	15	3	12	-	-	-	-	-	15	-
Planning and Feasibility Studies for Future Projects - Various locations	300	-	-	300	-	-	-	-	300	-
Implementation of Signage Management Plan - Various - Various	50	50	-	-	-	-	-	-	50	-
Signalise intersection - Ferres Boulevard/Findon Road - South Morang	200	200	-	-	-	-	-	-	200	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
3 Phase Power (Design) – Civic Centre - Civic Centre South Morang	70	70	-	-	-	-	-	-	70	-
480 Cooper Street - Fire main - Cooper Street Epping	300	-	-	300	-	-	-	-	300	-
Street Light bulk replacement program - various locations - Various locations	300	-	300	-	-	-	-	-	300	-
Total Infrastructure - Other	1,440	368	312	760	-	-	-	-	1,440	-
TOTAL INFRASTRUCTURE	31,635	11,097	7,046	11,264	2,178	50	4,230	4,159	22,846	400
TOTAL NEW CAPITAL WORKS FOR 2016/17	43,335	19,863	7,276	13,338	2,498	360	4,230	5,759	32,446	900

City of Whittlesea – Budget 2016/17

Works carried forward from the 2015/2016 year

Works carried forward from the 2015/16 year

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY										
Buildings										
Animal Welfare Facility - Cooper Street Epping	3,697	3,697	-	-	-	-	-	-	3,697	-
Conversion of Janefield School Building into Community Facility - University Hill - Bundoora	40	40	-	-	-	-	-	-	40	-
Relocate modular units - Whittlesea to Redgum Child and Family Centre, South Morang - South Morang	923	923	-	-	-	-	541	-	382	-
	-	-	-	-	-	-	-	-	-	-
Total Buildings	4,660	4,660	-	-	-	-	541	-	4,119	-
Buildings Improvements										
Barry Road CAC - extension and refurbishment - Thomastown	2,600	-	-	2,600	-	-	-	-	2,600	-
Civic Precinct - HVAC and Refurbishment (Sustainable Climate Control Project Stage 1) - Civic Centre South Morang	5,250	-	-	5,250	-	-	-	-	5,250	-
Thomastown Library Refurbishment - Thomastown	75	-	-	75	-	-	75	-	-	-

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total Buildings Improvements	7,925	-	-	7,925	-	-	75	-	7,850	-
TOTAL PROPERTY PLANT & EQUIPMENT	12,585	4,660	-	7,925	-	-	616	-	11,969	-
Computers & Telecommunications										
IT - Aged Care Rostering - Civic Centre South Morang	135	135	-	-	-	-	-	-	135	-
IT - HRIS Review - Civic Centre South Morang	193	193	-	-	-	-	-	-	193	-
IT - SharePoint/PROV - Civic Centre South Morang	60	-	-	60	-	-	-	-	60	-
	-	-	-	-	-	-	-	-	-	-
Total Computers & Telecommunications	388	328	-	60	-	-	-	-	388	-
TOTAL PLANT & EQUIPMENT	388	328	-	60	-	-	-	-	388	-
INFRASTRUCTURE										
Roads										
Road Safety Improvements - Install roundabout at Hurlstone Crescent - Centenary Drive, Mill Park	152	152	-	-	-	-	-	-	152	-
Pedestrian Operated Signals – High Street Thomastown - Thomastown/ Lalor precincts	190	190	-	-	-	-	-	-	190	-

City of Whittlesea – Budget 2016/17

	Project	Asset Expenditure Types					Funding Sources				
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Total Roads	342	342	-	-	-	-	-	-	342	-	
Footpath & Cycleways											
Upgrade shared path - Darebin Creek - Metropolitan Ring Road to Findon Road - Epping	50	50	-	-	-	-			50		
Total Footpath & Cycleways	50	50	-	-	-	-	-	-	50	-	
Recreational, Leisure & Community Facilities											
Construction of two tennis courts - Mill Park Lakes CAC - South Morang	91	91	-	-	-	-	-	-	91	-	
Redevelop Mill Park Leisure and Service Centre - Mill Park	450	225	-	225	-	-	-	-	450	-	
Upgrade tennis courts and pavilion - Lalor Tennis Club - Lalor	771	-	-	771	-	-	-	-	771	-	
Mill Park Lakes Reserve - Pavilion Expansion and Upgrade - South Morang	1,051	-	-	1,051	-	-	-	-	1,051	-	
Sycamore BMX Facility Improvement - Sycamore Reserve, Mill Park - Sycamore Reserve, Mill Park	200	80	-	120	-	-	-	-	200	-	

City of Whittlesea – Budget 2016/17

Capital Works Area	Project	Asset Expenditure Types					Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Non-Infrastructure	Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Total Recreational, Leisure & Community Facilities	2,563	396	-	2,166	-	-	-	-	2,563	-
TOTAL INFRASTRUCTURE	2,955	789	-	2,166	-	-	-	-	2,955	-
TOTAL C/FWD CAPITAL WORKS FOR 2015/16	15,928	5,777	-	10,151	-	-	616	-	15,313	-

Summary

Capital Works Area	Project	Asset Expenditure Types					Non-Infrastructure	Funding Sources			
	Cost	New	Renewal	Upgrade	Expansion	Infrastructure		Grants	Developer Contributions	Council Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	\$'000
PROPERTY	20,730	10,360	230	9,820	320	-		616	1,600	18,014	500
PLANT & EQUIPMENT	3,943	3,394	-	239	-	310		-	-	3,943	-
INFRASTRUCTURE	34,590	11,886	7,046	13,430	2,178	50		4,230	4,159	25,801	400
TOTAL	59,263	25,640	7,276	23,489	2,498	360		4,846	5,759	47,758	900

City of Whittlesea – Budget 2016/17

**Appendix C
2016/2017 Fees and Charges Schedule****Introduction**

The determination of Fees and Charges is an important component of Council's Annual Budget and is the subject of open and due process (i.e. consideration by Council and the public).

All areas of Council are being progressively reviewed and the exercise has become an ongoing process.

The 2016/17 Schedule of Fees and Charges has been prepared from officers' assessment of the required increases on Council imposed fees and charges, based on reviews of fees versus service cost and recovery percentage undertaken during the current financial year.

Note that all fees and charges once set, other than statutory charges, may be reviewed and altered by Council during the year should circumstances warrant a change.

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Planning Services	
Planning Permits	
Class 1	\$502.00
Class 2	\$239.00
Class 3	\$490.00
Class 4	\$102.00
Class 5	\$604.00
Class 6	\$707.00
Class 7	\$815.00
Class 8	\$1,153.00
Class 9	\$4,837.00
Class 10	\$8,064.00
Class 11	\$16,130.00
Class 12	\$386.00
Class 13	\$386.00
Class 14	\$386.00
Class 15	\$781.00
Class 16	\$249.00
Class 17	\$541.00
Class 18	\$404.00
Planning Permits - Amendments	
Class 1	\$502.00
Class 2	\$502.00
Class 3	\$239.00
Class 4	\$490.00
Class 5	\$102.00
Class 6	\$604.00
Class 7	\$707.00
Class 8	\$815.00
Class 9	\$386.00
Planning Applications	
Public Notice on Site (per notice)	\$12.00
Notice to adjoining owners/occupiers (per letter)	\$10.00
Copy of Certified Plan	\$45.00
Planning Application - Amendments	
Amend an application for a permit after notice (advertising) has been given but not yet determined for every class of application (other than Class 4 application where there is no fee) listed under Regulation 7	\$102.00
Amend an application for a permit after notice of the application has been given but not yet determined for every class of application (other than Class 5 application where there is no fee) listed under Regulation 8B	\$102.00
Planning Certificates	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Planning Certificates - Section 198	\$18.20
Certificates of Compliance - Section 97N	\$147.00
Satisfaction Matters	\$102.00
Planning Scheme - Amendments	
Stage 1	\$798.00
Stage 2	\$798.00
Stage 3	\$524.00
Stage 4	\$798.00
Subdivision	
Multi Lot (per lot)	\$100.00
Procedural	\$100.00
Consolidation	\$100.00
Strata Redevelopment	\$100.00
Resort & Recreation Open Space Contribution	\$5.00
Amended subdivision plans	\$250.00
Development Plans - Amendments	
Amendment - Minor	\$300.00
Amendment - Major	\$1,500.00
Planning Fees	
Extension of time to a planning permit	\$220.00
Variation to a Building Envelope (other than applications made under Regulation 8B)	\$170.00
Demolition Approvals (S29A Building Act)	\$60.00
Planning Information Request	\$140.00
Secondary Consent	\$220.00
Secondary Consent for lots<300sqm.	\$350.00
Pre application concept plans	\$200.00
Amend or end Sec 173 Agreement	\$502.00
Planning Copy Fees	
Permit Fee (per copy)	
1 to 3 copies	\$100.00
4 to 9 copies	\$100.00
10+ copies	\$400.00
Approved Plans (per copy)	
1 to 3 copies	\$100.00
4 to 9 copies	\$100.00
10+ copies	\$400.00
Building Services	
Residential Permits	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
New Dwellings (Up to \$300,000) Owner Builder	\$1,600.00
New Dwellings (Up to \$300,000) REGISTERED BUILDERS	\$1,150.00
New Dwellings (Over \$300,000) Owner Builder	\$2,070.00
New Dwellings (Over \$700,000) Owner Builder	\$2,500.00
New Dwellings (Over \$300,000) REGISTERED BUILDERS	\$1,430.00
New Dwellings (Over \$700,000) REGISTERED BUILDERS	\$1,910.00
Dwelling Extensions (All) Owner Builder (includes Class 1b)	\$1,070.00
Dwelling Extensions (All) REGISTERED BUILDERS (includes Class 1b)	\$940.00
Minor Dwelling Alterations (removal of internal wall, increasing a window size etc.)	\$455.00
Multi Unit Development (maximum 9 units each)	\$715.00
Multi Unit Development (10 units and over each)	\$570.00
Demolitions (where protection work not required)	\$520.00
Protection Work Notices where a basement/large excavation > 1.5m or construction/demolition proposed on a title	\$585.00
Outbuildings	
Steel Garages, Brick Garages, Carports, Verandas, Decks, Retaining Walls, Underpins, Reblocking, Fences, Sheds	\$480.00
Swimming Pools & Safety Barriers	
Above ground pools	\$600.00
In-ground pools	\$740.00
Commercial Works	
Shop fit-out (cost less than \$10,000)	\$520.00
Building Fees	
Report & Consent Dispensation (siting)	\$244.00
Build Over Easement Consent or Flood Prone Land Consent	\$244.00
Stormwater Drainage Asset Information	\$60.90
Property Information	\$48.60
Lodgement fee	\$36.40
Essential Safety Measure Reports for Council Projects	\$1,365.00
Building Permit Extension of Time	\$98.00
Change of Permit or Certificate Details	\$110.00
Title Search	\$91.50
Amended Plans	\$155.00
Change of Use No building work	\$522.00
Report for the purposes Liquor Licensing	\$250.00
Additional inspections above allowed by Building Permit	\$155.00
Weekend inspections	\$225.00
Application for occupancy Permit for a Place of Public Entertainment (POPE) Circus	\$285.00
Application for occupancy Permit for a Place of Public Entertainment (POPE) Public Building	\$520.00
Application for occupancy Permit for a Place of Public Entertainment (POPE) Public event on Land	\$285.00
Issue of Permits to occupy road reserve "hoardings" for commercial projects	\$248.00
Bushfire Tank signage	\$49.50
Section 29A Report and Consent	\$60.90

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Bushfire Tank signage with postage	\$62.00
Building Copy Fees	
Copy of Residential Plans	\$99.50
Copy of Commercial Plans/multi unit site (search fee only) + charges per copied sheet	\$165.00
Copy of Building Permit or Occupancy Permit	\$48.50
Engineering & Transportation	
Subdivision	
Subdivision Construction Surveillance Fee - 2.5% of cost of works (inc GST) under the Subdivision Act 1988	2.5% of cost of works
Road Opening Applications for Consent	
Consent Fees -other than Minor	
On roadway, shoulder or pathway	
Council road where speed limit is greater than 50km/hr	\$600.00
Council road where speed limit is 50km/hr or less	\$325.00
Not on roadway, shoulder or pathway	
Council road where speed limit is greater than 50km/hr	\$325.00
Council road where speed limit is 50km/hr or less	\$80.00
Consent Fees - Minor	
On roadway, shoulder or pathway	
Council road where speed limit is greater than 50km/hr	\$125.00
Council road where speed limit is 50km/hr or less	\$125.00
Not on roadway, shoulder or pathway	
Council road where speed limit is greater than 50km/hr	\$80.00
Council road where speed limit is 50km/hr or less	\$80.00
Development Engineering	
Subdivision	
Subdivision Plan Checking Fee - 0.75% of cost of works (inc GST) under the Subdivision Act 1988	0.75% of cost of works
Engineering Plans	
Engineering Plans Assessment fee – for developments up to 2 units	\$77.00
Engineering Plans Assessment fee - for developments 3 to 10 units	\$154.00
Engineering Plans Assessment fee- for more than 10 units, small commercial/industrial developments	\$307.50
Engineering Plans Assessment fee - for large commercial/industrial developments	\$610.00
Waste Management	
Waste Fees	
Garden Waste Bin Service	\$77.00
Extra 120 Litre Garbage Bin (per annum)	\$207.00
Extra 240 Litre Recycling Bin (per annum)	\$84.00
Extra 240 Litre Commercial Garbage Bin (per annum)	\$504.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Extra Commercial Recycling Bin (per annum)	\$84.00
ReIn Worm Factory	\$73.00
Palamont (210 ltr)	\$53.00
Palamont (280 ltr)	\$80.00
Delivery Fee	\$6.20
Bokash Bin	\$66.00
Compost Stirrer	\$14.50
Home recycling tray	\$7.20
Parks and Gardens	
Street Trees	
Street Tree Replacement Fee(New or Juvenile)	\$450.00
Street Tree Replacement Fee (Mature)	Burnley method + purchase price of tree + planting costs + cost to establish the tree over 2 summers.
Subdivision	
Engineering Plans – Landscape Works Plans - 0.75% of landscape construction costs (inc GST) under the Subdivision Act 1988	0.75% of Landscape construction costs
Engineering Plans – Landscape Works Plans - 2.5% of landscape construction costs (inc GST) under the Subdivision Act 1988	2.5% of Landscape construction costs
Native Vegetation Management Costs	
Native Vegetation Offset Management Costs (urban) -per hectare, per year.	\$5,020.00
Native Vegetation Offset Management Costs (rural) -per hectare, per year.	\$3,485.00
Growling Frog Golf Course	
Golf Fees	
Golf Fees	
Monday to Friday	
Adult 18 holes	\$40.00
Club member 18 holes	\$36.00
Adult 9 holes	\$25.00
After 1.30pm EST and after 2.30 EST All days - 9 holes	\$20.00
After 1.30pm EST and after 2.30 EST All days - 18 holes	\$35.00
Senior Card Holder & Age Pensioner Rate -18 holes	\$25.00
Senior Card Holder & Age Pensioner Rate - 9 holes	\$15.00
Weekend and Public Holiday	
Adult 18 holes	\$45.00
Club member 18 holes	\$42.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Adult 9 holes	\$28.00
Season Pass	
Monday to Sunday	
12 months -1 July - 30 June	\$1,500.00
Monday to Friday	
12 months -1 July - 30 June	\$900.00
Monday to Friday (Concession) - applies to Junior, Senior and Pensioner golfers only	
12 months -1 July - 30 June	\$610.00
Golf Promotion Offers	
Monday to Friday	
Golf Promotion - Monday - Friday	\$32.00
Weekend	
Adult 18 holes	\$36.00
Residents	
Golf Promotion - Residents	\$30.00
Financial Services	
Revenue	
Land information certificates per property (Standard)	\$25.40
Land information certificates per property (Urgency fee)	\$37.75
Duplicate rate notice per property (Current year)	\$14.00
Duplicate rate notice per property (Per non-current year)	\$22.20
Plan 'n' pay card per property	\$12.40
Cheque dishonour - Bank	\$10.00
Cheque dishonour - Australia Post	\$13.50
Direct debit dishonour (bank account & credit card)	\$33.00
Rates transaction statement (per property)	\$45.00
Confirmation of historical ownership (0.5hrs) per property	\$60.50
Rates Search Fee - Per 0.5 hrs for searching archives per property	\$60.50
Processing fee for title search per property	\$67.20
Civic Administration	
Freedom of Information	
Freedom of Information Application Fee	\$28.00
FOI - Charge for search time (Per hour or part of an hour)	\$20.00
FOI - Charge for Supervision (Per quarter hour or part of a quarter hour)	\$5.00
FOI - Charge for providing black and white photocopy (Per A4 page, single sided)	\$0.20
FOI - Charge for providing copy of document other than black and white photocopy (Per A4 coloured page, single sided)	\$1.00
Local Laws (request for printed copy - available for free download from website)	\$10.00
Local Laws	
Local Laws	
Release fee - for impounded shopping trolleys	\$80.00
Release fee - for impounded 'A' frames, etc.	\$78.00
Release fee - for impounded vehicle	\$350.00
Litter Offences 'On the Spot' - Minimum	\$316.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Litter Offences 'On the Spot' - Maximum	\$616.00
Litter Offences Asset Protection - 'on the spot fines' - Minimum	\$1,265.00
Litter Offences Asset Protection - 'on the spot fines' - Maximum	\$1,897.00
Local Laws 'On the Spot' fines	\$200.00
Local law permit fee - goods on footway, or outdoor café/eatery, etc.	\$150.00
Local laws Permit fee - Portable advertising board	\$150.00
Infringement Courtesy Letter (Final Notice) fee	\$26.00
Local Law Building Site Code 'on the spot' fine	\$1,000.00
Disabled Parking Permit - replace either lost or unduly damaged	\$43.00
Collection Agency service fee	\$26.00
Animal Management	
Animal management - 'on-the-spot' fines - Minimum	\$79.00
Animal management - 'on-the-spot' fines - Maximum	\$631.00
Domestic Animal Business	\$283.00
Release Fee - Dog or Cat not Vaccinated by (Pound Operator)	\$50.00
Release Fee Plus Dog or Cat Vaccinated by (Pound Service Operator)	\$110.00
Daily Fee - board/keep for impounded Dog or Cat - from day 2 to day 8 inclusive by (Pound Service Contractor)	\$31.00
Application fee for Excess animal permit i.e. for 3 or more dogs/cats - Excess animal permit is in addition to individual animal registration(s)	\$60.00
Replacement animal collar-tag fee	\$10.00
Property inspection fee for dangerous, menacing or restricted breed dog(s) - inspection is in addition to individual animal registration(s)	\$58.00
Daily board/keep for impounded Dog or Cat - from on and after the 9th day of impoundment	\$31.00
Inspection of animal registration records for second or subsequent records	\$17.00
Registration certificate for second or subsequent certificate	\$39.00
Livestock	
Release Fee - per attendance	\$66.00
Daily board/keep for impounded large animal e.g. cattle, horse	\$21.00
Daily board/keep for impounded medium size animal e.g. sheep, goat	\$19.00
Animal Registration	
Dog	
Restricted breed, Dangerous dog, Menacing dog	\$265.00
Standard Registration Fee - Guard Dog/Protective Services	\$142.00
Standard Registration Fee - dog unsterilised	\$142.00
Non-pensioner - dog sterilised, trained to VCA (Victorian Canine Association) level "Obedience Title" recognised by ANKC (Australian National Kennel Council)	\$45.00
Pensioner - Dog - unsterilised	\$75.00
Pensioner - Dog - sterilised, trained to VCA level "Obedience Title" recognised by ANKC	\$22.00
Pro-rata Registrations - between 6 and 9 months - 75% of registration	75%
Pro-rata Registrations - less than 6 months - 50% of registration	50%
Cat	
Non-pensioner - cat unsterilised	\$82.00
Non-pensioner - cat sterilised registered member of approved feline association.	\$23.00
Pensioner - Cat - unsterilised	\$42.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Pensioner - Cat - sterilised or registered member of approved feline association.	\$13.00
Pro-rata Registrations - between 6 and 9 months - 75% of registration	75%
Pro-rata Registrations - less than 6 months - 50% of registration	50%
Fire Prevention	
Fire prevention 'On-the-spot' fines	\$1,583.00
Fire Prevention Notices	\$26.00
Parking	
Parking 'On-the-spot' fines - Maximum	\$158.00
Parking - 'On-the-spot' fine. Minimum	\$79.00
Asset Inspection	
Asset Inspection Permit Fee	\$392.00
Local Law Permit fee - Building Site Bins (Council Land)	\$156.00
Local Law Permit fee - Occupation of Council Land	\$156.00
Supply of enforcement digital photograph(s) two per page	\$12.00
Plenty Ranges Arts & Convention Centre	
Theatre Hire Costs	
Yan Yean Theatre	
Commercial: Peak April - December	
Monday to Friday bump/in out Fee	\$290.00
Monday to Friday rehearsal rate	\$320.00
Monday to Friday performance rate	\$480.00
Weekend bump in/out rate	\$330.00
Weekend rehearsal rate	\$370.00
Weekend performance rate	\$505.00
Commercial: Off Peak January - March	
Monday to Friday bump/in out Fee	\$260.00
Monday to Friday rehearsal rate	\$300.00
Monday to Friday performance rate	\$440.00
Weekend bump in/out rate	\$300.00
Weekend rehearsal rate	\$350.00
Weekend performance rate	\$460.00
Community	
Community - 25% off the normal rate	
Woodstock Theatre	
Commercial	
Monday to Friday bump/in out Fee	\$150.00
Monday to Saturday rehearsal \$ hr.	\$150.00
Monday to Saturday performance \$ hr.	\$210.00
Weekend bump in/out \$hr.	\$165.00
Sunday rehearsal \$ hr.	\$170.00
Sunday performance \$ hr.	\$250.00
Community	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Community - 25% off the normal rate	
Hall Hire	
The Great Hall	
Saturday to Sunday	
Minimum 4 hours	\$1,250.00
Additional hour	\$290.00
Day Hire (Maximum of 10 hours)	\$2,050.00
Fountain View Room	
Monday to Friday	
Minimum 4 hours	\$515.00
Additional hour	\$175.00
Day Hire (Maximum of 10 hours)	\$880.00
Saturday to Sunday	
Minimum 4 hours	\$680.00
Additional hour	\$175.00
Day Hire (Maximum of 10 hours)	\$1,380.00
Lakeview Room	
Monday to Friday	
Minimum 4 hours	\$555.00
Additional hour	\$195.00
Day Hire (Maximum of 10 hours)	\$960.00
Saturday to Sunday	
Minimum 4 hours	\$700.00
Additional hour	\$175.00
Day Hire (Maximum of 10 hours)	\$1,385.00
Red Gum Room	
Monday to Friday	
Minimum 4 hours	\$690.00
Additional hour	\$160.00
Day Hire (Maximum of 10 hours)	\$1,050.00
Saturday to Sunday	
Minimum 4 hours	\$1,155.00
Additional hour	\$180.00
Day Hire (Maximum of 10 hours)	\$1,470.00
Blue Gum Room	
Monday to Friday	
Minimum 4 hours	\$690.00
Additional hour	\$160.00
Day Hire (Maximum of 10 hours)	\$1,050.00
Saturday to Sunday	
Minimum 4 hours	\$1,155.00
Additional hour	\$180.00
Day Hire (Maximum of 10 hours)	\$1,470.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Eucalypt Room	
Monday to Friday	
Minimum 4 hours	\$1,260.00
Additional hour	\$160.00
Day Hire (Maximum of 10 hours)	\$1,580.00
Saturday to Sunday	
Minimum 4 hours	\$1,580.00
Additional hour	\$230.00
Day Hire (Maximum of 10 hours)	\$2,200.00
Woodstock Theatre (Conference)	
Monday to Friday	
Minimum 4 hours	\$630.00
Additional hour	\$160.00
Day Hire (Maximum of 10 hours)	\$1,180.00
Saturday to Sunday	
Minimum 4 hours	\$805.00
Additional hour	\$165.00
Day Hire (Maximum of 10 hours)	\$1,325.00
Yan Yean Theatre (Conference)	
Monday to Friday	
Minimum 4 hours	\$1,540.00
Additional hour	\$370.00
Day Hire (Maximum of 10 hours)	\$3,950.00
Saturday to Sunday	
Minimum 4 hours	\$1,640.00
Additional hour	\$390.00
Day Hire (Maximum of 10 hours)	\$4,280.00
Plenty Ranges Gardens	
Saturday to Sunday	
Gardens (Ceremony)	\$330.00
Gardens (Photos)	\$185.00
Courtyard (Ceremony)	\$330.00
Community & Cultural Development	
Site Fees	
Whittlesea Community Festival	
Commercial	
Market Stalls with infrastructure	\$264.00
Market Stalls without infrastructure	\$154.00
Food Stalls with infrastructure	\$396.00
Food Stalls without infrastructure	\$198.00
Community	
Market Stalls with infrastructure	\$154.00
Market Stalls without infrastructure	\$110.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Food Stalls with infrastructure	\$165.00
Food Stalls without infrastructure	\$110.00
Hire of Equipment	
Power 10 amp	\$99.00
Power 15 amp	\$132.00
Carols by Candlelight	
Commercial	
With power	\$220.00
Community	
With power	\$132.00
Hire of Equipment	
Marquee	\$198.00
Rockin' @ Redleap	
Commercial	
With power	\$220.00
Community	
With power	\$132.00
Without power	\$66.00
Australia Day	
Commercial	
With power	\$220.00
Community	
With power	\$132.00
Family, Children and Young People	
Family Services	
Kindergarten	
Kindergarten enrolments (per enrolment) - Non Health Cardholders	\$20.50
Early years	
Early Years Services Property Lease	\$118.00
Family day care	
Family day care - annual service fee	\$30.00
Family day care - administration fee	\$1.55
Timesheets	
Carer provider time-sheets (50)	\$20.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Playgroups	
Playgroups - rental of community space (per group) for Vasey Park Pre School & Carrington Children Services Centre	\$7.50
Other Fee	
Grab Bags	\$20.00
Grab Bags- concession rate for Health Care Cardholders	\$15.00
Public Health	
Food Act	
Registration	
Add fee for each staff member in excess of 5	\$21.00
Follow up inspection	\$126.00
Request inspection priority fee (within 2 working days)	\$340.00
Request inspection fee (within 10 working days)	\$250.00
Plans approval (Class 1, 2, 3)	\$170.00
Food Safety Program	
Registration - Initial	
Class 1 premises	\$840.00
Class 2 premises	\$600.00
Class 3 premises	\$420.00
Registration - Renewal	
Class 1 premises	\$714.00
Class 2 premises	\$484.00
Class 3 premises	\$300.00
Registration - Transfer	
Class 1 premises	\$357.00
Class 2 premises	\$242.00
Class 3 premises	\$150.00
Public Health & Wellbeing Act	
Registration	
General	\$194.00
Accommodation houses	\$346.00
Plans approval - general	\$184.00
Plans approval - accommodation	\$290.00
Request inspection priority fee (within 2 working days)	\$236.00
Request inspection fee (within 10 working days)	\$173.00
Caravan permit	\$150.00
Head lice comb - LiceMeister	\$15.00
Head lice services 2nd visit (per hour per nurse)	\$58.00
Registration - Transfer	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Transfer of registration - general	\$97.00
Transfer of registration - accommodation	\$173.00
Sharps containers	
4 litres	\$22.00
21 litres	\$35.00
Septic Tank	
Septic tank approval	\$420.00
Sand filter test	\$182.00
Treatment plant	\$115.00
Surface irrigation	\$115.00
Treatment plant sampling	\$115.00
Immunisation	
Copy of adult historical immunisation records on request	\$24.00
Immunisation Workplace Program	
Hepatitis B per dose (20 years & over)	\$29.00
Hepatitis A per dose (20 years & over)	\$82.00
Combined Hepatitis A & B per dose (20 years and over)	\$89.00
Varicella(Varilrix)	\$72.00
Meningococcal (per dose)	\$95.00
Diphtheria, Tetanus, Pertussis (Boostrix)	\$51.00
Workplace immunisation extra nurse fee \$/hr (1 extra nurse)	\$126.00
Flat fee for Workplace Vaccination Visit - Under 21 employees	\$455.00
Workplace Influenza per injection - over 21 employees	\$23.00
Leisure Services	
Hall Hire	
Epping Memorial Hall	
Bond	
Bond (Meeting Room / Workshop)	\$100.00
Bond (Main Hall and Function Room)	\$1,000.00
Bond (Senior Citizens)	\$100.00
Casual/Business	
Function Room with Kitchen	\$94.00
Main Hall	\$115.00
Main Hall Kitchen	\$21.00
Meeting Room	\$16.50
Workshop	\$39.00
Whole Facility	\$252.00
Part Community/Part Business	
Function Room with Kitchen	\$71.50
Main Hall	\$87.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Main Hall Kitchen	\$16.00
Meeting Room	\$11.50
Workshop	\$29.50
Whole Facility	\$189.00
Community	
Function Room with Kitchen	\$47.00
Main Hall	\$57.00
Main Hall Kitchen	\$10.50
Meeting Room	\$8.40
Workshop	\$19.50
Whole Facility	\$126.00
Senior Citizens	
Function Room	\$4.80
Main Hall	\$4.80
Meeting Room	\$4.80
Workshop	\$4.80
Mill Park Community Centre	
Bond	
Bond	\$100.00
Casual/Business	
Main Hall	\$47.00
Activity Room	\$26.50
Meeting Room	\$9.70
Consultant Rooms	\$16.00
Part Community/Part Business	
Main Hall	\$36.00
Activity Room	\$20.00
Meeting Room	\$7.30
Consultant Rooms	\$11.50
Community	
Main Hall	\$24.00
Activity Room	\$13.00
Meeting Room	\$4.70
Consultant Rooms	\$8.00
Consultant Rooms	\$37.00
Senior Citizens	
Main Hall	\$4.80
Activity Room	\$4.80
Meeting Room	\$4.80
Consultant Rooms	\$4.80
Nick Ascenzo Community Centre	
Bond	
Bond	\$100.00
Casual/Business	
Casual/Business	\$42.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Community/Business	\$32.00
Community	\$21.00
Senior Citizens	\$4.80
May Road Senior Citizens Centre	
Senior Citizens	
Senior Citizens	\$4.80
Mill Park Lakes	
Bond	\$100.00
Casual/Business	\$34.00
Community/Business	\$26.00
Community	\$17.00
Senior Citizens	\$4.80
Lalor Library Conference Room	
Bond	\$100.00
Casual/Business	\$33.00
Community/Business	\$25.00
Community	\$16.40
Senior Citizens	\$4.80
Spring Street Hall	
Bond	\$100.00
Casual/Business	\$34.00
Community/Business	\$26.00
Community	\$17.00
Senior Citizens	\$4.80
Laurimar Community Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Community Hall (capacity seated 50/standing 65)	\$33.00
Casual/Business - Hazel Glen Room (capacity seated 50/ standing 65)	\$33.00
Casual/Business - Meeting Room (capacity seated 8 / standing 10)	\$16.00
Community	
Community - Community Hall	\$17.00
Community - Hazel Glen Room	\$17.00
Community - Meeting Room	\$8.00
Senior Citizens	
Senior Citizens - Community Hall	\$4.80
Senior Citizens - Hazel Glen Room	\$4.80
Senior Citizens - Meeting Room	\$4.80
Regular Group	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Regular Group - Community Hall	\$25.00
Regular Group - Hazel Glen Room	\$25.00
Regular Group - Meeting Room	\$12.00
Laurimar Community Activity Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Community Room Kitchenette, Foyer & BBQ Area (capacity seated 30/ standing 40)	\$29.00
Community	
Community - Community Room, Kitchenette, Foyer & BBQ Area	\$15.00
Senior Citizens	
Senior Citizens - Community Room, Kitchenette, Foyer & BBQ Area	\$4.80
Regular Group	
Regular Group - Community Room, Kitchenette, Foyer & BBQ Area	\$22.00
French Street Hall	
Bond (Main Hall)	\$100.00
Casual/Business - Main Hall	\$31.50
Community/Business - Main Hall	\$23.50
Community - Main Hall	\$15.80
Senior Citizens - Main Hall	\$4.80
Mernda Community Centre	
Bond	\$100.00
Casual/Business	\$11.50
Community/Business	\$8.00
Community	\$2.90
Mernda Villages Community Activity Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Community Hall (capacity 200 / seated 150)	\$49.00
Casual/Business - Meeting Room (capacity seated 8 / standing 10)	\$8.00
Casual/Business - Kitchen	\$17.00
Community	
Community - Community Hall	\$25.00
Community - Meeting Room	\$4.00
Community - Kitchen	\$9.00
Senior Citizens	
Senior Citizens - Community Hall	\$4.80
Senior Citizens - Meeting Room	\$4.80

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Senior Citizens - Kitchen	\$4.80
Regular Group	
Regular Group - Community Hall	\$37.00
Regular Group - Meeting Room	\$6.00
Regular Group - Kitchen	\$14.00
Greenbrook Community House	
Casual/Business - Community room	\$14.70
Community - Community room	\$13.60
Regular Group - Office West	\$141.80
Regular Group - Office East	\$1,945.00
Whittlesea Community Activity Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Memorial Hall (capacity seated 150/standing 200)	\$49.00
Casual/Business - Memorial Hall - Room 1 (capacity seated 75 /standing 100)	\$38.00
Casual/Business - Memorial Hall - Room 2 (capacity seated 45 / standing 60)	\$29.00
Casual/Business - Memorial Hall - Room 3 (capacity seated 30 / standing 40)	\$25.00
Casual/Business - Kitchen	\$17.00
Casual/Business - Meeting Room 1 (capacity seated 30 / standing 40)	\$25.00
Casual/Business - Meeting Room 2 (capacity seated 30/ standing 40)	\$23.00
Community	
Community - Memorial Hall Whole	\$25.00
Community - Memorial Hall - Room 1	\$19.00
Community - Memorial Hall - Room 2	\$15.00
Community - Memorial Hall - Room 3	\$14.00
Community - Kitchen	\$9.00
Community - Meeting Room 1	\$13.00
Community - Meeting Room 2	\$12.00
Senior Citizens	
Senior Citizens - Memorial Hall - Whole	\$4.80
Senior Citizens - Memorial Hall - Room 1	\$4.80
Senior Citizens - Memorial Hall - Room 2	\$4.80
Senior Citizens - Memorial Hall - Room 3	\$4.80
Senior Citizens - Kitchen	\$4.80
Senior Citizens - Meeting Room 1	\$4.80
Senior Citizens - Meeting Room 2	\$4.80
Regular Group	
Regular Group - Memorial Hall Whole	\$37.00
Regular Group - Memorial Hall - Room 1	\$29.00
Regular Group - Memorial Hall - Room 2	\$22.00
Regular Group - Memorial Hall - Room 3	\$19.00
Regular Group - Kitchen	\$14.00
Regular Group - Meeting Room 1	\$19.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Regular Group - Meeting Room 2	\$17.00
Galada Community Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Community Hall	\$49.00
Casual/Business - Meeting Whole (capacity 30 seated/40 standing)	\$30.00
Casual/Business - Meeting Room 1 (capacity 15 seated/20 standing)	\$15.00
Casual/Business - Meeting Room 2 (capacity 15 seated/20 standing)	\$17.00
Community	
Community - Community Hall	\$20.00
Community - Meeting Room Whole	\$15.00
Community - Meeting Room 1	\$8.00
Community - Meeting Room 2	\$10.00
Senior Citizens	
Senior Citizens - Community Hall	\$4.80
Senior Citizens - Meeting Room Whole	\$4.80
Senior Citizens - Meeting Room 1	\$4.80
Senior Citizens - Meeting Room 2	\$4.80
Regular Group	
Regular Group - Community Hall	\$37.00
Regular Group - Meeting Room Whole	\$20.00
Regular Group - Meeting Room 1	\$11.00
Regular Group - Meeting Room 2	\$13.00
Epping Views Family and Community Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Foyer, Display Space, Kitchenette (capacity seated 30/ standing 40)	\$28.00
Casual/Business - Meeting Room 1(capacity seated 8/standing 10)	\$13.00
Casual/Business - Meeting Room 2(capacity seated 8/standing 10)	\$13.00
Casual/Business - MCH Programs Room (capacity seated 15/standing20)	\$23.00
Community	
Community - Foyer, Display Space, Kitchenette	\$14.00
Community - Meeting Room 1	\$7.00
Community - Meeting Room 2	\$7.00
Community - MCH Programs Room	\$12.00
Senior Citizens	
Senior Citizens - Foyer, Display Space, Kitchenette	\$4.80
Senior Citizens - Meeting Room 1	\$4.80
Senior Citizens - Meeting Room 2	\$4.80
Senior Citizens - MCH Programs Room	\$4.80

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Regular Group	
Regular Group - Foyer, Display Space, Kitchenette	\$21.00
Regular Group - Meeting Room 1	\$10.00
Regular Group - Meeting Room 2	\$10.00
Regular Group - MCH Programs Room	\$17.00
Jindi Family and Community Centre	
Bond	
Bond	\$500.00
Casual/Business	
Casual/Business - Community Room Whole (capacity seated 75/standing 100)	\$38.00
Casual/Business - Community Room 1 (capacity seated 45/ standing 60)	\$29.00
Casual/Business - Community Room 2 (capacity seated 30 /standing 40)	\$27.00
Casual/Business - Kitchen	\$10.00
Community	
Community - Community Room Whole	\$19.00
Community - Community Room 1	\$15.00
Community - Community Room 2	\$13.00
Community - Kitchen	\$5.00
Senior Citizens	
Senior Citizens - Community Room Whole	\$4.80
Senior Citizens - Community Room 1	\$4.80
Senior Citizens - Community Room 2	\$4.80
Senior Citizens - Kitchen	\$4.80
Regular Group	
Regular Group - Community Room Whole	\$29.00
Regular Group - Community Room 1	\$22.00
Regular Group - Community Room 2	\$20.00
Regular Group - Kitchen	\$8.00
Wollert Community Hall	
Bond	\$300.00
Casual/Business	\$37.00
Community/Business	\$28.00
Community	\$18.50
Senior Citizens	\$4.80
Sporting Fields	
Casa D'Abruzzo	
Casa D'Abruzzo (North) - Class B	\$1,137.00
Casa D'Abruzzo (South) - Class B	\$1,137.00
Doreen Rec Reserve	
Doreen Rec Reserve, Doreen - Class C	\$910.00
Duffy St Reserve	
Duffy St Reserve, Epping - Class B	\$1,137.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Epping Recreation Reserve	
Epping Recreation Reserve East - Class A	\$1,422.00
Epping Recreation Reserve West - Class B	\$1,137.00
Findon Reserve	
Findon Reserve (Cricket) - Class B	\$1,137.00
Findon Reserve North (Main Pitch) - Class B	\$1,137.00
Findon Reserve North East - Class B	\$1,137.00
Findon Reserve South East - Class B	\$1,137.00
Hillsview Reserve	
Hillsview Reserve - West - Class A	\$1,422.00
Hillsview Reserve - East - Class A	\$1,422.00
HR Uren Reserve	
HR Uren Reserve North - Class B	\$1,137.00
HR Uren Reserve South - Class B	\$1,137.00
Huskisson Reserve	
Huskisson Reserve - Class B	\$1,137.00
Kelynack Reserve	
Kelynack Reserve, Mill Park - Class B	\$1,137.00
Lalor Rec. Reserve	
Lalor Rec. Reserve - Class B	\$1,137.00
Laurimar	
Laurimar East - Class A	\$1,422.00
Laurimar West - Class A	\$1,422.00
Lowalde Reserve	
Lowalde Reserve, Epping - Class C	\$910.00
Main Street Reserve	
Main Street Reserve East - Class A	\$1,422.00
Main Street Reserve West - Class B	\$1,137.00
Meadowglen Reserve	
Meadowglen Reserve - Class C	\$910.00
Mernda Rec. Reserve	
Mernda Rec. Reserve, Mernda - Class B	\$1,137.00
Mill Park Lakes Reserve	
Mill Park Lakes Reserve - East - Class A	\$1,422.00
Mill Park Lakes Reserve - West - Class A	\$1,422.00
Mill Park Reserve	
Mill Park Reserve, Mill Park - Class A	\$1,422.00
Partridge Street Reserve	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Partridge Street Reserve East - Class B	\$1,137.00
Partridge Street Reserve Rooball - Class B	\$1,137.00
Partridge Street Reserve West - Class A	\$1,422.00
Redleap Reserve	
Redleap Reserve - Class B	\$1,137.00
RGC Cook Reserve	
RGC Cook Reserve East - Class C	\$910.00
RGC Cook Reserve West - Class B	\$1,137.00
Sycamore Reserve	
Sycamore Reserve Central South - Class B	\$1,137.00
Sycamore Reserve Cricket - Class B	\$1,137.00
Sycamore Reserve North (Main) - Class A	\$1,422.00
Sycamore Reserve Sth (Roo-ball) - Class C	\$910.00
Thomas Street Reserve	
Thomas Street Reserve - Class B	\$1,137.00
Thomastown East Reserve	
Thomastown East Reserve North - Class B	\$1,137.00
Thomastown East Reserve South - Class B	\$1,137.00
W.A. Smith Reserve	
W.A. Smith Reserve North - Class B	\$1,137.00
W.A. Smith Reserve South - Class B	\$1,137.00
Walker Reserve	
Walker Reserve, Whittlesea - Class B	\$1,137.00
Whittlesea Secondary College	
Whittlesea Secondary College - Class C	\$910.00
Waterview Recreation Reserve	
Waterview Recreation Reserve - Class A (both grounds)	\$1,422.00
Sports Pavilions	
Duffy St Reserve	
Duffy St Reserve, Epping - Class 2	\$853.00
Epping Recreation Reserve	
Epping Rec Reserve, Epping - Class 1	\$996.00
Findon Reserve	
Findon Reserve - Class 1	\$996.00
Hillsview Reserve	
Hillsview Reserve - Class 1	\$996.00
HR Uren Reserve	
HR Uren Reserve South - Class 1	\$996.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Huskisson Reserve	
Huskisson Reserve - Class 2	\$853.00
Kelynack Reserve	
Kelynack Reserve, Mill Park - Class 1	\$996.00
Lalor Rec. Reserve	
Lalor Rec. Reserve - Class 1	\$996.00
Laurimar	
Laurimar - Class 1	\$996.00
Main Street Reserve	
Main Street Reserve East - Class 1	\$996.00
Mernda Rec. Reserve	
Mernda Rec. Reserve, Mernda - Class 3	\$682.00
Mill Park Lakes Reserve	
Mill Park Lakes Reserve - Class 1	\$996.00
Mill Park Reserve	
Mill Park Reserve, Mill Park - Class 1	\$996.00
Partridge Street Reserve	
Partridge Street Reserve - Class 1	\$996.00
Redleap Reserve	
Redleap Reserve - Class 1	\$996.00
RGC Cook Reserve West	
RGC Cook Reserve West - Class 1	\$996.00
Sycamore Reserve	
Sycamore Reserve - Class 1	\$996.00
Thomas Street Reserve	
Thomas Street Reserve - Class 2	\$853.00
Thomastown East Reserve	
Thomastown East Reserve - Class 1	\$996.00
W.A. Smith Reserve	
W.A. Smith Reserve - Class 1	\$996.00
Walker Reserve	
Walker Reserve, Whittlesea - Class 1	\$996.00
Waterview Recreation Reserve	
Waterview Recreation Reserve - Class 1	\$996.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Sports - Casual	
Charity Events	\$82.00
Commercial use	\$1,086.00
Schools	\$152.00
Community Groups	\$152.00
Pavilion Fees (hourly)	\$33.00
Pavilion Fees (daily)	\$152.00
Utility Fee	\$43.00
Personal Trainers	\$152.00
Line Marking Fee AFL	\$413.00
Line Marking Fee Cricket	\$120.00
Line Marking Fee Soccer	\$174.00
Sports - Sole User Per Year	
Epping Soccer Stadium	
Bond	
Bond	\$1,551.00
Ground Hire	
Training session Ground Hire- Max. 2 hours field time	\$304.00
Match Session Ground Hire- Max. 3 hours field time	\$651.00
Lighting Charge	
Lighting Charge	\$152.00
Line Marking	
Line Marking Fee	\$174.00
Miscellaneous	
Installation and Removal of Nets	\$174.00
Installation & Removal of portable goals & Nets	\$174.00
Cleaning	
Cleaning Fee for Pavilion Only	\$271.00
Cleaning Fee for Entire Facility	\$2,171.00
Harvest Home Road Soccer Facility	
Synthetic Pitch -Training	
Utility Fee (per hour)	\$11.00
Local School (per hour)	\$98.00
Non Local Club (per hour)	\$125.00
Non Local School (per hour)	\$125.00
Non Local School Night (per hour)	\$125.00
Local Community Event/Fundraising Night Session (per hour)	\$109.00
Commercial Use (per hour)	\$163.00
Local Club Night Training (per hour)	\$93.00
Local Club - pre Season (3 hour session - no lights)	\$93.00
Synthetic Pitch - Matches	
Local Club (per match)	\$190.00
Local School (per match)	\$190.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Non Local Club (per match)	\$239.00
Non Local School (per match)	\$239.00
Local Community Event/Fundraising (per match)	\$190.00
Commercial Use (per match)	\$326.00
Commercial Night (per match)	\$381.00
Turf Pitches	
All users (per day)	\$136.00
Line Marking Fee	\$174.00
Ancillaries	
Utility Fee (per hour)	\$11.00
Cleaning Fee (per training session)	\$38.00
Cleaning Fee (per match)	\$179.00
Hillsview Synthetic Soccer Ground	
Synthetic Pitch - Training	
Local Club (per hour)	\$98.00
Utility Fee (per hour)	\$11.00
Local School (per hour)	\$98.00
Non Local Club (per hour)	\$125.00
Non Local School (per hour)	\$125.00
Local Community Event/Fundraising (per hour)	\$98.00
Commercial Use (per hour)	\$163.00
Local Club - pre Season (3 hour session - no lights)	\$93.00
Synthetic Pitch - Matches	
Local Club (per match)	\$190.00
Local School (per match)	\$190.00
Non Local Club (per match)	\$239.00
Non Local School (per match)	\$239.00
Local Community Event/Fundraising (per match)	\$190.00
Commercial Use (per match)	\$326.00
Utility Fee (per hour)	\$11.00
Commercial Night Use (per match)	\$380.00
Mill Park Secondary College	
Synthetic Pitch - Training	
Local Club (per hour)	\$98.00
Local School (per hour)	\$98.00
Non Local Club (per hour)	\$130.00
Non Local School (per hour)	\$130.00
Local Community Event/Fundraising (per hour)	\$98.00
Commercial Use (per hour)	\$163.00
Local Club - pre Season (3 hour session -no lights)	\$98.00
Synthetic Pitch - Matches	
Local Club (per match)	\$190.00
Local School (per match)	\$190.00
Non Local Club (per match)	\$239.00
Non Local School (per match)	\$239.00
Local Community Event/Fundraising (per match)	\$190.00

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Commercial Use (per match)	\$381.00
Ancillaries	
Utility Fee night (per hour)	\$11.00
Cleaning Fee (per training session)	\$24.00
Cleaning Fee (match)	\$87.00
Tennis	
Ground Hire	
Tennis - per Court	\$239.00
Tennis - per Pavilion	\$277.00
Sports Lighting Charge	
Tennis (per court)	\$727.00
Bocce	
Ground Hire	
Bocce - per Court	\$114.00
Bocce - per Pavilion	\$261.00
Sports Lighting Charge	
Bocce (per rink)	\$400.00
Australian Rules Football	
Sports Lighting Charge	
Australian Rules Football (per ground)	\$1,453.00
Soccer	
Sports Lighting Charge	
Soccer (per pitch)	\$945.00
Softball/Baseball	
Sports Lighting Charge	
Softball/Baseball (per diamond)	\$1,998.00
Outdoor Hi-Ball	
Sports Lighting Charge	
Outdoor Hi-Ball (per court)	\$945.00
Whittlesea Secondary College Basketball Stadium	
Court Hire	
Basketball Stadium Hire -per court, per hour	\$25.00
Hire of Mini Bus	
Group 2 (Part Community/PartBusiness)	
Hourly	\$25.50
Daily (8 hours)	\$125.00
Weekend	\$340.00
Group 3 (Internal and Community)	
Hourly	\$19.50

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Daily (8 hours)	\$100.00
Weekend	\$270.00
Leisure Centres	
Whittlesea Swim Centre	
Aquatics	
Adult Swim	\$5.40
10 pass Adult Swim	\$48.60
Child Swim	\$3.00
10 pass Child Swim	\$27.00
Concession/Student Swim	\$3.00
10 pass Concession/Student Swim	\$27.00
Family Swim	\$14.00
10 pass Family Swim	\$126.00
Super Summer Single Pass (start of season)	\$139.30
Super Summer Single Pass (from 1st Feb)	\$69.70
Swim Lessons	
Child 30 min	\$15.80
Access 1:1 lesson 30 mins	\$23.10
Start up fee (once off)	\$30.00
Schools Swim Lessons	
Schools group entry	\$2.70
School Carnival	\$1,156.90
School Lessons 1-10 ratio 30 minutes	\$8.00
School Lessons 1-7 ratio 30 minutes	\$10.10
School Lessons 1-1 ratio 30 minutes	\$28.50
Group Exercise	
Aqua Class	\$7.50
10 pass Group Fitness Class	\$67.50
Older Adult Program	
Pryme Movers, Access, LEAP Group Fitness Class	\$5.90
10 Visit Pryme Movers, Access LEAP Group Fitness Class	\$53.10
Children's Programs	
Birthday Party Un-catered	\$15.00
Facility Hire	
Lane Hire	\$38.00
Miscellaneous	
Dive in Movie Single	\$8.80
Dive in Movie Family	\$28.70
Thomastown Recreation & Aquatic Centre	
Aquatics	
Adult Swim	\$5.80
Child Swim	\$4.70
Concession Swim	\$4.60

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Adult Supervising, not swimming	\$2.00
Family Swim	\$14.90
10 pass Adult Swim	\$52.20
10 pass Child Swim	\$42.30
10 pass Concession Swim	\$41.40
10 pass Family Swim	\$134.10
20 pass Adult Swim	\$104.40
20 pass Child Swim	\$84.60
20 pass Concession Swim	\$82.80
20 pass Family Swim	\$268.20
Adult Swim, Spa and Sauna	\$9.80
Concession Swim, Spa and Sauna	\$8.00
10 pass Adult Swim, Spa and Sauna	\$88.20
10 pass Concession Swim, Spa and Sauna	\$72.30
20 pass Adult Swim, Spa and Sauna	\$176.40
20 pass Concession Swim, Spa and Sauna	\$144.60
Swim, Spa and Sauna after class	\$4.90
Swim Lessons	
Child swim lesson - 30 mins	\$15.80
Adult swim lesson - 45mins	\$24.80
Access 1-1 ratio lesson 30 mins	\$21.90
Private Swim Lesson	\$46.10
Aquatic Ed Membership Fortnightly Fee - Child	\$25.70
Aquatic Ed Membership Fortnightly Fee - Adult	\$27.20
Aquasafe Holiday program	\$57.60
Schools Swim Lessons	
1-10 ratio 30 minutes	\$7.80
1-7 ratio 30 minutes	\$9.80
1-1 ratio 30 minutes	\$28.90
Additional child	\$3.50
Group Exercise	
Group Fitness - all classes	\$13.70
Group Fitness - all classes Concession	\$11.50
Group Fitness 1/2 Hour Class	\$7.20
10 pass Group Fitness	\$123.30
10 pass Group Fitness Concession	\$103.50
Older Adult Program	
Living Longer Living Stronger	\$5.90
10 pass Living Longer Living Stronger	\$53.10
LEAP Program	
LEAP Aqua / Movers / Gym	\$5.70
10 pass LEAP	\$51.30
LEAP Gym Fitness Assessment and Program	\$35.50
Personal Training	
5 x 30min sessions	\$185.00
Member 1 x 30 min session	\$39.50

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Non Member 1 x 30 min session	\$42.60
Member 10 x 30 min sessions	\$348.30
Non Member 10 x 30 min sessions	\$376.20
Member 1 x 60 min session	\$64.90
Non Member 1 x 60 min session	\$71.10
Member 10 x 60 min sessions	\$649.00
Non Member 10 x 60 min sessions	\$711.00
Share 2 person - Member 1 x 60 min	\$79.00
Share 2 person - Non Member 1 x 60 min	\$95.00
Share 2 person - Member 10 x 60 min	\$711.00
Share 2 person - Non Member 10 x 60 min	\$855.00
Children's Programs	
Birthday Party Standard (12 to 15 Children) Catered	\$25.00
Birthday Party Standard (12 to 15 Children) Non Catered	\$14.50
Birthday Party Additional staff for 16 children or more	\$66.50
Aqua Play	\$10.50
10 pass Aqua Play	\$94.50
Vacation Care - Centre based day	\$48.10
Dance	\$11.70
Creche	
1 child per 1/4 hour	\$1.50
1 child per 1/2 hour	\$3.10
1 child per 1 hour	\$6.00
2 children per 1 hour	\$7.80
3 or more children per 1 hour	\$9.40
10 pass - 1 child per 1 hour	\$54.00
10 pass - 2 children per 1 hour	\$70.20
10 pass - 3 or more children per 1 hour	\$84.60
20 pass - 1 Child 1 hour	\$108.00
20 pass - 2 Children 1 hour	\$140.40
20 pass - 3 or more children 1 hour	\$169.20
Occasional Care	
Per child per hour	\$7.90
Facility Hire	
Full Court - after 4pm weekdays and weekends	\$42.80
Full Court - before 4pm weekdays	\$36.80
Group fitness room rental per hour	\$37.70
Childcare room rental per hour	\$37.70
Meeting room Hire (next to cafe)	\$37.70
25m Pool Lane Hire	\$37.70
25m Pool Hire	\$251.10
Hydro Pool Hire (1/2 pool)	\$74.40
Hydro Pool Hire	\$148.20
Warm Water Pool Hire including Meeting Room	\$222.10
Warm Water Pool Hire	\$186.20
Miscellaneous	
Locker	\$2.20

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
RFID Band	\$12.80
Wellness Key replacement	\$59.80
Club Membership (Adult, 16 years +)	
Joining Fee for Direct Debit Only	\$107.70
Club Direct Debit Monthly Fee (minimum 3mth term)	\$85.30
Club Direct Debit Fortnightly Fee (minimum 3mth term)	\$39.40
Club Direct Debit Monthly Fee (minimum 12mth term)	\$76.10
Club Direct Debit Fortnightly Fee (minimum 12mth term)	\$35.20
3 Months	\$435.51
6 Months	\$703.79
12 Months	\$1,163.35
Health Club Casual- adult	\$19.50
Club Membership (16 years +) - Concession	
Joining Fee for Direct Debit Only	\$53.90
Club Direct Debit Monthly Fee (minimum 3mth term)	\$68.30
Club Direct Debit Fortnightly Fee (minimum 3mth term)	\$31.60
Club Direct Debit Monthly Fee (minimum 12mth term)	\$60.90
Club Direct Debit Fortnightly Fee (minimum 12mth term)	\$28.20
3 Months	\$348.50
6 Months	\$563.60
12 Months	\$930.00
Club Membership (12 to 15 years) - Teen	
Joining Fee for Direct Debit Only	\$27.00
Direct Debit Monthly Fee (minimum 3mth term)	\$40.80
Direct Debit Fortnightly Fee (minimum 3mth term)	\$18.90
Direct Debit Monthly Fee (minimum 12mth term)	\$38.30
Direct Debit Fortnightly Fee (minimum 12mth term)	\$17.70
3 Months	\$177.45
6 Months	\$307.44
12 Months	\$530.00
Club Membership (Pryme Off Peak (Seniors card required) (8:00am-3:00pm M-F, all weekend))	
Joining Fee for Direct Debit Only	\$28.50
Direct Debit Monthly Fee (minimum 3mth term)	\$41.50
Direct Debit Fortnightly Fee (minimum 3mth term)	\$19.20
Direct Debit Monthly Fee (minimum 12mth term)	\$34.10
Direct Debit Fortnightly Fee (minimum 12mth term)	\$15.80
3 Months	\$179.91
6 Months	\$312.10
12 Months	\$538.45
Club Membership (Workcover)	
3 Months	\$434.38
6 Months	\$703.79
12 Months	\$1,163.35
Aquatic Membership (16 years +)	
Joining Fee for Direct Debit Only	\$74.00
Direct Debit Monthly Fee (minimum 3mth term)	\$51.50

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Direct Debit Fortnightly Fee (minimum 3mth term)	\$23.80
Direct Debit Monthly Fee (minimum 12mth term)	\$46.50
Direct Debit Fortnightly Fee (minimum 12mth term)	\$21.50
3 Months	\$268.66
6 Months	\$430.79
12 Months	\$707.49
Aquatic Membership (16 years +) Concession	
Joining Fee for Direct Debit Only	\$38.60
Direct Debit Monthly Fee (minimum 3mth term)	\$41.10
Direct Debit Fortnightly Fee (minimum 3mth term)	\$19.10
Direct Debit Monthly Fee (minimum 12mth term)	\$37.30
Direct Debit Fortnightly Fee (minimum 12mth term)	\$17.20
3 Months	\$209.90
6 Months	\$336.70
12 Months	\$553.00
Aquatic Membership Child (up to 16 years)	
Joining Fee for Direct Debit Only	\$28.50
Direct Debit Monthly Fee (minimum 3mth term)	\$34.70
Direct Debit Fortnightly Fee (minimum 3mth term)	\$16.10
Direct Debit Monthly Fee (minimum 12mth term)	\$32.10
Direct Debit Fortnightly Fee (minimum 12mth term)	\$14.90
3 Months	\$156.80
6 Months	\$267.50
12 Months	\$457.50
Aquatic Membership (Workcover)	
3 Months	\$268.66
6 Months	\$431.70
12 Months	\$707.54
Swim Club Membership (AquaJets)	
Direct Debit Monthly Fee (minimum 3mth term)	\$50.20
Direct Debit Fortnightly Fee (minimum 3mth term)	\$23.20
Direct Debit Monthly Fee (minimum 12mth term)	\$31.30
Direct Debit Fortnightly Fee (minimum 12mth term)	\$14.50
3 Months	\$177.90
6 Months	\$340.10
12 Months	\$602.40
Membership - Off Peak	
Joining Fees	\$25.00
Direct Debit Fortnightly Fee	\$23.90
3 Months	\$213.39
6 Months	\$378.79
12 Months	\$602.40
Mill Park Leisure and Services Centre	
Aquatics	
Adult Swim	\$6.20
Child Swim	\$4.90

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Concession Swim	\$4.90
Family Swim	\$15.30
10 pass Adult Swim	\$55.80
10 pass Child Swim	\$44.10
10 pass Concession Swim	\$44.10
10 pass Family Swim	\$137.70
20 pass Adult Swim	\$111.60
20 pass Child Swim	\$88.20
20 pass Concession Swim	\$88.20
20 pass Family Swim	\$275.40
Adult Swim, Spa and Sauna	\$10.20
Concession Swim, Spa and Sauna	\$8.20
10 pass Adult Swim, Spa and Sauna	\$91.80
10 pass Concession Swim, Spa and Sauna	\$73.80
20 pass Adult Swim, Spa and Sauna	\$183.60
20 pass Concession Swim, Spa and Sauna	\$147.60
Swim, Spa, Sauna after class	\$4.90
Swim Lessons	
Child 30 min	\$15.80
Adult 45min	\$18.10
Access 1-1 ratio lesson 30 mins	\$23.10
Private Swim Lesson Fortnightly Direct Debit	\$46.20
Aquatic Ed Membership Fortnightly Fee - Child	\$31.60
Aquatic Ed Membership Fortnightly Fee - Adult	\$36.20
Schools Swim Lessons	
1-10 ratio 30 minutes	\$8.00
1-7 ratio 30 minutes	\$10.10
1-1 ratio 30 minutes	\$28.50
Additional charge	\$3.50
Group Exercise	
Group Fitness - all classes	\$14.40
Group Fitness 1/2 Hour Class	\$7.20
Concession Group Fitness - all classes	\$11.50
10 pass Group Fitness	\$129.60
10 pass Group Fitness Concession	\$103.50
Challenge Fitness Camp (Non - Member)	\$200.00
Challenge Fitness Camp (Member)	\$160.00
Older Adult Program	
Aqua Movers	\$5.90
Pryme Movers	\$5.90
10 pass Pryme Movers	\$53.10
LEAP Program	
LEAP Aqua / Movers / Gym	\$5.90
10 pass LEAP	\$53.10
LEAP Gym Fitness Assessment and Program	\$34.50
Personal Training	

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Member 1 x 30 min session	\$39.50
Non Member 1 x 30 min session	\$42.60
Member 10 x 30 min sessions	\$355.50
Non Member 10 x 30 min sessions	\$383.40
Member 1 x 60 min	\$66.00
Non Member 1 x 60 min	\$72.50
Member 10 x 60 mins	\$660.00
Non Member 10 x 60 min	\$725.00
Share 2 person - Member 1 x 60 min	\$79.00
Share 2 person - Non member 1 x 60 min	\$95.00
Share 2 person - Member 10 x 60 min	\$711.00
Share 2 person - Non member 10 x 60 min	\$855.00
Children's Programs	
Birthday Party Standard (12 to 15 children)Catered	\$21.00
Birthday Party Standard (12 to 15 children) non catered	\$15.00
Birthday Party Additional staff for 16 children or more	\$60.00
Aqua Play	\$12.20
10 pass Aqua Play	\$109.80
Vacation Care - Centre based day	\$48.90
Playorama	\$11.60
Creche	
1 child per 1/4 hour	\$1.60
1 child per 1/2 hour	\$3.20
1 child per hour	\$6.40
2 children per hour	\$8.20
3 or more children per hour	\$9.90
10 pass - 1 child 1 hr	\$57.60
10 pass - 2 children 1 hr	\$73.80
10 pass - 3 or more children 1 hr	\$89.10
20 pass - 1 child 1 hr	\$115.20
20 pass - 2 children 1 hr	\$147.60
20 pass - 3 or more children 1 hr	\$178.20
Occasional Care	
Per child per hour	\$7.80
Facility Hire	
25m Pool Lane Hire - permanent booking	\$25.50
25m Pool Lane Hire - casual	\$38.40
Group fitness room rental	\$74.70
Program Room rental	\$40.50
Meeting Room rental	\$38.40
Miscellaneous	
Locker	\$2.00
Club Membership (Adult, 16 years +)	
Adult Health Club	\$19.50
Joining Fees	\$98.00
Direct Debit Fortnightly Fee Existing Member	\$34.90

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Direct Debit Fortnightly Fee New Member	\$36.40
3 Months	\$398.00
6 Months	\$650.00
12 Months	\$1,080.00
Club Membership (16 years +) - Concession	
Joining Fees	\$50.00
Direct Debit Fortnightly Fee New Member	\$29.10
3 Months	\$284.00
6 Months	\$487.00
12 Months	\$834.00
Club Membership (12 to 15 years) - Teen	
Joining Fees	\$25.00
Direct Debit Fortnightly Fee	\$18.60
3 Months	\$170.00
6 Months	\$296.00
12 Months	\$510.00
Club Membership (Pryme Off Peak (Seniors card required) (8:00am-3:00pm M-F, all weekend))	
Joining Fees	\$25.00
Direct Debit Fortnightly Fee	\$20.40
1 Month	\$81.20
3 Months	\$183.70
6 Months	\$322.00
12 Months	\$558.70
Club Membership (Workcover)	
3 Months	\$398.00
6 Months	\$650.00
12 Months	\$1,080.00
Aquatic Membership (16 years +)	
Joining Fees	\$65.00
Direct Debit Fortnightly Fee	\$22.60
3 Months	\$249.80
6 Months	\$401.40
12 Months	\$660.10
Aquatic Membership (16 years +) Concession	
Joining Fees	\$32.50
Direct Debit Fortnightly Fee	\$18.10
3 Months	\$175.40
6 Months	\$297.40
12 Months	\$505.80
Aquatic Membership Child (up to 16 years)	
Joining Fees	\$25.00
Direct Debit Fortnightly Fee	\$9.30
3 Months	\$99.70
6 Months	\$161.20
12 Months	\$266.31

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)
Aquatic Membership (Workcover)	
3 Months	\$249.80
6 Months	\$401.40
12 Months	\$660.10
Membership - Off Peak	
Joining Fees	\$25.00
Direct Debit Fortnightly Fee	\$23.60
3 Months	\$206.00
6 Months	\$366.00
12 Months	\$640.00
Swim Club Membership	
Junior (fortnightly)	\$18.60
Senior (fortnightly)	\$29.10
Infrastructure	
Reinstatements	
Footpaths 100mm concrete (reinforced) \$/sqm	\$176.00
Footpaths 125mm concrete (reinforced) \$/sqm	\$196.00
Footpaths & Crossovers 150mm concrete (reinforced) \$/sqm	\$206.00
Footpaths & Crossovers 200mm concrete (reinforced) \$/sqm	\$234.00
DDA Tactile tiles - less than 2 Sq M	\$323.00
DDA Tactile tiles - greater than 2 Sq M	\$321.00
Road General \$/sqm	\$186.00
Deep lift asphalt \$/sqm	\$242.00
Kerb & Channel \$/m	\$207.00
Footpath Granitic Sand \$/sqm	\$116.00
Footpath Asphalt \$/sqm	\$114.00
Asset Protection	
Asset Inspection Permit Fee- Commercial \$500,000 to \$1,000,000	\$2,116.00
Asset Inspection Permit Fee- Commercial \$1,000,001 to \$2,500,000	\$3,037.00
Asset Inspection Permit Fee- Commercial \$2,500,001 to \$5,000,000	\$5,276.00
Asset Inspection Permit Fee- Commercial \$5,000,001 to \$7,500,000	\$9,009.00
Asset Inspection Permit Fee- Commercial \$7,500,001 to \$10,000,000	\$12,741.00
Asset Inspection Permit Fee- Commercial \$10,000,001 to \$15,000,000	\$21,241.00
Asset Inspection Permit Fee- Commercial \$15,000,001 to \$20,000,000	\$23,897.00
Asset Inspection Permit Fee- Commercial \$20,000,001 to \$25,000,000	\$26,553.00
Asset Inspection Permit Fee- Commercial \$25,000,001 to \$30,000,000	\$29,208.00
Asset Inspection Permit Fee- Commercial \$30,000,001 to \$35,000,000	\$31,864.00
Asset Inspection Permit Fee- Commercial \$35,000,001 to \$40,000,000	\$34,520.00
Asset Inspection Permit Fee- Commercial \$40,000,001 to \$45,000,000	\$37,176.00
Asset Inspection Permit Fee- Commercial \$45,000,001 to \$50,000,000	\$39,831.00
Asset Inspection Permit Fee- Commercial \$50,000,001 plus	\$42,487.00
HACC	
Client Travel	
First 20 km - 4 cylinder	per km \$0.75

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)	
First 20 km - 6 cylinder	per km	\$0.90
Over 20 km - 4 cylinder	per km	\$1.50
Over 20 km - 6 cylinder	per km	\$1.70
General Home Care - Household Income		
Low Rate		
Single		
Up to \$35,298	per hour	\$7.20
Couple		
Up to \$54,006	per hour	\$8.90
Medium Rate		
Single		
Between \$35,299 - \$77,667	per hour	\$17.00
Couple		
Between \$54,007 - \$103,829	per hour	\$23.10
High Rate		
Single		
More than \$77,667	per hour	\$42.20
Couple		
More than \$103,829	per hour	\$42.20
Agency Fee		
Agency Fee	per hour	\$60.70
Personal Care - Individual Income		
Low Rate		
Single		
Up to \$35,298	per hour	\$5.40
Medium Rate		
Single		
Between \$35,299 - \$77,667	per hour	\$11.00
High Rate		
Single		
More than \$77,667	per hour	\$32.00
Agency Fee		
Agency Fee	per hour	\$66.00
Personal Care - Outside Hours/Public Holidays		
Low Rate		
Single		
Up to \$35,298	per hour	\$7.40
Medium Rate		

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)	
Single		
Between \$35,299 - \$77,667	per hour	\$11.10
High Rate		
Single Rate		
More than \$77,667	per hour	\$34.80
Agency Fee		
Agency Fee	per hour	\$69.10
Respite Care - Individual Income		
Low Rate		
Single		
Up to \$35,298	per hour	\$4.00
Medium Rate		
Single		
Between \$35,299 - \$77,667	per hour	\$6.70
High Rate		
Single		
More than \$77,667	per hour	\$13.70
Respite Care - Household Income		
Low Rate		
Family (1 child)		
Up to \$59,883	per hour	\$4.00
Medium Rate		
Family (1 child)		
Between \$59,884 - \$109,341	per hour	\$6.70
High Rate		
Family (1 child)		
More than \$109,341	per hour	\$13.70
Agency Fee		
Agency Fee (plus \$5,877 per additional child)	per hour	\$63.90
Respite Care - Outside Hours/Public Holidays - Individual Income		
Low Rate		
Single	per hour	
Up to \$35,298		\$7.80
Medium Rate		
Single		
Between \$35,299 - \$77,667	per hour	\$12.60
High Rate		
Single		

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)	
More than \$77,667	per hour	\$30.90
Respite Care - Outside Hours/Public Holidays - Household Income		
Low Rate		
Family (1 child)		
Up to \$59,883	per hour	\$7.80
Medium Rate		
Family (1 child)		
Between \$59,884 - \$109,341	per hour	\$12.60
High Rate		
Family (1 child)		
More than \$109,341	per hour	\$30.90
Agency Fee		
	per hour	
Agency Fee (plus \$5,877 per additional child)		\$67.10
Food Services (Delivered Meals)		
Low Rate		
Up to \$35,298	per meal	\$9.00
Medium Rate		
Between \$35,299 - \$77,667	per meal	\$10.80
High Rate		
More than \$77,667	per meal	\$27.40
Agency Fee		
Agency Fee	per meal	\$27.40
Lunch In A Bunch		
Lunch In A Bunch	per session	\$9.60
Planned Activity Group		
The Illoura Club and Elders Making a Difference (Aboriginal)		
Up to \$35,298	per session including meal	\$15.10
Between \$35,299 - \$77,667	per session including meal	\$19.10

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)	
More than \$77,667	per session including meal	\$28.00
Agency Fee	per day	\$86.40
Full Of Spirit (Youth)		
Full Of Spirit Session	per session	\$15.10
Hall Hire		
Galada CAC Room Rental		\$17.20
Property Maintenance		
Low Rate		
Single		
Up to \$35,298	per hour plus cost of materials	\$14.20
Couple		
Up to \$54,006	per hour plus cost of materials	\$14.20
Medium Rate		
Single		
Between \$35,299 - \$77,667	per hour plus cost of materials	\$19.30
Couple		
Between \$54,007 - \$103,829	per hour plus cost of materials	\$19.30
High Rate		
Single		
More than \$77,667		\$50.80
Couple		
More than \$103,829	per hour plus cost of materials	\$50.80
Agency Rate		

City of Whittlesea – Budget 2016/17

Description	Proposed Fee 16/17 (GST Inc. where applicable)	
	per hour plus cost of materials	
Agency Fee		\$98.90
Lawn Mowing		
Eligibility Score of 8	per service	\$21.90
Eligibility Score of 6	per service	\$32.20
Eligibility Score of 8	per service	\$32.20
Eligibility Score of 6	per service	\$45.00
Agency Fee	per hour	\$98.90
LEAP Program		
LEAP full day trips	per session / per event	\$30.00
Twilight Activity Program	per session / per event	\$6.00
Older Adults Recreation Program	per session / per event	\$4.00
LEAP Movies	per session / per event	\$6.00
Senior Luncheon	per session / per event	\$15.00

Note that all fees and charges shown in this schedule, other than statutory charges once set, may be reviewed and altered by Council during the year should circumstances warrant a change.

City of Whittlesea – Budget 2016/17

Appendix D

Proposed declaration of rates and charges

THAT Council resolve to:

1. Adopt the 2016-2017 Annual Budget attached to this resolution.
2. Authorise the Chief Executive Officer to give public notice of this decision to adopt the Budget, in accordance with section 130(2) of the *Local Government Act 1989* ("the Act").
3. Declare that the amount which Council intends to raise by general rates is \$135,300,661 and such further amount as lawfully levied as a consequence of this resolution.
4. Declare that the general rate be declared in respect of the 2016-2017 financial year.
5. Declare that the general rate be raised by the application of differential rates.
6. Declare that a differential rate be set for rateable land having the respective characteristics specified below, which characteristics will form the criteria for each differential rate so declared:

Farm Land

Any land which is "farm land" within the meaning of section 2(1) of the *Valuation of Land Act 1960*.

Other Land

Any land which is not farm land, including land which is used or adapted to be used primarily for:

- a) residential; or
- b) commercial.

Purposes

7. Determine each differential rate by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described in paragraph 6 of this Resolution) by the relevant percentages indicated in the following table:

Category	Percentage
Other Land (including Residential and Commercial Land)	0.06389510% (or 0.06389510 cents in the dollar of Net Annual Value)
Farm Land	0.05431084% (or 0.05431084 cents in the dollar of Net Annual Value)

8. Record that it considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions and that:
 - a) The respective objectives of each differential rate be those specified in the Schedule to this Resolution.
 - b) The respective types or classes of land which are subject to each differential rate be those defined in the Schedule to this Resolution.
 - c) The respective uses and levels of each differential rate in relation to those respective types or classes of land be those described in the Schedule to this Resolution.
 - d) The relevant -
 - i) uses;

City of Whittlesea – Budget 2016/17

- ii) geographical locations;
 - iii) planning scheme zonings of; and
 - iv) types of buildings on
 - v) the respective types or classes of land be those identified in the Schedule to this Resolution.
- 9. Confirm that no amount is fixed as the minimum amount payable by way of general rate in respect of each rateable land within the municipal district.
- 10. Declare that no incentives be given by Council for the payment of general rates before the dates fixed or specified for their payment under section 167 of the Act.
- 11. Record that:
 - a) Council grants to each owner of rateable land which -
 - i) is located within or part within a Green Wedge, Green Wedge A or Rural Conservation Zone within the meaning of the Whittlesea Planning Scheme; and
 - ii) is not less than 8 hectares in area or which, when combined with adjacent land in the same ownership, is continuous and not less than 8 hectares in area;
 a rebate (the Sustainable Land Management Rebate).
 - b) The Sustainable Land Management Rebate be an amount equal to -
 - i) 30% of the general rates which would otherwise be payable in respect of rateable land which is 50 hectares or more in area; and
 - ii) 20% of the general rates which would otherwise be payable in respect of rateable land which is not less than 8 hectares and not equal to or more than 50 hectares in area or which, when combined with adjacent land in the same ownership, is continuous and not less than 8 hectares and not equal to or more than 50 hectares in area.
 - c) The Sustainable Land Management Rebate be conditional upon -
 - i) the owner of the rateable land (or his or her agent) bi-annually making application for the Sustainable Land Management Rebate to be granted;
 - ii) the ability of the owner of the rateable land (or his or her agent) to demonstrate a commitment to maintaining and improving the quality of their land, consistent with the assessment criteria stated in the Sustainable Land Management Rebate Scheme Application Guidelines;
 - iii) the owner of the rateable land (or his or her agent) establishing to the satisfaction of Council such plans for land management works, and the carrying out of such land management works over a specified time, as are consistent with the Sustainable Land Management Rebate Scheme Application Guidelines; and
 - iv) the application of, and compliance with, the Sustainable Land Management Rebate Scheme Application Guidelines.
 - d) The Sustainable Land Management Rebate be granted to -
 - i) assist in the proper and sustainable development of the municipal district;
 - ii) support and encourage the application of sustainable land management practices;
 - iii) preserve places within the municipal district which are of environmental interest;
 - iv) preserve, restore and maintain places of environmental importance and value within the municipal district;
 - v) improve the productive capacity of rural land; and

City of Whittlesea – Budget 2016/17

- vi) promote the objectives described in the Sustainable Land Management Rebate Scheme Application Guidelines.
- 12. Record also that:
 - a) Council grants a rebate to each owner (or, where applicable, occupier) of land comprising any part of the Melbourne Wholesale Markets (“the Markets”);
 - b) the rebate became operative upon the commencement of trading at the Markets (September 2015), and is an amount equal to the rates which would otherwise have been payable in respect of the land (2016/17 budget: \$1.37 million); and
 - c) the rebate be granted to assist the proper development of the municipal district.
- 13. Require that the general rates must be paid -
 - a) By lump sum payment, made on or before 15 February 2017; or
 - b) By four instalments made on or before the following dates:
 - i) Instalment 1: 30 September 2016
 - ii) Instalment 2: 30 November 2016
 - iii) Instalment 3: 28 February 2017
 - iv) Instalment 4: 31 May 2017
- 14. Confirm that it will, subject to sections 171 and 172 of the Act, require a person to pay interest on any general rates which -
 - a) that person is liable to pay; and
 - b) have not been paid by the date specified for payment.
- 15. Confirm the Schedule of Fees and Charges included in the Budget.
- 16. Authorise the Revenue Co-ordinator of Council to levy and recover the general rates in accordance with the Act.

City of Whittlesea – Budget 2016/17

SCHEDULE

Farm Land Objective

To encourage the use (and continued use) of land for agricultural purposes, and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land which is 'farm land' within the meaning of section 2(1) of the *Valuation of Land Act 1960*.

Use and Level of Differential Rate

This particular differential rate will be used to support farming by providing a discount for Farm Rate properties.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2015-2016 Financial Year.

City of Whittlesea – Budget 2016/17

Other Land (Including Residential And Commercial Land) Objective

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the cost of carrying out of such functions. These functions include the:

- 1 implementation of good governance and sound financial stewardship;
- 2 construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
- 3 development and provision of health, environmental, conservation, leisure, recreation, youth and family and community services;
- 4 provision of strategic and, economic management, town planning and general support services; and
- 5 promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land which is not Farm Land.

Use and Level of Differential Rate

This particular rate will be used as the default rate that is applicable to the majority of the properties within this municipal district.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2015-2016 Financial Year.

City of Whittlesea – Budget 2016/17

¹ Australian Bureau of Statistics, *Regional Population Growth, Australia, 2014-15* (cat. no. 3218.0),
<http://www.abs.gov.au/AUSSTATS/abs@.nsf/DetailsPage/3218.02014-15?OpenDocument>
<http://www.abs.gov.au/AUSSTATS/abs@.nsf/DetailsPage/3218.02013-14?OpenDocument>